

Return of Private Foundation

Department of the Treasury
Internal Revenue Service

or Section 4947(a)(1) Trust Treated as Private Foundation

2015

Do not enter social security numbers on this form as it may be made public.
Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf.

Open to Public Inspection

For calendar year 2015 or tax year beginning **OCT 1, 2015**, and ending **SEP 30, 2016**

Name of foundation Endowment For Health, Inc.		A Employer identification number 02-0512290
Number and street (or P.O. box number if mail is not delivered to street address) One Pillsbury Street	Room/suite 301	B Telephone number 603-228-2448
City or town, state or province, country, and ZIP or foreign postal code Concord, NH 03301		C If exemption application is pending, check here <input type="checkbox"/>
G Check all that apply: <input type="checkbox"/> Initial return <input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Final return <input type="checkbox"/> Amended return <input type="checkbox"/> Address change <input type="checkbox"/> Name change		D 1. Foreign organizations, check here <input type="checkbox"/> 2. Foreign organizations meeting the 85% test, check here and attach computation <input type="checkbox"/>
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here <input type="checkbox"/>
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) \$ 80,290,989.	J Accounting method: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here <input type="checkbox"/>

Part I Analysis of Revenue and Expenses <small>(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)</small>		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received				
	2 Check <input checked="" type="checkbox"/> if the foundation is not required to attach Sch. B				
	3 Interest on savings and temporary cash investments	60,690.	60,690.		Statement 1
	4 Dividends and interest from securities	875,432.	875,432.		Statement 2
	5a Gross rents				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10	-1,036,628.			
	b Gross sales price for all assets on line 6a	8,957,461.			
	7 Capital gain net income (from Part IV, line 2)		0.		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances				
b Less: Cost of goods sold					
c Gross profit or (loss)					
11 Other income					
12 Total. Add lines 1 through 11	-100,506.	936,122.	0.		
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc.	267,150.	0.	0.	267,150.
	14 Other employee salaries and wages	366,081.	0.	0.	366,081.
	15 Pension plans, employee benefits	159,230.	0.	0.	153,295.
	16a Legal fees Stmt 3	1,520.	0.	0.	1,520.
	b Accounting fees Stmt 4	18,410.	0.	0.	19,809.
	c Other professional fees Stmt 5	243,820.	151,694.	0.	83,725.
	17 Interest				
	18 Taxes Stmt 6	117,237.	0.	0.	45,898.
	19 Depreciation and depletion				
	20 Occupancy	50,157.	0.	0.	50,432.
	21 Travel, conferences, and meetings	48,002.	0.	0.	47,656.
	22 Printing and publications	10,156.	0.	0.	10,156.
	23 Other expenses Stmt 7	62,521.	0.	0.	63,047.
	24 Total operating and administrative expenses. Add lines 13 through 23	1,344,284.	151,694.	0.	1,108,769.
	25 Contributions, gifts, grants paid	2,551,773.			2,417,912.
26 Total expenses and disbursements. Add lines 24 and 25	3,896,057.	151,694.	0.	3,526,681.	
27 Subtract line 26 from line 12:					
a Excess of revenue over expenses and disbursements	-3,996,563.				
b Net investment income (if negative, enter -0-)		784,428.			
c Adjusted net income (if negative, enter -0-)			0.		

Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only.			
		Beginning of year	End of year		
		(a) Book Value	(b) Book Value	(c) Fair Market Value	
Assets	1 Cash - non-interest-bearing	78,227.	131,333.	131,333.	
	2 Savings and temporary cash investments	2,913,144.	1,468,483.	1,468,483.	
	3 Accounts receivable				
	Less: allowance for doubtful accounts	8,624.			
	4 Pledges receivable				
	Less: allowance for doubtful accounts				
	5 Grants receivable				
	6 Receivables due from officers, directors, trustees, and other disqualified persons				
	7 Other notes and loans receivable	1,350,000.			
	Less: allowance for doubtful accounts	0.	1,350,000.	1,350,000.	
	8 Inventories for sale or use				
	9 Prepaid expenses and deferred charges	38,792.	37,630.	37,630.	
	10a Investments - U.S. and state government obligations				
	b Investments - corporate stock				
	c Investments - corporate bonds	Stmt 8	8,293,336.	8,875,645.	8,875,645.
	11 Investments - land, buildings, and equipment: basis				
Less: accumulated depreciation					
12 Investments - mortgage loans					
13 Investments - other	Stmt 9	65,219,532.	68,425,606.	68,425,606.	
14 Land, buildings, and equipment: basis	124,741.				
Less: accumulated depreciation	Stmt 10	124,741.			
15 Other assets (describe Deposits)		2,292.	2,292.	2,292.	
16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)		77,903,947.	80,290,989.	80,290,989.	
Liabilities	17 Accounts payable and accrued expenses	125,766.	213,094.		
	18 Grants payable	1,028,493.	1,321,820.		
	19 Deferred revenue				
	20 Loans from officers, directors, trustees, and other disqualified persons				
	21 Mortgages and other notes payable				
	22 Other liabilities (describe)				
23 Total liabilities (add lines 17 through 22)		1,154,259.	1,534,914.		
Net Assets or Fund Balances	Foundations that follow SFAS 117, check here	<input checked="" type="checkbox"/>			
	and complete lines 24 through 26 and lines 30 and 31.				
	24 Unrestricted		76,749,688.	78,756,075.	
	25 Temporarily restricted				
	26 Permanently restricted				
	Foundations that do not follow SFAS 117, check here	<input type="checkbox"/>			
	and complete lines 27 through 31.				
27 Capital stock, trust principal, or current funds					
28 Paid-in or capital surplus, or land, bldg., and equipment fund					
29 Retained earnings, accumulated income, endowment, or other funds					
30 Total net assets or fund balances		76,749,688.	78,756,075.		
31 Total liabilities and net assets/fund balances		77,903,947.	80,290,989.		

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	76,749,688.
2 Enter amount from Part I, line 27a	2	-3,996,563.
3 Other increases not included in line 2 (itemize) Unrealized Gains	3	6,002,950.
4 Add lines 1, 2, and 3	4	78,756,075.
5 Decreases not included in line 2 (itemize)	5	0.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	78,756,075.

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a Publicly Traded Securities		P		
b				
c				
d				
e				
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)	
a 8,957,461.		9,994,089.	-1,036,628.	
b				
c				
d				
e				
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(i) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))	
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any		
a			-1,036,628.	
b				
c				
d				
e				
2 Capital gain net income or (net capital loss)		{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }		2 -1,036,628.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8		{ }		3 N/A

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? Yes No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2014	3,916,307.	83,003,573.	.047182
2013	3,235,846.	84,041,672.	.038503
2012	3,273,618.	78,734,365.	.041578
2011	2,409,877.	75,432,695.	.031947
2010	4,077,475.	77,991,413.	.052281
2 Total of line 1, column (d)			2 .211491
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years			3 .042298
4 Enter the net value of noncharitable-use assets for 2015 from Part X, line 5			4 77,188,237.
5 Multiply line 4 by line 3			5 3,264,908.
6 Enter 1% of net investment income (1% of Part I, line 27b)			6 7,844.
7 Add lines 5 and 6			7 3,272,752.
8 Enter qualifying distributions from Part XII, line 4			8 3,526,681.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions)			
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input checked="" type="checkbox"/> and enter 1% of Part I, line 27b		1	7,844.
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).			
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		2	0.
3 Add lines 1 and 2		3	7,844.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		4	0.
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5	7,844.
6 Credits/Payments:			
a 2015 estimated tax payments and 2014 overpayment credited to 2015	6a	20,823.	
b Exempt foreign organizations - tax withheld at source	6b		
c Tax paid with application for extension of time to file (Form 8868)	6c		
d Backup withholding erroneously withheld	6d		
7 Total credits and payments. Add lines 6a through 6d	7	20,823.	
8 Enter any penalty for underpayment of estimated tax. Check here <input type="checkbox"/> if Form 2220 is attached	8		
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9		
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	12,979.	
11 Enter the amount of line 10 to be: Credited to 2016 estimated tax <input checked="" type="checkbox"/> 12,979. Refunded <input type="checkbox"/>	11	0.	

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for the definition)? <i>If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.</i>		X
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. <input checked="" type="checkbox"/> \$ 0. (2) On foundation managers. <input checked="" type="checkbox"/> \$ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. <input checked="" type="checkbox"/> \$ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? <i>If "Yes," attach a detailed description of the activities.</i>		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? <i>If "Yes," attach a conformed copy of the changes</i>	X	
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a tax return on Form 990-T for this year?		N/A
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? <i>If "Yes," attach the statement required by General Instruction T.</i>		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? <i>If "Yes," complete Part II, col. (c), and Part XV</i>	X	
8a Enter the states to which the foundation reports or with which it is registered (see instructions) <input checked="" type="checkbox"/> NH		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? <i>If "No," attach explanation</i>	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2015 or the taxable year beginning in 2015 (see instructions for Part XIV)? <i>If "Yes," complete Part XIV</i>		X
10 Did any persons become substantial contributors during the tax year? <i>If "Yes," attach a schedule listing their names and addresses</i>		X

Part VII-A Statements Regarding Activities (continued)

11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions) Statement 11 Stmt 12
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions)
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address www.endowmentforhealth.org
14 The books are in care of Susan Fulton Telephone no. 603-228-2448 Located at One Pillsbury Street, Suite 301, Concord, NH ZIP+4 03301
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the year 15 N/A
16 At any time during calendar year 2015, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

1a During the year did the foundation (either directly or indirectly):
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? Organizations relying on a current notice regarding disaster assistance check here
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2015?
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):
a At the end of tax year 2015, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2015? If "Yes," list the years
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.)
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?
b If "Yes," did it have excess business holdings in 2015 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2015.)
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2015?

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a During the year did the foundation pay or incur any amount to:

- (1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? Yes No
- (2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive? Yes No
- (3) Provide a grant to an individual for travel, study, or other similar purposes? Yes No
- (4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? (see instructions) Yes No
- (5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? Yes No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)? Yes No

5b X

Organizations relying on a current notice regarding disaster assistance check here

c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? **See Statement 14** Yes No

If "Yes," attach the statement required by Regulations section 53.4945-5(d).

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Yes No

b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? Yes No

6b X

If "Yes" to 6b, file Form 8870.

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? Yes No

b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? **N/A**

7b

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
See Statement 13		267,150.	64,990.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
Karen Ager - One Pillsbury Street, Suite 301, Concord, NH 03301	Director of Communications 37.50	87,276.	31,934.	0.
Kim Firth - One Pillsbury Street, Suite 301, Concord, NH 03301	Program Director 37.50	88,792.	26,151.	0.
Kelly Laflamme - One Pillsbury Street, Suite 301, Concord, NH 03301	Program Director 37.50	91,500.	10,083.	0.
Cheryl Dempsey - One Pillsbury Street, Suite 301, Concord, NH 03301	Administrative Manager 37.50	63,000.	17,426.	0.

Total number of other employees paid over \$50,000 0

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)*

3 Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
Prime Buchholz 273 Corporate Drive, Portsmouth, NH 03801	Investment Advisor	93,505.

Total number of others receiving over \$50,000 for professional services **0**

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 See Statement 15	209,342.
2 See Statement 16	157,324.
3 See Statement 17	122,592.
4 See Statement 18	109,657.

Part IX-B Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 N/A	
2	
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3	0.

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	76,591,757.
b	Average of monthly cash balances	1b	421,935.
c	Fair market value of all other assets	1c	1,350,000.
d	Total (add lines 1a, b, and c)	1d	78,363,692.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	78,363,692.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	1,175,455.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	77,188,237.
6	Minimum investment return. Enter 5% of line 5	6	3,859,412.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	3,859,412.
2a	Tax on investment income for 2015 from Part VI, line 5	2a	7,844.
b	Income tax for 2015. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b	2c	7,844.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	3,851,568.
4	Recoveries of amounts treated as qualifying distributions	4	159,466.
5	Add lines 3 and 4	5	4,011,034.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	4,011,034.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	3,526,681.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	3,526,681.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	7,844.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	3,518,837.

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2014	(c) 2014	(d) 2015
1 Distributable amount for 2015 from Part XI, line 7				4,011,034.
2 Undistributed income, if any, as of the end of 2015:				
a Enter amount for 2014 only			3,180,896.	
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2015:				
a From 2010				
b From 2011				
c From 2012				
d From 2013				
e From 2014				
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2015 from Part XII, line 4: ▶ \$ 3,526,681.				
a Applied to 2014, but not more than line 2a			3,180,896.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2015 distributable amount				345,785.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2015 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	0.			
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2014. Subtract line 4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2015. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2016				3,665,249.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0.			
8 Excess distributions carryover from 2010 not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2016. Subtract lines 7 and 8 from line 6a	0.			
10 Analysis of line 9:				
a Excess from 2011				
b Excess from 2012				
c Excess from 2013				
d Excess from 2014				
e Excess from 2015				

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9) N/A

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2015, enter the date of the ruling

b Check box to indicate whether the foundation is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)

Table with 5 columns: (a) 2015, (b) 2014, (c) 2013, (d) 2012, (e) Total. Rows include 2a-e (Qualifying distributions) and 3a-d (Alternative tests).

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.)

1 Information Regarding Foundation Managers: a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000).

None

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

None

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs: Check here if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds.

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

See Statement 19

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution **	Amount
Name and address (home or business)				
a Paid during the year				
Southern New Hampshire Planning Commission 438 Dubuque St. Manchester, NH 03102	N/A	PC	(FY14) Complete Streets in NH: A Toolkit for Cities and Towns - To develop and publish a toolkit and	10,000.
New Hampshire Legal Assistance 117 North State Street Concord, NH 03301	N/A	PC	(FY15) New Hampshire Legal Assistance Youth Law Project - To provide civil legal services and engage in	50,000.
Trustees of Dartmouth College, Office of Sponsored Projects 11 Rope Ferry Road #6210 Hanover, NH 03755-1404	N/A	PC	(FY15) Developing NH Workforce Capacity in Child Parent Psychotherapy to Mitigate the Impact of	30,000.
University of New Hampshire College Road Durham, NH 03824	N/A	PC	(FY15) NH Workforce Development Network Phase II - To improve the quality, consistency, and	80,513.
Early Learning New Hampshire 2 Delta Drive Concord, NH 03301	N/A	PC	(FY15) Core Support to Spark NH - To strengthen the early childhood field's shared identity by	50,000.
Total	See continuation sheet(s)			2,417,912.
b Approved for future payment				
Blue Cross Blue Shield of Massachusetts Foundation 101 Huntington Ave, Suite 300 Boston, MA 02199	N/A	POF	(FY16) The Health Coverage Fellowship - To help newspaper, radio, television and online reporters and	18,500.
New Hampshire Center for Nonprofits 84 Silk Farm Road, Suite 1 Concord, NH 03070	N/A	PC	(FY16) Sustaining the NH Center for Nonprofits - To ensure quality advocacy, nonprofit capacity	25,000.
New Hampshire Public Radio 2 Pillsbury Street, 6th Floor Concord, NH 03301	N/A	PC	(FY16) Sustaining NH Public Radio - To ensure quality advocacy, nonprofit capacity building and	25,000.
Total	See continuation sheet(s)			973,254.

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
University of New Hampshire College Road Durham, NH 03824	N/A	PC	(FY15) Creating a Comprehensive Strategic Plan for Children and their Families - Phase II -	23,886.
Maine Association of Area Agencies on Aging PO Box 5415 Augusta, ME 04332	N/A	PC	(FY15) Tri-State Learning Collaborative on Aging - To advance a regional approach to addressing the	35,014.
University of New Hampshire College Road Durham, NH 03824	N/A	PC	(FY15) Collective Impact for Elder Health - Action Plan Development - To advance a regional	1,000.
Brandeis University 415 South Street, MS 116 Waltham, MA 02453	N/A	PC	(FY15) Implementing the Culturally Effective Organization Framework at MCHC - To enhance the capacity	19,613.
Massachusetts Immigrant and Refugee Advocacy Coalition 146 Lowell Street Manchester, NH 03104	N/A	PC	(FY15) Immigrant Integration Initiative Community of Practice - To develop a strong field for Immigrant	34,789.
Foundation for Healthy Communities 125 Airport Road Concord, NH 03301	N/A	PC	(FY15) NH Health & Equity Partnership - To promote knowledge of and action to address the root	73,529.
Bhutanese Community of New Hampshire (BCNH) 510 Chestnut Street Manchester, NH 03101	N/A	PC	(FY15) Bhutanese Women's Leadership Project - To increase representation of Bhutanese women in	34,160.
Emerging Leaders in Communities of Color PO Box 614 Manchester, NH 03102	N/A	PC	(FY15) Emerging Leaders in Communities of Color Leadership Program - The Emerging Leaders in Communities	22,500.
New Hampshire Center for Nonprofits 84 Silk Farm Road, Suite 1 Concord, NH 03070	N/A	PC	(FY15) Sustaining the NH Center for Nonprofits - To ensure quality advocacy, nonprofit capacity	15,000.
Bi-State Primary Care Association 525 Clinton Street Bow, NH 03304	N/A	PC	(FY15) Health Policy and Value-Based Payment Initiative - To strengthen capacity of primary care	83,023.
Total from continuation sheets				2,197,399.

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Concord School District 38 Liberty Street Concord, NH 03301	N/A	PC	(FY15) Acculturation, Resilience, Cohesion and Healing: Schools and Communities Supporting Refugee	20,000.
Foundation for Healthy Communities 125 Airport Road Concord, NH 03301	N/A	PC	(FY15) Venues & Voices - To increase transportation advocacy capacity by creating a database of	20,000.
New Hampshire Humanities Council 117 Pleasant Street Concord, NH 03301	N/A	PC	(FY15) Standing Together: the Humanities and the Experience of War - To bridge the	13,900.
New Hampshire Public Health Association #4 Park Street, Suite 403 Concord, NH 03301	N/A	PC	(FY15) 2015 NH Oral Health Plan Action Steps - To finalize the 2015 NH Oral Health State Plan by	17,000.
NH Alcohol and Other Drug Service Providers Association 10 Ferry St, Suite 308 Concord, NH 03301	N/A	PC	(FY15) Annual Conference Addiction Performance - To raise awareness of addiction as a chronic disease,	13,500.
Partnership for a Drug-Free NH 10 Ferry St, Suite 307 Concord, NH 03301	N/A	PC	(FY15) Be Someone - To promote recovery from addiction through a statewide campaign to address drug and	20,000.
New Hampshire Center for Nonprofits 84 Silk Farm Road, Suite 1 Concord, NH 03070	N/A	PC	(FY15) CEO Search - To identify a dynamic leader to serve as the Center's next executive director by	12,500.
Health Strategies of New Hampshire One Pillsbury Street, Suite 301 Concord, NH 03301	N/A	POF	(FY16) Leveraging Resources for Children's Behavioral Health - To strengthen the field of	15,000.
National Alliance on Mental Illness - New Hampshire 85 North State Street Concord, NH 03301	N/A	PC	(FY16) Sustaining the National Alliance on Mental Illness - To ensure quality advocacy, knowledge	25,000.
New Futures 10 Ferry St, Suite 307 Concord, NH 03301	N/A	PC	(FY16) Children's Behavioral Health Collaborative - To fund staffing, consultants and	91,236.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
New Futures 10 Ferry St, Suite 307 Concord, NH 03301	N/A	PC	(FY16) Children's Behavioral Health Collaborative - To fund staffing, consultants and	91,237.
Early Learning New Hampshire 2 Delta Drive Concord, NH 03301	N/A	PC	(FY16) 2016 NH Department of Education Educators' Summit Keynote "Becoming Brilliant" -	5,000.
Early Learning New Hampshire 2 Delta Drive Concord, NH 03301	N/A	PC	(FY16) Early Childhood Gubernatorial Summit - To promote early childhood policy consistent with the	6,775.
Early Learning New Hampshire 2 Delta Drive Concord, NH 03301	N/A	PC	(FY16) Strategic Planning Grant - To align cross-sector stakeholders on a common set of goals	16,348.
Early Learning New Hampshire 2 Delta Drive Concord, NH 03301	N/A	PC	(FY16) Community of Practice for Early Childhood Regional Initiatives - To encourage alignment,	37,368.
Health Strategies of New Hampshire One Pillsbury Street, Suite 301 Concord, NH 03301	N/A	POF	(FY16) Early Childhood Cost-Benefit Study - To strengthen the early childhood field by supporting research	100,000.
Manchester Community Health Center 145 Hollis Street Manchester, NH 03101	N/A	PC	(FY16) Project LAUNCH - To continue implementation of a federally funded initiative, Project	7,575.
Early Learning New Hampshire 2 Delta Drive Concord, NH 03301	N/A	PC	(FY16) Spark NH Public Awareness Project - To actively engage a diverse base of stakeholders in	117,127.
Health Strategies of New Hampshire One Pillsbury Street, Suite 301 Concord, NH 03301	N/A	POF	(FY16) Leveraging Resources for Early Childhood - To strengthen the field of early childhood by	20,000.
Early Learning New Hampshire 2 Delta Drive Concord, NH 03301	N/A	PC	(FY16) Vroom Statewide Planning - To provide parents and caregivers tools to boost early learning by developing	44,381.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
New Hampshire Fiscal Policy Institute 64 North Main Street, 3rd Floor Concord, NH 03301	N/A	PC	(FY16) Improving Access to Early Childhood Services - To advance public policies that make it	8,872.
New Hampshire Fiscal Policy Institute 64 North Main Street, 3rd Floor Concord, NH 03301	N/A	PC	(FY16) Early Childhood Policy Advocacy -- Information sharing and capacity building - To strengthen the	7,783.
University of New Hampshire College Road Durham, NH 03824	N/A	PC	(FY16) Raising Our Children, Strengthening Our Communities - To promote the adoption	50,000.
Grantmakers in Aging 2001 Jefferson Davis Highway, Suite 504 Arlington, VA 22202	N/A	PC	(FY16) Grantmakers in Aging Membership - To expand the Endowment for Health's ability to leverage local,	900.
Health Strategies of New Hampshire One Pillsbury Street, Suite 301 Concord, NH 03301	N/A	POF	(FY16) Leveraging Resources for Elder Health - To strengthen the field of elder health by	20,000.
Granite State Independent Living 21 Chenell Drive Concord, NH 03301	N/A	PC	(FY16) Transport NH - To support age-friendly communities through an expanded	20,000.
Health Strategies of New Hampshire One Pillsbury Street, Suite 301 Concord, NH 03301	N/A	POF	(FY16) Creating Shared Identity and Building the Knowledge Base in the Field of Elder Health - To continue	15,000.
Solutions Journalism Network, Inc. 79 Madison Avenue, 2nd Floor #224 New York, NY 10016	N/A	PC	(FY16) Technical Support for Union-Leader Solutions Series on Aging - To create a thought	18,000.
Union Leader Charitable Fund 100 William Loeb Drive Manchester, NH 03109	N/A	POF	(FY16) New Hampshire Union Leader: Aging in the Granite State - To embark on a media partnership with the	65,000.
University of New Hampshire College Road Durham, NH 03824	N/A	PC	(FY16) Elder Health Coalition Infrastructure Support - The UNH Center on Aging and Community	125,000.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Grantmakers in Aging 2001 Jefferson Davis Highway, Suite 504 Arlington, VA 22202	N/A	PC	(FY16) Grantmakers in Aging Membership - To expand the Endowment for Health's ability to leverage local,	700.
Health Strategies of New Hampshire One Pillsbury Street, Suite 301 Concord, NH 03301	N/A	POF	(FY16) Health Equity Symposium - To facilitate shared purposes and goals for the health equity	50,000.
Second Start 17 Knight Street Concord, NH 03301	N/A	PC	(FY16) Immigrant Integration Initiative - To increase integration and social inclusion of	14,500.
Campus Compact for New Hampshire 3 Barrell Court, Suite 100 Concord, NH 03301	N/A	PC	(FY16) Document Project Inclusion New Hampshire - To increase the knowledge and understanding of	3,500.
Health Strategies of New Hampshire One Pillsbury Street, Suite 301 Concord, NH 03301	N/A	POF	(FY16) Strengthening Communication for Effective Immigrant Integration in NH - To foster greater	20,400.
Health Strategies of New Hampshire One Pillsbury Street, Suite 301 Concord, NH 03301	N/A	POF	(FY16) Enhancing Leadership Capacity to Advance Health Equity - To strengthen and increase NH's	20,000.
Leadership New Hampshire 36 Lowell Street Manchester, NH 03014	N/A	PC	(FY16) "What Kind of State Do We Want?" - To advance a new Leadership NH curriculum that will	38,969.
United Way of Greater Nashua, Inc. 20 Broad Street Nashua, NH 03064	N/A	PC	(FY16) IOne Greater Nashua - Immigrant Integration Initiative - To increase integration and social	22,000.
Health Strategies of New Hampshire One Pillsbury Street, Suite 301 Concord, NH 03301	N/A	POF	(FY16) We Are New Hampshire Media Project - To advance positive messaging and community dialogue	27,500.
Foundation for Healthy Communities 125 Airport Road Concord, NH 03301	N/A	PC	(FY16) Health & Equity Shared Measures - To focus the mutually reinforcing activities of the NH H&EP and	20,000.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Organization for Refugee & Immigrant Success (ORIS) 434 Lake Avenue Manchester, NH 03103	N/A	PC	(FY16) Immigrant Integration Initiative - To increase integration and social inclusion of	22,000.
Second Start 17 Knight Street Concord, NH 03301	N/A	PC	(FY16) Immigrant Integration Initiative - To increase integration and social inclusion of	7,500.
Lakes Region Partnership for Public Health, Inc. 67 Water Street Laconia, NH 03246	N/A	PC	(FY16) Immigrant Integration Initiative - Lakes Region - To increase integration and social inclusion	22,000.
Massachusetts Immigrant and Refugee Advocacy Coalition 146 Lowell Street Manchester, NH 03104	N/A	PC	(FY16) Welcoming New Hampshire - To create welcoming communities in NH into which immigrants are more	40,000.
University of New Hampshire College Road Durham, NH 03824	N/A	PC	(FY16) Leadership Equity Series - To create more equitable and inclusive leadership practices	31,945.
Health Strategies of New Hampshire One Pillsbury Street, Suite 301 Concord, NH 03301	N/A	POF	(FY16) Immigrant Integration Evaluation - To document the progress and measure the effectiveness of	10,000.
Health Strategies of New Hampshire One Pillsbury Street, Suite 301 Concord, NH 03301	N/A	POF	(FY16) Leveraging Resources for Health Equity - To strengthen the field of health equity by	15,000.
Lamprey Health Care 128 State Route 27 Raymond, NH 03077	N/A	PC	(FY16) Equity Leadership Fellowship - To implement the Equity Leaders Fellowship program for	35,000.
New Hampshire Legal Assistance 117 North State Street Concord, NH 03301	N/A	PC	(FY16) Sustaining NH Legal Assistance - To ensure quality advocacy, nonprofit capacity building and	25,000.
New Hampshire Public Health Association #4 Park Street, Suite 403 Concord, NH 03301	N/A	PC	(FY16) Sustaining NH Public Health Association - To ensure quality advocacy, nonprofit	25,000.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Leadership New Hampshire 36 Lowell Street Manchester, NH 03014	N/A	PC	(FY16) Sustaining Leadership NH - Build a community of informed leaders in NH to increase civic	10,000.
University of New Hampshire College Road Durham, NH 03824	N/A	PC	(FY16) Legal and Regulatory Assessment of Value Based Reform Efforts in New Hampshire - To	50,673.
New Hampshire Voices for Health 4 Park Street Concord, NH 03301	N/A	PC	(FY16) Dissolution of NH Voices for Health - To ensure a legally and fiscally responsible	12,244.
Antioch University New England 40 Avon Street Keene, NH 03431	N/A	PC	(FY16) NH Integrated Behavioral Health Workforce Development Project - Phase I - To conduct a need/gap	24,965.
Families in Transition 122 Market Street Manchester, NH 03101	N/A	PC	(FY16) Medicaid Institute - To plan, develop, and launch a Medicaid Institute that will engage NH's	55,000.
Blue Cross Blue Shield of Massachusetts Foundation 101 Huntington Ave, Suite 300 Boston, MA 02199	N/A	POF	(FY16) The Health Coverage Fellowship - To help newspaper, radio, television and online reporters and	18,500.
Health Strategies of New Hampshire One Pillsbury Street, Suite 301 Concord, NH 03301	N/A	POF	(FY16) Building a Health Advocacy Model in New Hampshire - To begin building a health and healthcare	5,000.
ACLU Foundation of New Hampshire 18 Low Avenue Concord, NH 03301	N/A	PC	(FY16) TRANSforming New Hampshire - To improve access to health care services for transgender people	8,500.
New Hampshire Public Health Association #4 Park Street, Suite 403 Concord, NH 03301	N/A	PC	(FY16) Oral Health Forum - To strengthen State and local capacity to deliver high-quality oral	2,000.
NH Alcohol & Drug Abuse Counselors Association (NHADACA) 130 Pembroke Road, Suite 100 Concord, NH 03301	N/A	PC	(FY16) Recovery Supports for People with Intellectual & Developmental Disabilities - To	13,771.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
New Hampshire Center for Nonprofits 84 Silk Farm Road, Suite 1 Concord, NH 03070	N/A	PC	(FY16) Advancing the Strategic Expertise of NH Nonprofits - To increase NH nonprofits fiscal acumen and	18,000.
New Hampshire Community Behavioral Health Association 1 Pillsbury Street, Suite 200 Concord, NH 03301	N/A	PC	(FY16) 2016 NH Behavior Health Summit "The Future of Behavioral Health Care in NH" - To create a	5,000.
Pyramid Model Consortium 5702 Falling Water Drive Fort Collins, CO 80528	N/A	PC	(FY16) NH as the 28th Pyramid Model State: Building an Effective and Sustainable State Infrastructure to	20,000.
Tri County Community Action Program, Inc. 30 Exchange Street Berlin, NH 03570	N/A	PC	(FY16) Elder Financial Exploitation Multi-Disciplinary Team Education & Prevention Program -	13,500.
Upper Room, A Family Resource Center 36 Tsienneto Road Derry, NH 03038	N/A	PC	(FY16) Charting the Course for New Hampshire Family Resource Centers of Quality and Home	9,426.
White Mountain Community Health Center PO Box 4800, 298 White Mountain Hwy Conway, NH 03818	N/A	PC	(FY16) Consulting for FQHC Lookalike Status - To become a Federally Qualified Health Center (FQHC)	15,093.
Rivier College 420 South Main St. Nashua, NH 03060	N/A	PC	(FY16) RSVP-Summer Co-Curricular Activities - To help Rivier Success and Visionary Project	4,292.
Bhutanese Community of New Hampshire (BCNH) 510 Chestnut Street Manchester, NH 03101	N/A	PC	(FY16) Diverse Board Development Project - To build the capacity of the organization for the future by	18,375.
Community Volunteer Transportation Company (CVTC) 375 Jaffrey Road, Suite 3 Peterborough, NH 03458	N/A	PC	(FY16) To improve transportation program efficiencies in the Monadnock area by consolidating	7,882.
Memorial Hospital 3073 White Mountain Highway North Conway, NH 03458	N/A	PC	(FY16) A New Life: Prenatal Substance Abuse Program - To reduce the number of babies born with	5,000.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Approved for Future Payment (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
New Hampshire Legal Assistance 117 North State Street Concord, NH 03301	N/A	PC	(FY16) New Hampshire Legal Assistance Youth Law Project - To provide civil legal services and engage in	50,000.
New Hampshire Fiscal Policy Institute 64 North Main Street, 3rd Floor Concord, NH 03301	N/A	PC	(FY16) Sustaining the NH Fiscal Policy Institute - To ensure quality advocacy and knowledge development	50,000.
Emerging Leaders in Communities of Color PO Box 614 Manchester, NH 03102	N/A	PC	(FY16) Emerging Leaders in Communities of Color Leadership Program - The Emerging Leaders in Communities	17,100.
Early Learning New Hampshire 2 Delta Drive Concord, NH 03301	N/A	PC	(FY16) Core Support to Spark NH - To strengthen the early childhood field's shared identity by	50,000.
University of New Hampshire College Road Durham, NH 03824	N/A	PC	(FY16) Implementing a System of Care Approach for Children's Behavioral Health - To support	48,776.
Community Health Institute/ JSI Research & Training 501 South Street, 2nd Floor Bow, NH 03304	N/A	PC	(FY16) Developing NH Workforce Capacity in Child Parent Psychotherapy to Mitigate the Impact of	14,263.
University of New Hampshire College Road Durham, NH 03824	N/A	PC	(FY16) Behavioral Health Integration Learning Collaborative - To improve the health of NH residents	150,000.
Antioch University New England 40 Avon Street Keene, NH 03431	N/A	PC	(FY16) NH Integrated Behavioral Health Workforce Development Project - Phase 2 - To develop a workplan	40,000.
University of New Hampshire College Road Durham, NH 03824	N/A	PC	(FY16) Legal and Regulatory Assessment of Value Based Reform Efforts in New Hampshire - To	69,327.
Monadnock Developmental Services 121 Railroad St Keene, NH 03431	N/A	PC	(FY16) MDS Birth to Three Lena - To improve outcomes and long-term success for children with	7,000.
Total from continuation sheets				904,754.

Part XV Supplementary Information

3 Grants and Contributions Approved for Future Payment (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Journeys in Education, Inc. 26 Main Street Peterborough, NH 03458	N/A	PC	(FY16) Students as Teachers: Building Student Experiences of Race, Refugeeism, and Immigration into NH	6,800.
Victory Women of Vision 25 Lowell Street, Suite 307 Manchester, NH 03104	N/A	PC	(FY16) Strategic Planning - To build capacity of the organization for the future by developing a	3,500.
Victory Women of Vision 25 Lowell Street, Suite 307 Manchester, NH 03104	N/A	PC	(FY16) Strategic Planning - To build capacity of the organization for the future by developing a	3,500.
Antioch University New England 40 Avon Street Keene, NH 03431	N/A	PC	(FY16) Children's Behavioral Health Field Assessment - To assess the state of the Children's	29,488.
New Hampshire Center for Public Policy Studies 1 Eagle Square, Suite 510 Concord, NH 03301	N/A	PC	(FY16) NH Demographics and the Elder Care Safety Net - Use research, dissemination and	40,000.
New Futures 10 Ferry Street, Suite 307 Concord, NH 03301	N/A	PC	(FY16) NH Advocacy Hub - To create an advocacy structure that will serve as the foundation for	325,000.
Total from continuation sheets				

Part XV Supplementary Information

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

Name of Recipient - Southern New Hampshire Planning Commission

(FY14) Complete Streets in NH: A Toolkit for Cities and Towns - To develop and publish a toolkit and a resource guide for how to implement Complete Streets at the community level.

Name of Recipient - New Hampshire Legal Assistance

(FY15) New Hampshire Legal Assistance Youth Law Project - To provide civil legal services and engage in systemic advocacy for low-income delinquent and Child in Need of Services (CHINS) youth to ensure that they receive mental health, educational, and other services they need to prevent delinquent behavior and involvement with the juvenile system.

Name of Recipient - Trustees of Dartmouth College, Office of Sponsored Projects

(FY15) Developing NH Workforce Capacity in Child Parent Psychotherapy to Mitigate the Impact of Toxic Stress in Young Children - To increase NH's capacity to meet the needs of infants and young children whose healthy brain development is seriously compromised by exposure to violence by supporting train-the-trainer certification in Child Parent Psychotherapy to institutionalize this highly effective evidence-based practice.

Name of Recipient - University of New Hampshire

(FY15) NH Workforce Development Network Phase II - To improve the quality, consistency, and efficiency of the behavioral health service delivery system for children, adolescents and their families and to create a foundation for training the children's behavioral health

Part XV Supplementary Information

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

workforce, by formalizing the current Children's Behavioral Health Collaborative (CBHC) Workforce Development Network and by implementing recommendations from the Readiness Assessment NH WD Infrastructure Feasibility Study.

Name of Recipient - Early Learning New Hampshire

(FY15) Core Support to Spark NH - To strengthen the early childhood field's shared identity by providing core operating support to Spark NH.

Name of Recipient - University of New Hampshire

(FY15) Creating a Comprehensive Strategic Plan for Children and their Families - Phase II - To support the development of a comprehensive plan for the health and well-being of NH children and families by facilitating a working group to create goals and strategies, and providing the working group with research on current NH programs and services for children and families, as well as research on similar planning efforts used by other entities.

Name of Recipient - Maine Association of Area Agencies on Aging

(FY15) Tri-State Learning Collaborative on Aging - To advance a regional approach to addressing the challenges and opportunities presented by an aging Northern New England by providing learning opportunities, facilitating opportunities for networking and encouraging cross-sector collaboration among municipal, policy, advocacy and business leaders working across Maine, New Hampshire and Vermont.

Part XV Supplementary Information

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

Name of Recipient - University of New Hampshire

(FY15) Collective Impact for Elder Health - Action Plan Development - To advance a regional approach to addressing the challenges and opportunities presented by an aging Northern New England by providing learning opportunities, facilitating opportunities for networking and encouraging cross-sector collaboration among municipal, policy, advocacy and business leaders working across Maine, New Hampshire and Vermont.

Name of Recipient - Brandeis University

(FY15) Implementing the Culturally Effective Organization Framework at MCHC - To enhance the capacity of Manchester Community Health Center to advance a Center of Excellence in Culturally Effective Care through technical assistance and support to document data and best practices to advance health equity, and to develop a plan and tools for dissemination of the model to internal and external audiences.

Name of Recipient - Massachusetts Immigrant and Refugee Advocacy Coalition

(FY15) Immigrant Integration Initiative Community of Practice - To develop a strong field for Immigrant Integration in New Hampshire by convening practitioners for peer-to-peer learning, training, and technical assistance via a Community of Practice.

Name of Recipient - Foundation for Healthy Communities

(FY15) NH Health & Equity Partnership - To promote knowledge of and action to address the root causes of health inequities in NH by building the capacity of the NH Health & Equity Partnership, through a

Part XV Supplementary Information

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

collective impact approach to foster societal understanding and will, to engage broad stakeholder support, to leverage funding, and to strengthen organizational effectiveness.

Name of Recipient - Bhutanese Community of New Hampshire (BCNH)
 (FY15) Bhutanese Women's Leadership Project - To increase representation of Bhutanese women in leadership positions in the community.

Name of Recipient - Emerging Leaders in Communities of Color
 (FY15) Emerging Leaders in Communities of Color Leadership Program - The Emerging Leaders in Communities of Color Leadership Program will strengthen NH's diverse communities by developing individuals of color with the necessary skills to effectively participate in community leadership roles and promote collective impact within communities of color.

Name of Recipient - New Hampshire Center for Nonprofits
 (FY15) Sustaining the NH Center for Nonprofits - To ensure quality advocacy, nonprofit capacity building and knowledge development for the health system in NH in order to improve the health of NH residents by sustaining the general operations of key NH nonprofits.

Name of Recipient - Bi-State Primary Care Association
 (FY15) Health Policy and Value-Based Payment Initiative - To strengthen capacity of primary care providers to participate in Medicaid Care Management system and promote integrated care delivery.

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3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

Name of Recipient - Concord School District

(FY15) Acculturation, Resilience, Cohesion and Healing: Schools and Communities Supporting Refugee Children - To engage and train school district teachers, staff and key community partners in the Community Peer Support Model, an intensive, culturally responsive practice, in order to build and strengthen the community where Concord's most vulnerable population of refugee children live, learn and play.

Name of Recipient - Foundation for Healthy Communities

(FY15) Venues & Voices - To increase transportation advocacy capacity by creating a database of venues and people willing to attend meetings and speak about the need for transportation options using the tools provided.

Name of Recipient - New Hampshire Humanities Council

(FY15) Standing Together: the Humanities and the Experience of War - To bridge the communication gap that distances veterans from civilians and support successful veteran integration by providing an opportunity for veterans to share their stories through film and book discussions

Name of Recipient - New Hampshire Public Health Association

(FY15) 2015 NH Oral Health Plan Action Steps - To finalize the 2015 NH Oral Health State Plan by developing action plan steps, assigning lead responsible parties and identifying resources for each priority area.

Name of Recipient - NH Alcohol and Other Drug Service Providers Association

(FY15) Annual Conference Addiction Performance - To raise awareness of

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addiction as a chronic disease, as well as the importance of screening for and addressing substance abuse in advance of the emergence of addiction by engaging conference attendees and invited guests to witness a dramatic performance of Act Three of Eugene O'Neill's Long Day's Journey into Night as a catalyst for town hall discussions about the disease of addiction as it touches patients, families, and health professionals.

Name of Recipient - Partnership for a Drug-Free NH

(FY15) Be Someone - To promote recovery from addiction through a statewide campaign to address drug and alcohol addiction issues in NH.

Name of Recipient - New Hampshire Center for Nonprofits

(FY15) CEO Search - To identify a dynamic leader to serve as the Center's next executive director by hiring a search firm to assist in the recruitment.

Name of Recipient - Health Strategies of New Hampshire

(FY16) Leveraging Resources for Children's Behavioral Health - To strengthen the field of children's behavioral health by strategically supporting technical assistance to leverage funding from federal and/or national foundation sources.

Name of Recipient - National Alliance on Mental Illness - New Hampshire

(FY16) Sustaining the National Alliance on Mental Illness - To ensure quality advocacy, knowledge development and nonprofit capacity building leadership for the mental health system which supports NH's children and their families by providing operating support.

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3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

Name of Recipient - New Futures

(FY16) Children's Behavioral Health Collaborative - To fund staffing, consultants and related expenditures associated with building backbone infrastructure to monitor progress, to foster coordination and to align partners for Plan implementation efforts.

Name of Recipient - New Futures

(FY16) Children's Behavioral Health Collaborative - To fund staffing, consultants and related expenditures associated with building backbone infrastructure to monitor progress, to foster coordination and to align partners for Plan implementation efforts.

Name of Recipient - Early Learning New Hampshire

(FY16) 2016 NH Department of Education Educators' Summit Keynote "Becoming Brilliant" - To increase awareness about the achievement gap between children in families with low- and middle-incomes and proven strategies for "languagizing" early childhood environments and encouraging parent/child conversations for at least 75 early childhood and public school professionals and 50 parents by offering a) a keynote address and b) a special session for parents

Name of Recipient - Early Learning New Hampshire

(FY16) Early Childhood Gubernatorial Summit - To promote early childhood policy consistent with the Framework for Action by hosting a gubernatorial forum and by increasing the visibility of the issue for candidates.

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3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

Name of Recipient - Early Learning New Hampshire

(FY16) Strategic Planning Grant - To align cross-sector stakeholders on a common set of goals for NH's young children by updating the Spark NH strategic plan for the next 5 years and by ensuring committees are multi-disciplinary, diverse, intentional, and energized.

Name of Recipient - Early Learning New Hampshire

(FY16) Community of Practice for Early Childhood Regional Initiatives - To encourage alignment, coordination and promotion of best practices across all early childhood initiatives in the state by facilitating a community of practice.

Name of Recipient - Health Strategies of New Hampshire

(FY16) Early Childhood Cost-Benefit Study - To strengthen the early childhood field by supporting research needed to inform policy decisions.

Name of Recipient - Manchester Community Health Center

(FY16) Project LAUNCH - To continue implementation of a federally funded initiative, Project Launch, by providing up to two months of project support until such time as state contracts are successfully approved by the Governor and Executive Council.

Name of Recipient - Early Learning New Hampshire

(FY16) Spark NH Public Awareness Project - To actively engage a diverse base of stakeholders in promoting the importance of investing in early childhood by enhancing Spark NH's public awareness capacity.

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Name of Recipient - Health Strategies of New Hampshire

(FY16) Leveraging Resources for Early Childhood - To strengthen the field of early childhood by strategically supporting technical assistance to leverage funding from federal sources and national or regional funders.

Name of Recipient - Early Learning New Hampshire

(FY16) Vroom Statewide Planning - To provide parents and caregivers tools to boost early learning by developing a plan to launch Vroom statewide.

Name of Recipient - New Hampshire Fiscal Policy Institute

(FY16) Improving Access to Early Childhood Services - To advance public policies that make it easier for young children to thrive by conducting a policy analysis on several priorities identified in Spark NH's Framework for Action

Name of Recipient - New Hampshire Fiscal Policy Institute

(FY16) Early Childhood Policy Advocacy -- Information sharing and capacity building - To strengthen the capacity of the early childhood advocacy infrastructure by monitoring legislation during the 2016 session and sharing information among policy advocates and stakeholders

Name of Recipient - University of New Hampshire

(FY16) Raising Our Children, Strengthening Our Communities - To promote the adoption of shared goals and activities at the local, regional and state levels; and to raise awareness about the importance of early childhood by supporting five communities to develop concrete action

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3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

plans for enhancing the development of all NH young children and their families

Name of Recipient - Grantmakers in Aging

(FY16) Grantmakers in Aging Membership - To expand the Endowment for Health's ability to leverage local, regional and national funding, through enhanced relationships with those in the field of philanthropy focused on aging and elder health.

Name of Recipient - Health Strategies of New Hampshire

(FY16) Leveraging Resources for Elder Health - To strengthen the field of elder health by strategically supporting technical assistance to leverage funding from federal and/or other national and regional funding sources.

Name of Recipient - Granite State Independent Living

(FY16) Transport NH - To support age-friendly communities through an expanded transportation dialogue, a stronger transportation advocacy network and a policy change agenda for increased and diversified transportation options for community members, particularly older adults.

Name of Recipient - Health Strategies of New Hampshire

(FY16) Creating Shared Identity and Building the Knowledge Base in the Field of Elder Health - To continue to develop shared identity among stakeholders and strengthen knowledge within the field of elders by convening stakeholders for planning, training and consensus building.

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3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

Name of Recipient - Solutions Journalism Network, Inc.

(FY16) Technical Support for Union-Leader Solutions Series on Aging -

To create a thought provoking newspaper/web series on aging that engages the audience in learning about possible approaches and solutions to create age-friendly communities in New Hampshire by providing technical assistance on the practice of solutions journalism.

Name of Recipient - Union Leader Charitable Fund

(FY16) New Hampshire Union Leader: Aging in the Granite State - To embark on a media partnership with the state's largest newspaper by underwriting a year-long series on aging using the practice of solutions journalism to raise public awareness of and community engagement about promising approaches that create age-friendly communities in New Hampshire.

Name of Recipient - University of New Hampshire

(FY16) Elder Health Coalition Infrastructure Support - The UNH Center on Aging and Community Living (CACL) will provide core infrastructure support to the Elder Health Coalition by convening the multi-sector stakeholder group; facilitating action groups focused on action plan priorities; developing and beginning to implement a communication strategy; and engaging the involvement of consumer stakeholders.

Name of Recipient - Grantmakers in Aging

(FY16) Grantmakers in Aging Membership - To expand the Endowment for Health's ability to leverage local, regional and national funding, through enhanced relationships with those in the field of philanthropy focused on aging and elder health.

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3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

Name of Recipient - Health Strategies of New Hampshire

(FY16) Health Equity Symposium - To facilitate shared purposes and goals for the health equity field by connecting stakeholders and holding a symposium.

Name of Recipient - Second Start

(FY16) Immigrant Integration Initiative - To increase integration and social inclusion of immigrants and refugees in Concord by implementing a multi-sector plan to promote economic, educational, social, and cultural integration of newcomers.

Name of Recipient - Campus Compact for New Hampshire

(FY16) Document Project Inclusion New Hampshire - To increase the knowledge and understanding of diversity, inclusion and equity among college and university leaders by documenting and disseminating the results from the June 2016 Project Inclusion NH Symposium: Assessing and Enacting a Commitment to Diversity, Inclusion and Equity on Campus.

Name of Recipient - Health Strategies of New Hampshire

(FY16) Strengthening Communication for Effective Immigrant Integration in NH - To foster greater integration and social inclusion for new Americans in New Hampshire by creating communications tools and training that navigate the current public discourse on the issues of immigration and evoke new and positive thinking about our state's increasing diversity.

Name of Recipient - Health Strategies of New Hampshire

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3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

(FY16) Enhancing Leadership Capacity to Advance Health Equity - To strengthen and increase NH's leadership capacity to advance health equity.

Name of Recipient - Leadership New Hampshire

(FY16) "What Kind of State Do We Want?" - To advance a new Leadership NH curriculum that will 1) empower NH's leaders with knowledge and understanding of systemic discrimination and privilege that creates racial inequity in our state and 2) support them to develop skills to use their spheres of influence to create a more equitable NH.

Name of Recipient - United Way of Greater Nashua, Inc.

(FY16) IOne Greater Nashua - Immigrant Integration Initiative - To increase integration and social inclusion of immigrants and refugees in Greater Nashua by implementing a multi-sector plan to promote economic, educational, social, and cultural integration of newcomers.

Name of Recipient - Health Strategies of New Hampshire

(FY16) We Are New Hampshire Media Project - To advance positive messaging and community dialogue about immigrant integration by sharing real and systemic stories of contribution and integration through film and other media.

Name of Recipient - Foundation for Healthy Communities

(FY16) Health & Equity Shared Measures - To focus the mutually reinforcing activities of the NH H&EP and address the root causes of health inequities through the development and implementation of a common agenda and shared measures.

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3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

Name of Recipient - Organization for Refugee & Immigrant Success (ORIS)
 (FY16) Immigrant Integration Initiative - To increase integration and social inclusion of immigrants and refugees in Concord by implementing a multi-sector plan to promote economic, educational, social, and cultural integration of newcomers.

Name of Recipient - Second Start
 (FY16) Immigrant Integration Initiative - To increase integration and social inclusion of immigrants and refugees in Concord by implementing a multi-sector plan to promote economic, educational, social, and cultural integration of newcomers.

Name of Recipient - Lakes Region Partnership for Public Health, Inc.
 (FY16) Immigrant Integration Initiative - Lakes Region - To increase integration and social inclusion of immigrants and refugees in the Lakes Region by implementing a multi-sector plan to promote economic, educational, social, and cultural integration of newcomers.

Name of Recipient - Massachusetts Immigrant and Refugee Advocacy Coalition
 (FY16) Welcoming New Hampshire - To create welcoming communities in NH into which immigrants are more likely to integrate by facilitating community collaboration, promoting a welcoming community climate and advocating for institutional change that promotes mutual respect and cooperation between foreign-born and U.S.-born Americans.

Name of Recipient - University of New Hampshire

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3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

(FY16) Leadership Equity Series - To create more equitable and inclusive leadership practices in NH organizations and communities through an intensive series of facilitated dialogues focused on systemic and structural racism, implicit bias, and privilege associated with social identities.

Name of Recipient - Health Strategies of New Hampshire

(FY16) Immigrant Integration Evaluation - To document the progress and measure the effectiveness of the four Immigrant Integration Initiative communities in creating local immigrant integration plans and implementing strategies for more Welcoming Communities by conducting a systematic review of the four plans and key informant interviews.

Name of Recipient - Health Strategies of New Hampshire

(FY16) Leveraging Resources for Health Equity - To strengthen the field of health equity by strategically supporting technical assistance to leverage funding from federal sources and national or regional funders.

Name of Recipient - Lamprey Health Care

(FY16) Equity Leadership Fellowship - To implement the Equity Leaders Fellowship program for cohort number 2, by utilizing the expertise of NH leaders of color to train rising minority community leaders with an equity frame knowledge base, concrete skills for participating in leadership roles, and the ability to create change through collective impact.

Name of Recipient - New Hampshire Legal Assistance

(FY16) Sustaining NH Legal Assistance - To ensure quality advocacy,

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nonprofit capacity building and knowledge development for the health system in NH in order to improve the health of NH residents by sustaining the general operations of key NH nonprofits.

Name of Recipient - New Hampshire Public Health Association

(FY16) Sustaining NH Public Health Association - To ensure quality advocacy, nonprofit capacity building and knowledge development for the health system in NH in order to improve the health of NH residents by sustaining the general operations of key NH nonprofits.

Name of Recipient - Leadership New Hampshire

(FY16) Sustaining Leadership NH - Build a community of informed leaders in NH to increase civic engagement and strengthen communities through connecting and educating a diverse pool of engaged, or emerging, leaders about the State of New Hampshire.

Name of Recipient - University of New Hampshire

(FY16) Legal and Regulatory Assessment of Value Based Reform Efforts in New Hampshire - To research health care delivery payment reform regulatory challenges and opportunities and make recommendations to support health care delivery system innovation in NH.

Name of Recipient - New Hampshire Voices for Health

(FY16) Dissolution of NH Voices for Health - To ensure a legally and fiscally responsible dissolution of NH Voices for Health.

Name of Recipient - Antioch University New England

(FY16) NH Integrated Behavioral Health Workforce Development Project -

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3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

Phase I - To conduct a need/gap analysis of the NH integrated behavioral health workforce and create a NH Intergrated Behavioral Health workforce plan.

Name of Recipient - Families in Transition

(FY16) Medicaid Institute - To plan, develop, and launch a Medicaid Institute that will engage NH's lead supportive housing agencies in a program to educate them about the state Medicaid plan and to develop custom business plans around reimbursable expenses.

Name of Recipient - Blue Cross Blue Shield of Massachusetts Foundation

(FY16) The Health Coverage Fellowship - To help newspaper, radio, television and online reporters and editors do a better job covering critical health care issues by participating in a comprehensive curriculum designed to enhance their knowledge of complex health policy issues.

Name of Recipient - Health Strategies of New Hampshire

(FY16) Building a Health Advocacy Model in New Hampshire - To begin building a health and healthcare advocacy model in New Hampshire by conducting an assessment to determine current assets, current gaps and resource needs to begin building and sustaining an advocacy model.

Name of Recipient - ACLU Foundation of New Hampshire

(FY16) TRANSforming New Hampshire - To improve access to health care services for transgender people by conducting a statewide forum for health care providers, community organizations, government agencies and health and legal professionals focused on healthcare practices and

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3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

policies in New Hampshire.

Name of Recipient - New Hampshire Public Health Association

(FY16) Oral Health Forum - To strengthen State and local capacity to deliver high-quality oral health services by providing access to expert speakers on important oral health issues.

Name of Recipient - NH Alcohol & Drug Abuse Counselors Association

(NHADACA)

(FY16) Recovery Supports for People with Intellectual & Developmental Disabilities - To improve recovery support provision for people with intellectual and development disabilities by providing a one-day conference on the topic of addiction recovery supports for people with intellectual and development disabilities.

Name of Recipient - New Hampshire Center for Nonprofits

(FY16) Advancing the Strategic Expertise of NH Nonprofits - To increase NH nonprofits fiscal acumen and advance their capacity to implement highly strategic business practices by providing a suite of program offerings including regional seminars, an intensive six-month clinic, train-the-trainer seminar, as well as expanded tools and resources on NonprofitNext (online platform).

Name of Recipient - New Hampshire Community Behavioral Health Association

(FY16) 2016 NH Behavior Health Summit "The Future of Behavioral Health Care in NH" - To create a shared vision for the future of behavioral health care in New Hampshire by hosting a summit to promote cross-sector collaboration, professional development, and shared public

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policy goals.

Name of Recipient - Pyramid Model Consortium

(FY16) NH as the 28th Pyramid Model State: Building an Effective and Sustainable State Infrastructure to Improve Social-Emotional Outcomes for Young Children - To improve social-emotional outcomes for NH's young children (birth to five years) by developing a five year plan for infrastructure, model implementation and financing for statewide adoption of the evidence-based Pyramid Model.

Name of Recipient - Tri County Community Action Program, Inc.

(FY16) Elder Financial Exploitation Multi-Disciplinary Team Education & Prevention Program - To provide high-quality professional and public education to prevent elder financial exploitation through the creation of a Coordinated Community Response Team and public education forums.

Name of Recipient - Upper Room, A Family Resource Center

(FY16) Charting the Course for New Hampshire Family Resource Centers of Quality and Home Visiting - To strengthen the capacity of Family Resource Centers of Quality by developing a sustainable operational structure and by enhancing best practice knowledge through attendance at the National Summit on Quality in Home Visiting Programs.

Name of Recipient - White Mountain Community Health Center

(FY16) Consulting for FQHC Lookalike Status - To become a Federally Qualified Health Center (FQHC) Lookalike by developing a successful application with the help of skilled consultants.

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Name of Recipient - Rivier College

(FY16) RSVP-Summer Co-Curricular Activities - To help Rivier Success and Visionary Project (RSVP) students develop knowledge of varying cultures; to increase outreach to the greater Nashua community; to encourage team building, goal setting, problem solving and trust building; and to encourage students to consider diverse possibilities in the greater Nashua area for their future professional work by providing appropriate co-curricular activities that will serve to enhance their academic curriculum.

Name of Recipient - Bhutanese Community of New Hampshire (BCNH)

(FY16) Diverse Board Development Project - To build the capacity of the organization for the future by creating plans for board recruitment, governance and development.

Name of Recipient - Community Volunteer Transportation Company (CVTC)

(FY16) To improve transportation program efficiencies in the Monadnock area by consolidating community transportation programs. - To improve transportation program efficiencies in the Monadnock area by consolidating community transportation programs.

Name of Recipient - Memorial Hospital

(FY16) A New Life: Prenatal Substance Abuse Program - To reduce the number of babies born with neonatal abstinence syndrome by implementing a prenatal substance abuse program, A New Life, for low-income drug-dependent pregnant women and their newborns.

Name of Recipient - Mental Health Center of Greater Manchester

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(FY16) MHCGM Stigma Assessment & Reduction Initiative - To implement essential stigma reduction strategies for statewide mental health center staff lessening target population obstacles to treatment by conducting a lengthy assessment and training regiment, with intermittent public forums.

Name of Recipient - Monadnock United Way

(FY16) Technical Assistance - Data Consultant - To measure outcomes and ongoing assessment of progress for strategies implemented from the Impact Monadnock's Early Childhood Development Initiative's Strategic Plan by developing a data and evaluation plan.

Name of Recipient - New Hampshire Association for the Blaine McGreal Sight Center

(FY16) Building Safety & Independence for Seniors with Vision Loss, Using Occupational Therapy Services - To determine the viability of expanding the organization's service line to include specialized low vision occupational therapy (OT) services by conducting a feasibility study.

Name of Recipient - New Hampshire Children's Trust, Inc.

(FY16) NH Children's Trust Strategic and Child Abuse Prevention Plan - To create a three to five year strategic and child abuse prevention plan to be implemented in 2017.

Name of Recipient - Organization for Refugee & Immigrant Success (ORIS)

(FY16) ORIS Board Development - To create an effective Board of Directors by undertaking a board development project with a strategic

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3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

consultant.

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Name of Recipient - Blue Cross Blue Shield of Massachusetts Foundation
 (FY16) The Health Coverage Fellowship - To help newspaper, radio, television and online reporters and editors do a better job covering critical health care issues by participating in a comprehensive curriculum designed to enhance their knowledge of complex health policy issues.

Name of Recipient - New Hampshire Center for Nonprofits
 (FY16) Sustaining the NH Center for Nonprofits - To ensure quality advocacy, nonprofit capacity building and knowledge development for the health system in NH in order to improve the health of NH residents by sustaining the general operations of key NH nonprofits.

Name of Recipient - New Hampshire Public Radio
 (FY16) Sustaining NH Public Radio - To ensure quality advocacy, nonprofit capacity building and knowledge development for the health system in NH in order to improve the health of NH residents by sustaining the general operations of key NH nonprofits.

Name of Recipient - New Hampshire Legal Assistance
 (FY16) New Hampshire Legal Assistance Youth Law Project - To provide civil legal services and engage in systemic advocacy for low-income delinquent and Child in Need of Services (CHINS) youth to ensure that they receive mental health, educational, and other services they need to prevent delinquent behavior and involvement with the juvenile system.

Name of Recipient - New Hampshire Fiscal Policy Institute

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(FY16) Sustaining the NH Fiscal Policy Institute - To ensure quality advocacy and knowledge development for the health system in NH in order to improve the health of NH residents by sustaining the general operations of key NH nonprofits.

Name of Recipient - Emerging Leaders in Communities of Color

(FY16) Emerging Leaders in Communities of Color Leadership Program - The Emerging Leaders in Communities of Color Leadership Program will strengthen New Hampshire's diverse communities by developing individuals of color with the necessary skills to effectively participate in community leadership roles and promote collective impact within communities of color.

Name of Recipient - Early Learning New Hampshire

(FY16) Core Support to Spark NH - To strengthen the early childhood field's shared identity by providing core operating support to Spark NH.

Name of Recipient - University of New Hampshire

(FY16) Implementing a System of Care Approach for Children's Behavioral Health - To support implementation of SB 534, an act to implement a system of care for children's behavioral health, by providing technical assistance, data analysis, and research.

Name of Recipient - Community Health Institute/ JSI Research & Training

(FY16) Developing NH Workforce Capacity in Child Parent Psychotherapy to Mitigate the Impact of Toxic Stress in Young Children - To increase NH's capacity to meet the needs of infants and young children whose

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healthy brain development is seriously compromised by exposure to violence by supporting train-the-trainer certification in Child Parent Psychotherapy to institutionalize this highly effective evidence-based practice.

Name of Recipient - University of New Hampshire

(FY16) Behavioral Health Integration Learning Collaborative - To improve the health of NH residents by increasing use of quality, integrated behavioral health in primary health care and assisting providers in transitioning to evidence-based and sustainable models of integrated behavioral health and primary care.

Name of Recipient - Antioch University New England

(FY16) NH Integrated Behavioral Health Workforce Development Project - Phase 2 - To develop a workplan based on the gap/need analysis of the NH Integrated Behavioral Health (IBH) workforce and create a NH Integrated Behavioral Health workforce plan.

Name of Recipient - University of New Hampshire

(FY16) Legal and Regulatory Assessment of Value Based Reform Efforts in New Hampshire - To research health care delivery payment reform regulatory challenges and opportunities and make recommendations to support health care delivery system innovation in NH.

Name of Recipient - Monadnock Developmental Services

(FY16) MDS Birth to Three Lena - To improve outcomes and long-term success for children with developmental disabilities and delays by tracking and encouraging day to day parental interaction with infants

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and toddlers.

Name of Recipient - Journeys in Education, Inc.

(FY16) Students as Teachers: Building Student Experiences of Race, Refugeeism, and Immigration into NH Teacher Education Programs - To diversify NH's teacher workforce and build the capacity of NH teachers to serve the needs of diverse students by uniting college-level students with NH high school students with refugee backgrounds and/or students of color in mutual learning.

Name of Recipient - Victory Women of Vision

(FY16) Strategic Planning - To build capacity of the organization for the future by developing a strategic plan.

Name of Recipient - Victory Women of Vision

(FY16) Strategic Planning - To build capacity of the organization for the future by developing a strategic plan.

Name of Recipient - Antioch University New England

(FY16) Children's Behavioral Health Field Assessment - To assess the state of the Children's Behavioral Health field in New Hampshire, using the FASST Tool 3.0 and Documentation Review.

Name of Recipient - New Hampshire Center for Public Policy Studies

(FY16) NH Demographics and the Elder Care Safety Net - Use research, dissemination and dialogue to increase awareness about the changing demographics of New Hampshire and the implications for the demand for services by the growing population over the age of 65, and to increase

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public policy attention regarding the financial status of the safety net supporting frail and low income elders in the state.

Name of Recipient - New Futures

(FY16) NH Advocacy Hub - To create an advocacy structure that will serve as the foundation for achieving critical, multi-issue policy goals and provide training and mentoring to the field, thereby enhancing strategic leadership and advocacy skills in critical organizations.

Form 990-PF Interest on Savings and Temporary Cash Investments Statement 1

Source	(a) Revenue Per Books	(b) Net Investment Income	(c) Adjusted Net Income
Investment Income	60,690.	60,690.	60,690.
Total to Part I, line 3	60,690.	60,690.	60,690.

Form 990-PF Dividends and Interest from Securities Statement 2

Source	Gross Amount	Capital Gains Dividends	(a) Revenue Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income
Investment Income	875,432.	0.	875,432.	875,432.	875,432.
To Part I, line 4	875,432.	0.	875,432.	875,432.	875,432.

Form 990-PF Legal Fees Statement 3

Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Legal Fees	1,520.	0.	0.	1,520.
To Fm 990-PF, Pg 1, ln 16a	1,520.	0.	0.	1,520.

Form 990-PF Accounting Fees Statement 4

Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Accounting Fees	18,410.	0.	0.	19,809.
To Form 990-PF, Pg 1, ln 16b	18,410.	0.	0.	19,809.

Form 990-PF	Other Professional Fees			Statement	5
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes	
Consulting - Investments	93,505.	93,505.	0.	0.	
Consulting	92,126.	0.	0.	83,725.	
Investment Fees	58,189.	58,189.	0.	0.	
To Form 990-PF, Pg 1, ln 16c	243,820.	151,694.	0.	83,725.	

Form 990-PF	Taxes			Statement	6
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes	
Payroll Taxes	45,699.	0.	0.	45,698.	
Deferred Excise Tax	71,338.	0.	0.	0.	
Other Tax	200.	0.	0.	200.	
To Form 990-PF, Pg 1, ln 18	117,237.	0.	0.	45,898.	

Form 990-PF	Other Expenses			Statement	7
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes	
Miscellaneous	13,391.	0.	0.	14,052.	
Insurance	18,073.	0.	0.	18,073.	
Office Expenses	21,200.	0.	0.	21,065.	
Telephone Expense	4,430.	0.	0.	4,430.	
Computer/Equipment Repairs & Maintenance	4,939.	0.	0.	4,939.	
Freight/Postage	488.	0.	0.	488.	
To Form 990-PF, Pg 1, ln 23	62,521.	0.	0.	63,047.	

Form 990-PF	Corporate Bonds	Statement	8
Description	Book Value	Fair Market Value	
Colchester Global Bond Fund	0.	0.	
Vanguard Bond Fund	4,130,674.	4,130,674.	
Colchis	3,208,441.	3,208,441.	
StoneRidge Alternative Lending	1,536,530.	1,536,530.	
Total to Form 990-PF, Part II, line 10c	8,875,645.	8,875,645.	

Form 990-PF	Other Investments	Statement	9
Description	Valuation Method	Book Value	Fair Market Value
DFA Emerging Markets Value	FMV	0.	0.
Parametric Emerging Markets	FMV	1,964,362.	1,964,362.
Guggenheim Russell 1000 Equal	FMV	9,169,907.	9,169,907.
Van Eck Global Hard Assets	FMV	1,786,115.	1,786,115.
Vanguard Total International	FMV	6,942,525.	6,942,525.
Vanguard Total Stock Market	FMV	10,664,306.	10,664,306.
Forester Diversified LTD	FMV	10,027,276.	10,027,276.
Highclere International Investors SMID Fund	FMV	2,024,980.	2,024,980.
Weatherlow Offshore Fd I LTD	FMV	9,607,960.	9,607,960.
Legacy Venture VI LLC	FMV	1,119,675.	1,119,675.
The Tap Fund LTD	FMV	0.	0.
Futures Portfolio Fund LP	FMV	2,242,075.	2,242,075.
Borealis Granite Fund	FMV	1,053,617.	1,053,617.
Convexity Capital Offshore Fund LP	FMV	896,160.	896,160.
Legacy Venture VII LLC	FMV	447,106.	447,106.
RCP Fund IX LP	FMV	242,290.	242,290.
BPG Investment Partnership VIIA, LP	FMV	2,189,988.	2,189,988.
BPG Investment Partnership VIIIA, LP	FMV	992,535.	992,535.
Kiltern	FMV	2,016,759.	2,016,759.
StoneRidge	FMV	3,227,490.	3,227,490.
Legacy Venture VIII, LLC	FMV	28,017.	28,017.
Angelo Gordon	FMV	782,275.	782,275.
Vanguard ETF	FMV	1,000,188.	1,000,188.
Total to Form 990-PF, Part II, line 13		68,425,606.	68,425,606.

Form 990-PF Depreciation of Assets Not Held for Investment Statement 10

Description	Cost or Other Basis	Accumulated Depreciation	Book Value
Equipment	88,393.	88,393.	0.
Furniture	36,348.	36,348.	0.
Total To Fm 990-PF, Part II, ln 14	124,741.	124,741.	0.

Steve Lawlor One Pillsbury Street, Suite 301 Concord, NH 03301	Director 1.00	0.	0.	0.
Kathleen Murphy One Pillsbury Street, Suite 301 Concord, NH 03301	Director 1.00	0.	0.	0.
Amanda Osmer One Pillsbury Street, Suite 301 Concord, NH 03301	Director 1.00	0.	0.	0.
Maria Padin One Pillsbury Street, Suite 301 Concord, NH 03301	Director 1.00	0.	0.	0.
Ann Peters One Pillsbury Street, Suite 301 Concord, NH 03301	Past Director 1.00	0.	0.	0.
Brian Presti One Pillsbury Street, Suite 301 Concord, NH 03301	Director 1.00	0.	0.	0.
Cindy Rosenwald One Pillsbury Street, Suite 301 Concord, NH 03301	Director 1.00	0.	0.	0.
Marshall Rowe One Pillsbury Street, Suite 301 Concord, NH 03301	Treasurer 3.00	0.	0.	0.
Adrienne Rupp One Pillsbury Street, Suite 301 Concord, NH 03301	Director 1.00	0.	0.	0.
Jackie Sparks One Pillsbury Street, Suite 301 Concord, NH 03301	Director 1.00	0.	0.	0.
John Wallace One Pillsbury Street, Suite 301 Concord, NH 03301	Director 1.00	0.	0.	0.
Sue Fulton One Pillsbury Street, Suite 301 Concord, NH 03301	Chief Financial Officer 37.50	92,150.	35,449.	0.
Totals included on 990-PF, Page 6, Part VIII		<u>267,150.</u>	<u>64,990.</u>	<u>0.</u>

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
12,000.	09/08/14	10,666.

Purpose of Grant

(FY 2014 Grant ID:2419) To further integration for immigrants in NH by improving the knowledge base regarding the economic impact of immigrants which can be used to better inform a narrative and engage business and other economic leaders in the state.

Dates of Reports by Grantee

Grant Report received June 30, 2015. Final Report received June 30, 2016.

Any Diversion by Grantee

No

Results of Verification

\$10,666 spent by grantee; \$1,334 returned to the Endowment for Health.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
40,975.	09/08/14	40,975.

Purpose of Grant

(FY 2014 Grant ID:2420) To continue to create a shared identity among stakeholders and strengthen the knowledge base within the field of elders in NH.

Dates of Reports by Grantee

Grant Report received June 30, 2015. Final Report received June 30, 2016.

Any Diversion by Grantee

No

Results of Verification

All proceeds spent by grantee.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
80,000.	09/08/14	23,077.

Purpose of Grant

(FY 2014 Grant ID:2421) To strengthen the early childhood field by supporting research needed to inform policy decisions and by funding technical assistance to leverage funding.

Dates of Reports by Grantee

Grant Report received June 30, 2015. Final Report received June 30, 2016.

Any Diversion by Grantee

No

Results of Verification

\$23,077 spent by the grantee; \$56,923 returned to the Endowment for Health.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
100,000.	09/08/14	84,877.

Purpose of Grant

(FY 2014 Grant ID:2422) To increase timely and appropriate access to behavioral health care for NH children and youth with behavioral health care needs and their families by supporting the field to increase community-based capacity to deliver evidence-based individualized treatment and to leverage national and foundation funding.

Dates of Reports by Grantee

Grant Report received June 30, 2015. Final Report received June 30, 2016.

Any Diversion by Grantee

No

Results of Verification

\$84,877 spent by grantee; \$15,123 returned to the Endowment for Health.

Grantee's Name

Blue Cross Blue Shield of Massachusetts Foundation

Grantee's Address

101 Huntington Ave, Suite 300
Boston, MA 02199

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
18,000.	11/17/14	18,000.

Purpose of Grant

(FY 2015 Grant ID:1510.08) To deepen national and regional New England media understanding of the intricate and dynamic world of medicine and health care, with an emphasis on the overall health system and special problems facing low-income and uninsured individuals and families.

Dates of Reports by Grantee

Grant Report due January 31, 2016.

Any Diversion by Grantee

No

Results of Verification

All proceeds spent by grantee.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
23,804.	09/21/15	21,482.

Purpose of Grant

(FY 2015 Grant ID:2492) To expand the degree to which parents have the leadership skills to engage in the continuum of social change strategies from direct service, public issue education, advocacy, and policy change by conducting a study to understand the current NH environment and best practices in parent/caregiver engagement and leadership development nationally; and by conducting a gap analysis which will result in a shared set of goals and specific activities to strengthen parent leadership capacity in NH.

Dates of Reports by Grantee

Grant Report received June 30, 2016. Final Report is due June 30, 2017.

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

Grant Report verified June 30, 2016. Final Grant Report will be verified on June 30, 2017.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
5,000.	09/21/15	3,874.

Purpose of Grant

(FY 2015 Grant ID:2427.01) To raise awareness about the importance of investing in early childhood by promoting and disseminating the NH Public Television Program Raising New Hampshire.

Dates of Reports by Grantee

Grant Report received June 30, 2016. Final Report is due June 30, 2017.

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

Grant Report verified June 30, 2016. Final Grant Report will be verified June 30, 2017.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
17,250.	06/15/15	17,040.

Purpose of Grant

(FY 2015 Grant ID:2457) To identify one to three actionable policy priorities that will advance the priorities identified in the NH Early Childhood Framework for Action.

Dates of Reports by Grantee

Grant Report Received September 30, 2015, Final Report rcvd. June 30, 2016.

Any Diversion by Grantee

No

Results of Verification

\$17,040 spent by grantee; \$210 returned to the Endowment for Health.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
6,000.	09/21/15	0.

Purpose of Grant

(FY 2015 Grant ID:2491) To enhance capacity of the field to analyze and use cross-sector data to improve the early childhood system and advance policy.

Dates of Reports by Grantee

Grant Returned to the Endowment on January 31, 2016.

Any Diversion by Grantee

No

Results of Verification

Grant Returned to the Endowment on January 31, 2016.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
14,500.	01/26/15	14,500.

Purpose of Grant

(FY 2015 Grant ID:2420.01) To continue to develop shared identity among stakeholders and strengthen knowledge within the field of elders by convening stakeholders for planning, training and consensus building.

Dates of Reports by Grantee

Grant Report received September 30, 2015. Final Report rcvd. June 30, 2016.

Any Diversion by Grantee

No

Results of Verification

All proceeds spent by grantee.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
20,000.	11/17/14	11,717.

Purpose of Grant

(FY 2015 Grant ID:2426) To strengthen the field of elder health by strategically supporting technical assistance to leverage funding from federal sources and national or regional funders.

Dates of Reports by Grantee

June 30, 2016.

Any Diversion by Grantee

No

Results of Verification

\$11,717 spent by grantee; \$8,283 returned to the Endowment for Health.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
50,259.	06/15/15	39,609.

Purpose of Grant

(FY 2015 Grant ID:2388.02) To strengthen and increase NH@ leadership capacity to advance health equity.

Dates of Reports by Grantee

June 30, 2016.

Any Diversion by Grantee

No

Results of Verification

\$39,609 spent by grantee; \$10,650 was returned to the Endowment for Health.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
22,000.	01/26/15	17,500.

Purpose of Grant

(FY 2015 Grant ID:2443) To foster greater integration and social inclusion for new Americans in New Hampshire by creating a communications framework that navigates the current public discourse on the issues of immigration and evokes new and positive thinking about our state's increasing diversity.

Dates of Reports by Grantee

June 30, 2016.

Any Diversion by Grantee

No

Results of Verification

\$17,500 spent by grantee; \$4,500 returned to the Endowment for Health.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
4,000.	09/21/15	1,910.

Purpose of Grant

(FY 2015 Grant ID:1950.04) To support the operations of Health Strategies by providing operating support.

Dates of Reports by Grantee

Grant Report rcvd. June 30, 2016. Final Report to be submitted June 30, 2017

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

Grant Report received June 30, 2016. Final Grant Report will be submitted June 30, 2017.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
9,650.	01/26/15	9,650.

Purpose of Grant

(FY 2015 Grant ID:2433) To enhance the quality and depth of NH reporting on a wide range of social and health-related issues to use the practice of solutions-based journalism.

Dates of Reports by Grantee

June 30, 2016.

Any Diversion by Grantee

No

Results of Verification

All proceeds spent by grantee.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
15,000.	09/19/16	0.

Purpose of Grant

(FY 2016 Grant ID:2368.01) To strengthen the field of children's behavioral health by strategically supporting technical assistance to leverage funding from federal and/or national foundation sources.

Dates of Reports by Grantee

Final Grant Report is due June 30, 2017.

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

Final Grant Report will be verified June 30, 2017.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
100,000.	06/20/16	30,295.

Purpose of Grant

(FY 2016 Grant ID:2421.01) To strengthen the early childhood field by supporting research needed to inform policy decisions.

Dates of Reports by Grantee

Grant Report received September 30, 2016. Final Report is due June 30, 2017

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

Grant Report verified September 30, 2016. Final Grant Report will be verified June 30, 2017.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
20,000.	03/21/16	0.

Purpose of Grant

(FY 2016 Grant ID:2537) To strengthen the field of early childhood by strategically supporting technical assistance to leverage funding from federal sources and national or regional funders.

Dates of Reports by Grantee

Grant Report received September 30, 2016. Final Report is due June 30, 2017

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

Grant Report verified September 30, 2016. Final Grant Report will be verified June 30, 2017.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
15,000.	03/21/16	7,005.

Purpose of Grant

(FY 2016 Grant ID:2420.02) To continue to develop shared identity among stakeholders and strengthen knowledge within the field of elders by convening stakeholders for planning, training and consensus building.

Dates of Reports by Grantee

Grant Report received September 30, 2016. Final Report due June 30, 2017.

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

Grant Report verified September 30, 2016. Final Grant Report will be verified June 30, 2017.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
20,000.	09/19/16	0.

Purpose of Grant

(FY 2016 Grant ID:2426.01) To strengthen the field of elder health by strategically supporting technical assistance to leverage funding from federal and/or other national and regional funding sources.

Dates of Reports by Grantee

Final Report is due June 30, 2017.

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

The Grantee's report will be verified on June 30, 2017.

Grantee's Name

Blue Cross Blue Shield of Massachusetts Foundation

Grantee's Address

101 Huntington Ave, Suite 300
Boston, MA 02199

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
18,500.	11/16/15	16,075.

Purpose of Grant

(FY 2016 Grant ID:1510.10) To help newspaper, radio, television and online reporters and editors do a better job covering critical health care issues by participating in a comprehensive curriculum designed to enhance their knowledge of complex health policy issues.

Dates of Reports by Grantee

Grant Report received September 30, 2016. Final Report due December 31 2016

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

Grant Report verified September 30, 2016. Final Grant Report will be verified December 31, 2016.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
20,000.	06/20/16	124.

Purpose of Grant

(FY 2016 Grant ID:2388.03) To strengthen and increase NH's leadership capacity to advance health equity.

Dates of Reports by Grantee

Grant Report received September 30, 2016. Final Report is due June 30, 2017

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

Grant Report verified September 30, 2016. Final Grant Report will be verified June 30, 2017.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
20,400.	06/20/16	6,000.

Purpose of Grant

(FY 2016 Grant ID:2443.04) To foster greater integration and social inclusion for new Americans in New Hampshire by creating communications tools and training that navigate the current public discourse on the issues of immigration and evoke new and positive thinking about our state's increasing diversity.

Dates of Reports by Grantee

Grant Report received September 30, 2016. Final Report due June 30, 2017.

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

Grant Report verified September 30, 2016. Final Grant Report will be verified on June 30, 2017.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
10,000.	11/16/15	10,000.

Purpose of Grant

(FY 2016 Grant ID:2499) To document the progress and measure the effectiveness of the four Immigrant Integration Initiative communities in creating local immigrant integration plans and implementing strategies for more Welcoming Communities by conducting a systematic review of the four plans and key informant interviews.

Dates of Reports by Grantee

Final Grant Report received June 30, 2016.

Any Diversion by Grantee

No

Results of Verification

All proceeds spent by grantee.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
15,000.	11/16/15	0.

Purpose of Grant

(FY 2016 Grant ID:2504) To strengthen the field of health equity by strategically supporting technical assistance to leverage funding from federal sources and national or regional funders.

Dates of Reports by Grantee

Grant Report received September 30, 2016. Final Report due June 30, 2017.

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

Grant Report verified September 30, 2016. Final Grant Report will be verified June 30, 2017.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
27,500.	03/21/16	20,000.

Purpose of Grant

(FY 2016 Grant ID:2532) To advance positive messaging and community dialogue about immigrant integration by sharing real and systemic stories of contribution and integration through film and other media.

Dates of Reports by Grantee

Grant Report received September 30, 2016. Final Report is due June 30, 2017

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

Grant Report verified on September 30, 2016. The Final Grant Report will be verified on June 30, 2017.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
50,000.	09/19/16	0.

Purpose of Grant

(FY 2016 Grant ID:2577) To facilitate shared purposes and goals for the health equity field by connecting stakeholders and holding a symposium.

Dates of Reports by Grantee

Final Grant Report is due June 30, 2017.

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

The Final Grant Report will be verified on June 30, 2017.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
5,000.	11/16/15	5,000.

Purpose of Grant

(FY 2016 Grant ID:2503) To begin building a health and healthcare advocacy model in New Hampshire by conducting an assessment to determine current assets, current gaps and resource needs to begin building and sustaining an advocacy model.

Dates of Reports by Grantee

Grant Report received September 30, 2016.

Any Diversion by Grantee

No

Results of Verification

All proceeds spent by grantee.

Grantee's Name

Blue Cross Blue Shield of Massachusetts Foundation

Grantee's Address

101 Huntington Ave, Suite 300
Boston, MA 02199

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
18,500.	09/19/16	0.

Purpose of Grant

(FY 2016 Grant ID:1510.11) To help newspaper, radio, television and online reporters and editors do a better job covering critical health care issues by participating in a comprehensive curriculum designed to enhance their knowledge of complex health policy issues.

Dates of Reports by Grantee

Final Grant Report due September 30, 2016.

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

Final Grant Report will be verified September 30, 2016.

Grantee's Name

New Hampshire Community Behavioral Health Association

Grantee's Address

1 Pillsbury Street, Suite 200
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
5,000.	09/19/16	0.

Purpose of Grant

(FY 2016 Grant ID:2559) To create a shared vision for the future of behavioral health care in New Hampshire by hosting a summit to promote cross-sector collaboration, professional development, and shared public policy goals.

Dates of Reports by Grantee

Final Grant Report due March 31, 2017.

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

Final Grant Report will be verified March 31, 2017.

Grantee's Name

Union Leader Charitable Fund

Grantee's Address

100 William Loeb Drive
Manchester, NH 03109

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
65,000.	03/21/16	0.

Purpose of Grant

(FY 2016 Grant ID:2531) To embark on a media partnership with the state's largest newspaper by underwriting a year-long series on aging using the practice of solutions journalism to raise public awareness of and community engagement about promising approaches that create age-friendly communities in New Hampshire.

Dates of Reports by Grantee

Final Grant Report due April 30, 2017.

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

Final Grant Report will be verified April 30, 2017.

Form 990-PF	Summary of Direct Charitable Activities	Statement	15
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Activity One

Staff working to collaborate with community partners to ensure the healthy development of children and improving the behavioral health of children and their families in NH to solve complex social problems by convening stakeholders, providing technical and policy expertise, and supporting and expanding communication about issues

Expenses

To Form 990-PF, Part IX-A, line 1

209,342.

Form 990-PF	Summary of Direct Charitable Activities	Statement	16
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Activity Two

Staff working to collaborate with community partners to advance health and equity for racial, ethnic and language minorities in NH to solve complex social problems by convening stakeholders, providing technical and policy expertise, and supporting and expanding communication about issues.

Expenses

To Form 990-PF, Part IX-A, line 2

157,324.

Form 990-PF	Summary of Direct Charitable Activities	Statement	17
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Activity Three

Staff working to collaborate with community partners to build health policy capacity in NH to solve complex social problems by convening stakeholders, providing technical and policy expertise, and supporting and expanding communication about issues.

Expenses

To Form 990-PF, Part IX-A, line 3

122,592.

Form 990-PF

Summary of Direct Charitable Activities

Statement 18

Activity Four

Staff working to collaborate with community partners to ensure the health and dignity of elders in NH to solve complex social problems by convening stakeholders, providing technical and policy expertise, and supporting and expanding communication about issues

Expenses

To Form 990-PF, Part IX-A, line 4

109,657.



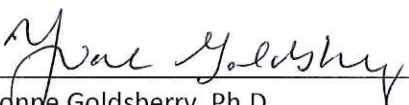
One Pillsbury Street
Concord, NH 03301
603-228-2448

January 11, 2017

Endowment For Health, Inc.
One Pillsbury Street
Concord, NH 03301

To Whom It May Concern:

I hereby certify that the attached Bylaws of the Organization are a complete and accurate copy of the original documents.



Yvonne Goldsberry, Ph.D.
President

BYLAWS
OF
ENDOWMENT FOR HEALTH, INC.

ARTICLE I
ARTICLES OF AGREEMENT

The name and purposes of this corporation (the "Foundation") shall be as set forth in the Foundation's Articles of Agreement. These Bylaws, the powers of the Foundation and of its Board of Directors (the "Board"), Advisory Council (the "Council"), Directors, Council Members, and Officers and all matters concerning the conduct and regulation of the affairs of the Foundation shall be subject to the Foundation's Articles of Agreement and applicable laws as are in effect and as the same may be amended from time to time.

ARTICLE II
ORIGINS; INDEPENDENCE; MISSION

Section 2.1 Origins

This Foundation was established to receive the net proceeds of the sale of the assets of New Hampshire-Vermont Health Service d/b/a Blue Cross and Blue Shield New Hampshire ("BCBS-NH") to Anthem Insurance Companies, Inc. (together with its affiliates and any successors, "Anthem") in a transaction subject to the provisions of RSA 7:19-b.

Section 2.2 Independence

In accordance with the provisions of RSA 7:19-b, II(f), control of the assets of the Foundation shall at all times remain independent of Anthem.

Section 2.3 Mission

In accordance with the provisions of RSA 7:19-b, II(e), the assets of the Foundation shall continue to be devoted to charitable purposes consistent with the charitable objectives of BCBS-NH and the needs of the community which it serves. In carrying out those objectives, the members of the Board and the Council and the Officers of the Foundation shall give due consideration to the historical mission of BCBS-NH, the substantial public input received in connection with the seven public

hearings conducted during June of 1999 under the auspices of the Office of the Attorney General and the eighth public hearing conducted during September of 1999. Transcripts of those hearings, together with an executive summary thereof, shall be included with the Foundation's permanent records located at its principal office.

ARTICLE III

BOARD OF DIRECTORS

Section 3.1 Powers; Responsibilities; Accountability

3.1.1 The business and affairs of the Foundation shall be managed by the Board who shall have and may exercise all the powers to which the Foundation may be entitled pursuant to applicable law, the Articles of Agreement and the Bylaws of the Foundation.

3.1.2 The Board shall have ultimate responsibility for the affairs of the Foundation. The Board's role is one of strategic leadership in defining and implementing the vision, mission and core values of the Foundation. It shall adopt policies to ensure the effective stewardship and management of the Foundation's human and financial resources and shall also oversee management's adherence to these policies.

3.1.3 Annually the Board shall appoint a firm of independent certified public accountants to examine and audit the Foundation's accounts. Reports of annual audit shall be submitted by the Foundation to the Attorney General's Office, Charitable Trust Unit, to the Council and to other governmental entities as are required by law.

3.1.4 The Board shall be fully accountable to both the Foundation and the community at large for its stewardship of the Foundation and for the accomplishment of the Foundation's charitable mission and purposes.

Section 3.2 Number of Directors

3.2.1 The Board shall from time to time establish the number of persons to serve as Directors, which number shall be not less than 15 and not more than 17. When the Board has established the number of Directors, it shall endeavor at all times to maintain that number of Directors on the Board, but the failure to do so shall not constitute a violation of these Bylaws. The number so established may be changed by resolution of the Board at any annual, regular or special meeting of the Board; provided, notice for such meeting expressly states that one of the purposes of the meeting is to change the

number of authorized Directors; and provided further that the approval of seventy percent (70%) of the entire Board shall be required in order to change the number of authorized Directors.

3.2.2 The membership of the Board shall be elected in accordance with the procedures established in Section 3.4 hereof.

Section 3.3 Term of Service

3.3.1 Directors¹ shall be elected for terms of three (3) years, such terms to be staggered such that one-third of the total number of Directors (or such number as approximates one-third insofar as practicable) shall be elected each year. Directors shall hold office until their qualified successors have been duly elected.

3.3.2 In the interests of Board diversity, no Director shall serve for more than two (2) consecutive terms of three (3) years. Any Director serving for such period shall stand down for a period of at least one (1) year before being eligible to stand for re-election or re-appointment to the Board. Notwithstanding the foregoing, any person elected Chair or Vice-Chair may serve on the Board for an additional three-year term if necessary to complete his or her term as Chair or Vice-Chair. A Director whose term as Vice-Chair expires at the end of his or her second three-year term may, at the end of that term, be elected to a third three-year term if he or she is at the same time elected Chair of the Board.

3.3.3 The term of any Director elected to fill a vacancy prior to the expiration of a term due to death, resignation or other cause shall be for the remainder of the term of the Director whose death, resignation, or other cause created the vacancy. Notwithstanding section 3.3.2, a Director who is elected to fill such a vacancy shall be eligible to serve two (2) full consecutive terms of three (3) years after completion of the original unexpired term.

¹ Initial Directors were appointed by the Attorney General's Office for the following Terms: Term Expiration 2000 Moral, Gustavo; Nisbet, Jane; Rhee, Y.B.; Shumway, Donald; and Therriault, Monique; Term Expiration 2001 Abrams, Elizabeth; Chollet, Susan; Howard, Deanna; Peters, Ann; and Tuttle, Georgia; Term Expiration 2002 Dupuis, Sylvio; Kuenning, Tess; Oates, James; Quinn, John; and Wiebusch, Richard.

Section 3.4 Successor and Additional Directors

3.4.1 Successor Directors and additional Directors shall be nominated and elected in accordance with the procedures set forth in this Section 3.4.1. The Board will elect successor and additional Directors from the slate of nominees developed by the Board, after consideration of any names submitted by the Council and other sources.

3.4.2 If the office of any Director is vacant prior to the expiration of his or her term, due to death, resignation or other cause, the remaining Directors by majority vote at a duly called meeting, may elect a successor from the most currently developed Nominee List.

Section 3.5 Compensation for Services

Except as provided in Article IX, Directors shall be precluded from rendering services for compensation to the Foundation in any capacity. However, Directors may be reimbursed for reasonable expenses associated with carrying out their duties as members of the Board in accordance with such policies as may be established by the Board from time to time.

Section 3.6 Removal

A Director may be removed with cause by a vote of a majority of the Directors present and voting at any annual, regular or special meeting (whether present in person or duly represented), provided that the notice for such a meeting of the Directors expressly states that one of the purposes of the meeting is removal of a Director and that a quorum of the Board, excluding the subject director, is present at said meeting.

Section 3.7 Resignation

A Director may resign at any time by delivering written notice of resignation to the Chair of the Board or to the President. Such resignation shall be effective upon receipt of such written notice (unless specified to be effective at a later date) and acceptance thereof shall not be necessary to make it effective unless such notice so states.

Section 3.8 Regular, Annual and Special Meetings

3.8.1 Regular meetings of the Board may be held at such times as the Board may determine.

3.8.2 Special meetings of the Board may be held at any time when called by the Chair of the Board or by at least one third (1/3) of the Board.

3.8.3 An annual meeting of the Board shall be held on a date determined by the Board at such place and time as may be determined by the Chair of the Board or by the Board.

Section 3.9 Notice of Meeting

3.9.1 All meetings of the Board shall be held at the principal office of the Foundation or at such other locations in the State of New Hampshire as shall be specified in the notice of the meeting. Reasonable notice of the time and place of all meetings shall be given by the Chair of the Board or the Secretary. Notice of a regular meeting need not specify the purpose of the meeting, unless otherwise required by law, the Articles of Agreement of the Foundation, or these Bylaws. However, the purposes for which a special meeting is being called shall be set forth in the notice of that special meeting.

3.9.2 Except as otherwise expressly provided herein or required by law, it shall be reasonable and sufficient if written notice to a Director is sent by (a) first class U.S. mail at least five (5) days prior to the meeting, (b) overnight private courier at least forty-eight (48) hours prior to the meeting, or (c) electronic transmission at least forty-eight (48) hours before the meeting, addressed to such Director at his or her usual or last known business or residence address.

3.9.3 Whenever notice of a meeting is required, such notice need not be given to any Director if a written waiver of notice, executed by him or her (or his or her attorney thereunto authorized) before or after the meeting, is filed with the records of the meeting, or to any Director who attends the meeting without protesting the lack of notice prior to the meeting itself or at its commencement.

Section 3.10 Quorum

At any meeting of the Board, a majority of the Directors then in office shall constitute a quorum. Any meeting may be adjourned to a later date or dates by a majority of the votes cast upon the question, whether or not a quorum is present.

Section 3.11 Action by Vote

Each Director shall have one (1) vote. When a quorum is present at any meeting, a majority of the votes properly cast by Directors shall decide any questions, unless otherwise provided by law, the Articles of Agreement or these Bylaws.

3.11.1 Votes taken during a meeting shall be by recorded roll call vote upon the determination of the chair or upon the request of any member.

Section 3.12 Action by Writing

Any action required or permitted to be taken at any meeting of the Board may be taken without a meeting if the entire Board consent to the action in writing and each of the written consents are filed with the records of the meetings of the Board. Such consents shall be treated for all purposes as a vote at a meeting.

Section 3.13 Presence through Electronic Means

Directors may participate in a meeting of the Board by means of a conference telephone or similar communications equipment by means of which all persons participating in the meeting can hear one another at the same time and participation by such means shall constitute presence in person at a meeting.

Section 3.14 Proxies

Directors may vote either in person or by written proxy, which proxies shall be filed before being voted with the Secretary or other person responsible for recording the proceedings of the meeting. Unless otherwise specifically limited by their terms, such proxies shall entitle the holders thereof to vote at any meeting adjourned to a later date; but the proxy shall terminate after the final adjournment of such meeting.

Section 3.15 Standard of Care

3.15.1 A Director shall perform the duties of a Director, including as a member of any Board committee on which the Director may serve, in good faith, in a manner such Director believes to be in the best interest of the Foundation and with such care, including reasonable inquiry, as an ordinary prudent person in a like situation would use under similar circumstances.

3.15.2 The Board shall avoid speculation in connection with the investment, reinvestment, purchase, acquisition, exchange, sale and management of the Foundation's investments, looking instead to the permanent disposition of the funds, considering the probable income as well as the probable safety of the Foundation's capital. No investment violates this section where it conforms to provisions authorizing such investment contained in an instrument or agreement pursuant to which the assets were contributed to the Foundation. The Board may adopt a spending policy consistent with the provisions of RSA 292-B, provided however, that in the first instance such spending policy shall comply in all respects with the minimum distributable amount of annual qualifying distributions as required for a private foundation under Internal Revenue Code §4942. If I.R.C. §4942 requires an appropriation in excess of the amount otherwise allowed under RSA 292-B, the distribution requirements of I.R.C. §4942 shall control. However, without the approval of at least seventy percent (70%) of the entire Board and thirty (30) days' prior written notice to the Director of Charitable Trusts, the Board shall not authorize the appropriation of funds in any fiscal year in an amount greater than six percent (6%) of the fair market value of the assets of the Foundation's endowment funds (calculated on the basis of market values determined at least quarterly and averaged over a period of 3 or more years).

Section 3.16 Inspection

Every Director shall have the absolute right at any reasonable time to inspect and copy all books, records, and documents, and to inspect the physical properties of the Foundation.

Section 3.17 Community Outreach and Accountability

Throughout the year the Board shall strive to undertake community outreach activities. In consultation with, and with support from, the Council, the Board shall establish a varied program of community outreach activities designed to assess community needs, encourage participation by communities and individuals that are intended to benefit from the Foundation's activities, and listen to, and obtain feedback from, members of the community about the Foundation's grant making goals and activities. The Board shall not absolve itself of this responsibility by delegating it to the Council. The Board shall prepare and issue an annual report of its activities for public review, as contemplated by Section 10.2 hereof.

ARTICLE IV
ADVISORY COUNCIL

Section 4.1 Advisory Council

4.1.1 The Foundation shall have an Advisory Council (“Council”) consisting of no fewer than twenty (20) nor more than twenty five (25) individuals, whose membership shall reflect the diversity of the State of New Hampshire and diverse healthcare interests, including but not limited to, consumers, healthcare providers, and people affected by lack of affordable access to the healthcare system in New Hampshire and those without health insurance coverage.

4.1.2 The Council shall include at least one (1) representative from each of the counties of the State of New Hampshire (10 members).

4.1.3 The Council shall at all times be composed of a majority of individuals who are members of the “general public”. For purposes of this Section 4.1.3, an individual is a member of the “general public” unless such individual (1) is a Director, (2) is engaged in the practice of a health care profession, or (3) is an employee, officer or director of an organization that primarily sells health care services.

4.1.4 The Council shall select its own chair and secretary to facilitate contact with the Foundation’s Board.

4.1.5 The Council shall elect a Nominating Committee responsible for recommending new candidates to the Council. New Council members will be elected by the Council and ratified by the Board of Directors.

4.1.6 No person may serve on the Advisory Council for more than two (2) consecutive three-year terms.

4.1.7 The responsibilities of the Council include the following:

- (a) Identifying suitable candidates for consideration as nominees as members of the Board. The Council may submit the names of those individuals for consideration by the Board no later than April 1 each year;
- (b) Serving as one link between the Foundation and the local communities in an effort to determine local health related needs; and

- (c) Supporting the Board's efforts to be accountable to the community.

4.1.8 The Board shall report to the Council regularly and shall meet with the Council not less than twice annually at such location(s) within the State of New Hampshire as the Board may determine.

4.1.9 The Board shall provide each member of the Council with the Foundation's Form 990-PF, its audited financial statements, and an annual report.

4.1.10 Every Council member shall have the right at any reasonable time to inspect and copy all books, records, and documents, and to inspect the physical properties of the Foundation, subject to such reasonable conditions as may be established by the Board for purposes of maintaining confidentiality of information relating to the Foundation or its grant applicants.

ARTICLE V

QUALIFICATIONS OF MEMBERS OF THE BOARD

Section 5.1 Qualifications

5.1.1 To ensure the membership of the Board is broadly representative of and reflects the depth and diversity of the state-wide community it serves, the following principles, qualities and skills shall be taken into consideration in connection with the nomination, election and appointment of candidates for Board membership.

5.1.2 The Board as a whole should be seen by the community it serves, the government, and the broader community as capable, experienced and well able to lead the Foundation.

5.1.3 The membership of the Board should be selected so as to encompass both generic qualities in all Directors and the range of skills, expertise and perspectives needed by the Board to meet its responsibilities.

5.1.4 The generic qualities in all members of the Board should include: understanding of the distinction between the strategic and policy role of the Board and the day-to-day operational responsibilities of management; capability to provide leadership in connection with the development of the Foundation; commitment to the vision, mission and core values of the Foundation; ability to work as a member of a team; respect for the views of others; recognition of the time commitment needed and willingness to devote the time and energy necessary to perform the role of Director.

5.1.5 The membership of the Board should be comprised of individuals with a demonstrated interest in, and understanding of, the community and individuals intended to benefit from the Foundation’s activities. The range of skills, expertise and perspectives which should ideally be reflected among members of the Board include: prior experience in governance as a board member; strategic planning experience; understanding of health needs, issues and trends; understanding the diverse needs of the different regions of the State; previous experience in the health field; demonstrated leadership on behalf of needs of consumers, families, people with disabilities and the elderly; understanding of fiscal, financial and legal matters; human resource management; communications and information technology; marketing experience; and government and public relations.

5.1.6 The Board shall at all times be composed of a majority of individuals who are members of the “general public”. For purposes of this Section 5.1.6, an individual is a member of the “general public” unless such individual (1) is an employee, officer or director of an organization that primarily sells health care services or (2) is engaged in the practice of a health care profession.

5.1.7 Each Board member shall be required to execute the EH conflict of interest policy on an annual basis. A copy of the current policy is attached in Appendix A.

ARTICLE VI

BOARD COMMITTEES

Section 6.1 Committees of the Board

The Board may, by resolution adopted by a majority of the Directors then in office, create any committee (standing, special, or ad hoc), appoint persons to serve as members thereof, and change the composition of the committees. Unless otherwise provided by these Bylaws or restricted by law, each committee shall have members who are Directors; and a majority of any committee shall constitute a quorum. Unless the Board otherwise designates, committees shall conduct their affairs in the same manner as is provided in these Bylaws for the Board.

Section 6.1.1 Appointment of Chairs and Members of Committees

The Chair of the Board will appoint members and Chairs of Committees, subject to ratification or amendment by the Board.

Section 6.1.2 Non-Member Participation in Board Committee Meetings

The Chair of each Committee of the Board may, from time to time, recommend to the Chair of the Board that members of the Advisory Council or others be appointed to serve as Members of that Committee, for a term to expire at the end of Board's election year; except as otherwise provided in these Bylaws, as the number of Board members of each Committee shall always constitute a majority of that Committee. The Chair of the Board shall either approve or disapprove the recommendation, subject to ratification or amendment by Board. Upon approval by the Chair, the persons nominated shall become members of the Committee and shall fully participate in all Committee deliberations but shall not preside over any Committee meetings.

Section 6.2.1 Executive Committee

The Executive Committee shall include, at a minimum, the Chair, Vice-Chair, Secretary, Treasurer, and if that individual remains on the Board, the immediate past Chair of the Board of Directors. The Executive Committee shall have authority to approve grants, contracts, and donor advised fund distribution recommendations when time is of the essence, as provided in Section 9.8. The Board delegates authority to the Executive Committee to act on behalf of the Board between meetings of the Board, except as otherwise provided in these Bylaws and only when the Executive Committee determines that action prior to the next meeting of the Board is necessary. Action taken by the Executive Committee pursuant to this subsection shall be reported to the Board at its next meeting and included in the minutes of that meeting. The Executive Committee shall not change or adopt any new policies or change policies previously adopted by the full Board. The Executive Committee shall fulfill the function of a personnel committee. The Board delegates authority to the Executive Committee to set the salary of the President and to approve the President's proposed salary for each subordinate staff member, subject to the Board's approval of the overall budget.

Section 6.2.2 Investment Committee

The Board has delegated to this Committee authority to implement the Board approved Investment Policy and subsequent amendments and authority to manage the Foundation's investment affairs, and has expressly authorized the Investment Committee to have a majority of its members be non-board members. The Committee shall be responsible for reporting to the Board on a regular basis. In carrying out its responsibilities, this Committee and its agents shall act in accordance with the Investment Policy, the provisions of the Foundation's Articles of Agreement and Bylaws, and applicable laws and regulations. The Committee is authorized to delegate

investment responsibility and/or investment management responsibility to the Designated Investment Officer, and also is authorized to retain one or more Investment Consultants, Investment Managers and/or Custodians, to assist them in carrying out their responsibilities hereunder. In discharging its authority, the Committee in conjunction with the President can act in the place and stead of the Board and may receive reports from, enter into agreements with and delegate investment management responsibility or investment responsibility to Investment Consultants, Investment Managers and/or Custodians. The Committee will establish and follow appropriate procedures for the selection of Investment Consultants, Investment Managers and/or Custodians. When delegating discretionary investment authority to the Designated Investment Officer, Investment Managers and/or Custodian(s), the Committee will convey to each the scope of their respective authority, the Foundation's expectations, and the requirement of full compliance with the Investment Policy.

The Committee shall discharge its duties in good faith with the care of an ordinary prudent investor in a like position would exercise under similar circumstances and in a manner the Committee reasonably believes to be in the best interest of the Foundation. The specific responsibilities of the Committee relating to the investment management of the Foundation's assets include:

- Projecting the Foundation's financial needs, and communicating such needs to the Investment Managers on a timely basis.
- Determining the Foundation's risk tolerance and Investment Horizon, and communicating these to the appropriate parties.
- Prudently and diligently selecting qualified investment professionals, including Investment Manager(s), Investment Consultant(s), and Custodian(s).
- Regularly evaluating the performance of the Investment Manager(s) and Custodian(s) to assure adherence to policy guidelines and monitor investment objective progress.
- Developing and enacting proper control procedures, e.g. replacing Investment Manager(s) due to fundamental change in investment management process or failure to comply with established guidelines.
- Delegating, at any time or from time to time, specified rights, powers, duties and authority with respect to the investment and management of the Foundation's financial assets to the Designated Investment Officer.

- Reporting to the Board, on at least a quarterly basis, regarding the status of the Foundation's investments.

Section 6.3 Powers and Authority of Committees of the Board

Board committees may be given all the authority of the Board, except for the powers to:

- (a) Elect directors or remove Directors without cause;
- (b) Fill vacancies on the Board or on any Board committee;
- (c) Amend or appeal these Bylaws or adopt new Bylaws;
- (d) Adopt amendments to the Articles of Agreement of the Foundation;
- (e) Create any other Board committees or appoint the members of any Board committee; or
- (f) Approve any merger, reorganization, voluntary dissolution, or disposition of substantially all of the assets of the Foundation.

ARTICLE VII

OFFICERS AND AGENTS

Section 7.1 Officers of the Board

7.1.1 The Officers of the Board shall be a Chair, a Vice-Chair, a Treasurer and a Secretary and such other Officers, if any, as the Board may determine. The Board may also have such agents, if any, as the Board may appoint. Except as otherwise provided in this Section 7.1, a person may hold more than one office at the same time.

7.1.2 The Chair, Vice-Chair, the Treasurer, the Secretary, and such other specified Officers of the Board shall be elected by the Board for a term of two years. No Officer other than the Treasurer shall serve consecutive terms, except that if an Officer is elected to serve an unexpired term of his or her predecessor in office, he or she may serve one full term following completion of the unexpired term. The Treasurer may serve up to three consecutive terms. If the Treasurer is elected to serve an unexpired term of his or her predecessor in office, he or she may serve up to three consecutive full terms following completion of the unexpired term. Each such Officer shall hold office until his or her successor is elected and qualified, or until he or she resigns, dies, or is

removed from office. Each agent shall retain his or her authority at the pleasure of the Board. If the office of any Officer becomes vacant, the Board may elect a successor to serve the unexpired term.

7.1.3 Except as provided in Article IX, the Officers of the Board shall be precluded from rendering services for compensation to the Foundation in any capacity. However, Officers may be reimbursed for reasonable expenses associated with carrying out their duties as Officers of the Board, in accordance with such policies as may be established by the Board from time to time.

Section 7.2 Chair of the Board

The Chair of the Board shall be elected by the Board and shall preside at all meetings of the Board of Directors, except as the Board shall otherwise determine and shall have such other powers and duties as may be determined by the Board. The Chair shall not also be the Treasurer, nor shall the Chair serve as President of the Foundation. The Chair shall be elected by a majority of the entire Board.

Section 7.3 Vice-Chair

The Vice-Chair shall have such duties and powers as designated by the Board or the Chair. In the event of the absence or disability of the Chair of the Board, the Vice-Chair shall preside at all meetings of the Board.

Section 7.4 Treasurer

The Treasurer shall oversee the Foundation's financial affairs. The Treasurer shall make at least quarterly reports to the Board, one of which shall be an annual report which shall include an accounting of the funds of the Foundation. The Treasurer shall have such other duties and powers as designated by the Board or the Chair.

Section 7.5 Secretary

The Secretary shall ensure that records of all proceedings of the Board are maintained in a book kept for that purpose, which book shall be kept within the State of New Hampshire at the principal office of the Foundation and shall be open at all reasonable times to the inspection of any Director and Council member. Such book or books shall also contain the original, or certified copies, of the Articles of Agreement and Bylaws and names and addresses of all Directors and Council members.

Section 7.6 President and Agents of the Foundation

The Directors shall elect a President and such other agents as they may deem appropriate, if any.

7.6.1 The President shall serve as the chief executive officer/executive director of the Foundation and have general supervision of the business and affairs of the Foundation and shall see that all orders and resolutions of the Board are carried into effect. The President shall also perform such other duties and may exercise such other powers as from time to time may be assigned to him or her by these Bylaws or by the Board. The election of any President shall require the approval of a majority of the entire Board.

7.6.2 At no time shall any person who serves as an employee, or member of the governing board of Anthem Successors and Assigns, or of any New Hampshire or regional Advisory Board to Anthem, simultaneously be eligible for consideration, election or appointment as Director, Officer, President, consultant or as a member of the Foundation's management team, or serve the Foundation in any other paid or compensated capacity.

Section 7.7 Removal

An Officer, the President or any agent may be removed from such capacity with or without cause by a vote of a majority of the entire Board at any meeting at which a quorum is present.

Section 7.8 Resignation

An Officer may resign by delivering a written resignation to the Chair of the Board or to the President. Such resignation shall be effective upon receipt (unless specified to be effective at some later date), and acceptance thereof shall not be necessary to make it effective unless it so states.

ARTICLE VIII

GENERAL PROVISIONS

Section 8.1 Principal Office

The principal office of the Foundation shall be located at One Pillsbury Street, Concord, New Hampshire 03301.

Section 8.2 Fiscal Year

The fiscal year of the Foundation shall end on September 30 of each year, unless the Board determines otherwise.

Section 8.3 Execution of Papers

Except as the Board may generally or in particular cases authorize the execution thereof in some other manner or consistent with current policy all deeds, leases, transfers, contracts, bonds, notes, checks, drafts and other obligations made, accepted, or endorsed by the Foundation shall be signed by the Chair, the President, Vice Chair, Secretary or Treasurer.

Section 8.3.1 Electronic Transfers

Notwithstanding, only the President or the President's designee may authorize electronic transfers of funds between accounts held by or for the benefit of the Endowment, provided that the President or the President's designee shall maintain documentation of each transfer.

Section 8.4 Governing Law

In all matters not specified in these Bylaws, or in the event these Bylaws shall not comply with applicable law, the laws of the State of New Hampshire as then in effect shall apply.

Section 8.5 Nondiscrimination Policy

The policy of the Foundation prohibits discrimination on the basis of age, sex, religion, race, color, creed, sexual orientation, physical or mental disability, national or ethnic origin, or marital or parental status in the recruitment and employment of employees, in the awarding and acceptance of grants and funds, and in the operation of all programs and services; provided, however, that nothing herein to the contrary shall limit or restrict the Foundation from awarding grants or other financial support to programs and services designed to meet the special health needs of specific populations or groups of New Hampshire citizens.

Section 8.6 Indemnification of Officers and Directors

8.6.1 The Foundation may indemnify any person who was or is a party to any pending or completed action, suit, or proceeding, whether civil, criminal, administrative, or investigative, by reason of the fact that he or she is or was a Director or Officer of the Foundation, against expense (including attorney fees), judgments, fines, and amounts paid in settlement, actually and reasonably incurred by him or her in connection with such action, suit or proceeding, but only if he or she acted in good faith and in a manner he or she reasonably believed to be in or not opposed to the best interests of the Foundation and, with respect to any criminal action or proceeding, had no reasonable cause to believe his or her conduct was unlawful. Subject to the foregoing and to the provisions of 8.6.3 hereof, the Foundation may indemnify any such person in such circumstances to the fullest extent permitted by law. The termination of any action, suit, or proceeding by judgment, order, settlement, or conviction or upon a plea of *nolo contendere* or its equivalent shall not of itself create a presumption that the person (a) did not act in good faith and in a manner which he or she reasonably believed to be in the best interests of the Foundation and/or, (b) with respect to any criminal action or proceeding, had reasonable cause to believe his or her conduct was lawful.

8.6.2 Notwithstanding anything in this Section 8.6 to the contrary, the Foundation shall not indemnify any Director or Officer in connection with a proceeding by or in the right of the Foundation; or in connection with any other proceeding charging improper personal benefit to him or her, whether or not involving action in his or her official capacity, in which he or she was adjudged liable on the basis that personal benefit was improperly received by him or her.

8.6.3 To the extent that a Director or Officer of the Foundation has been wholly successful on the merits in defense of any action, suit, or proceeding referred to in this Section 8.6, he or she shall be indemnified against expenses (including attorney fees) actually and reasonably incurred by him or her in connection therewith to the fullest extent permitted by law.

8.6.4 Expenses (including attorney fees) incurred in defending a civil or criminal action, suit, or proceeding may be paid by the Foundation in advance of the final disposition of such action, suit, or proceeding as authorized in this Section 8.6 if:

- (a) the Director or Officer furnishes to the Foundation a written affirmation of his or her good faith belief that he or she has met the standard of conduct required herein;
- (b) the Director or Officer furnishes to the Foundation a written undertaking, executed personally or on his or her behalf, to repay the advance if it is ultimately determined that he or she did not meet the standard of conduct required herein; and
- (c) a determination in accordance with the terms of RSA 293-A:8.50-58 is made that the facts then known to those making the determination would not preclude indemnification.

The undertakings required by this Section 8.6.4 must be an unlimited general obligation of the director or officer, but need not be secured, and may be accepted without reference to financial ability to pay.

8.6.5 The indemnification provided by this Section 8.6 shall not be deemed exclusive of any other rights to which those indemnified may be entitled under any bylaw, agreement, or vote of disinterested Directors, or otherwise, and any procedure provided for by any of the foregoing, both as to action in his or her official capacity and as to action in another capacity (held at the express request of the Foundation) while holding such office, and shall continue as to a person who has ceased to be a Director or Officer and shall inure to the benefit of heirs, executors, and administrators of such a person.

8.6.6 The Foundation may purchase and maintain insurance on behalf of any person who is or was a Director or Officer of the Foundation against liability asserted against him or her and incurred by him or her in any such capacity or arising out of his

or her status as such, whether or not the Foundation would have the power to indemnify him or her against such liability under provisions of this Section 8.6.

8.6.7 All references herein to (i) the Code shall be deemed to refer to the Internal Revenue Code of 1986, as now in force or hereafter amended, (ii) the RSA shall be deemed to refer to said statutes as now in force or hereafter amended, and (iii) particular sections of the Code or the RSA shall be deemed to refer to similar or successor provisions hereafter adopted.

ARTICLE IX

PROHIBITED TRANSACTIONS; CONFLICT OF INTEREST

Section 9.1 Loans

The Foundation shall not make any loan of money or property to, or guarantee the obligation of, any Director, Council Member, Officer or agent.

Section 9.2 Sale of Real Estate

The Foundation shall not sell, lease, purchase, or convey any real estate or interest in real estate to or from a Director, Council Member or Officer of the Foundation without the prior approval of the probate court; provided, however, that this section shall not prohibit the Foundation from accepting a bona fide gift of an interest in real estate by a Director, Council Member or Officer.

Section 9.3 Pecuniary Benefit Transactions

Except as provided in Section 9.4 hereof, the Board shall not approve, or permit the Foundation to engage in, any pecuniary benefit transaction. A pecuniary benefit transaction is a transaction to which the Foundation is a party and in which one or more of its Directors has a direct or indirect financial interest in excess of \$500 on an annual aggregate basis. A Director shall be deemed to have an indirect interest in any pecuniary benefit transaction involving a person or entity of which a Director, or a member of the immediate family of a Director, is a proprietor, partner, employee, or officer. The following shall not be considered pecuniary benefit transactions:

- (a) Reasonable compensation for services of a President, and expenses incurred in connection with official duties of a Director or Officer;

- (b) A benefit provided to a Director, Council Member or Officer or member of the immediate family thereof if: (1) the benefits are provided or paid as part of programs, benefits, or payments to members of the general public; (2) the Foundation has adopted written eligibility criteria for such benefit in accordance with its Bylaws and applicable laws; and (3) the Director, Council Member, Officer or family member meets all of the eligibility criteria for receiving such benefit; and
- (c) A continuing transaction entered into by the Foundation, merely because a person with a financial interest therein subsequently becomes a Director, Council Member or Officer of the Foundation.

Section 9.4 Approval

The Foundation may engage in a pecuniary benefit transaction if all of the following conditions are met:

9.4.1 The transaction is for goods or services purchased or benefits provided in the ordinary course of the business of the Foundation, for the actual or reasonable value of the goods or services or for a discounted value, and the transaction is fair to the Foundation.

9.4.2 The transaction receives affirmative votes from at least a two-thirds majority of all the disinterested members of the Board, which majority shall also equal or exceed any quorum requirement specified in these Bylaws after full and fair disclosure of the material facts of the transaction to the Board and after notice and full discussion of the transaction by the Board.

9.4.3 Without participation, voting, or presence of any Director or Officer with a financial interest in the transaction or who has had a pecuniary benefit transaction with the charitable trust in the same fiscal year, except as the Board may require to answer questions regarding the transaction; and a record of the action on the matter is made and recorded in the minutes of the Board.

9.4.4 The Foundation maintains a list of disclosing each and every pecuniary benefit transaction, including the names of those to whom the benefit accrued and the amount of the benefit, and keeps such list available for inspection by members of the Board and the Council. The list shall also be reported to the Director of Charitable Trusts each year as part of the Foundation's annual report required under RSA 7:28.

9.4.5 If the transaction, or the aggregate of transactions with the same Director or Officer within one fiscal year, is in the amount of \$5,000 or more, the Foundation publishes notice thereof in a newspaper of general circulation in the state, and gives written notice to the Director of Charitable Trusts, before consummating the transaction. At a minimum, such notice shall state that it is given in compliance with this section and shall include the name of the Foundation, the name of any Director or Officer receiving pecuniary benefit from the transaction, the nature of the transaction, and the specific dollar amount of the transaction.

Section 9.5 Compliance with Private Foundation Rules

Any provision of these Bylaws or the Articles of Agreement of the Foundation to the contrary notwithstanding, so long as the Foundation is deemed to be a “private foundation” as defined in Section 509 of the Internal Revenue Code of 1986, as amended (the “Code”), the Foundation:

9.5.1 Shall distribute its income for each taxable year (and principal, if necessary) at such time and in such manner as not to subject the Foundation to tax under Section 4942 of the Code;

9.5.2 Shall not approve of, or engage in, any act of self-dealing as defined in subsection (d) of Section 4941 of the Code;

9.5.3 Shall not retain any excess business holdings as defined in subsection (c) of Section 4943 of the Code;

9.5.4 Shall not make any investments in such a manner as to subject this Foundation to tax under Section 4944 of the Code; and

9.5.5 Shall not make any taxable expenditure as defined in subsection (d) of Section 4945 of the Code.

Section 9.6 Conflict of Interest Provisions

A conflict of interest or an appearance of a conflict of interest may arise when a Director has a direct or indirect interest in another entity which enters into a transaction with the Foundation, including, but not limited to, applications for grant or loan support. Direct or indirect interest includes any legal, equitable or fiduciary interest or position in an entity by a Director or a member of a Director's family. Any such interest

shall be disclosed and made a matter of record at the time of election to the Board and maintained through an annual procedure and when the interest becomes a matter of Board action. No Director having a conflict of interest in any matter shall be counted in determining the quorum for the meeting, nor present when the matter is discussed or voted on. Meeting minutes shall reflect that the disclosure was made, that the Director abstained and was not present during the discussion or vote, and that a quorum existed not counting such Director. The conflict-of-interest provisions of this Section 9.6 shall be in addition to and not in lieu of the applicable provisions of New Hampshire law regarding conflicts of interest.

Applications for grants from agencies or organizations that employ members of the Board of Directors of the Endowment for Health in a managerial capacity will not be accepted during, and for one year after, the term of office of the Board member. Notwithstanding the foregoing, in the case of institutional or governmental applicants, applications for grants from departments, divisions or programs other than the department, division or program in which the Board member is employed in a managerial capacity may be accepted, provided that the Board member has no involvement in the application and receives no direct or indirect personal financial benefit from any grant awarded.

Section 9.7 Consent Agenda for Grant Recommendations

The board may use a consent agenda for action on grant recommendations. When this method is used, action on grant recommendations will first be approved by the Program Committee, and the Board Chair will then place the proposed actions on a consent agenda for the next regularly scheduled board meeting.

All items on the consent agenda shall be described in sufficient detail for the board to understand the proposed action and for individual members to identify any potential conflicts of interest. Any board member may request that any item be removed from the consent agenda, and upon such request the item shall be removed for separate discussion and vote. The board will then take action on the items remaining on the consent agenda in a single vote.

Prior to any such vote, all directors present shall indicate in writing the presence or absence of a conflict of interest or appearance of a conflict of interest as appears in section 9.6. Any Director who has a conflict of interest or appearance of a conflict of interest shall identify the conflict in writing on a form to be provided, but shall not be required to remove the item from the consent agenda and shall not be required to leave the room, notwithstanding the provisions of section 9.6. The conflict shall be noted in

the minutes of the meeting, and the director shall not be counted in determining a quorum. For any item that is removed from the consent agenda for discussion, any director who has a conflict of interest shall leave the room during the discussion and vote on the item.

Section 9.8 Grant, Donor Advised Fund Distribution Recommendation, and Contract Approval

All grants, donor advised fund distribution recommendations, and contracts shall be approved by the Board prior to awards being made, payments being issued, donor advised fund distribution recommendations being made, or contracts being entered into, except as provided in this section.

9.8.1 Executive Committee Authority

The Board delegates its approval authority to the Executive Committee when time is of the essence and where delaying the decision until the next Board meeting, in the judgment of the Executive Committee, will significantly diminish the effectiveness of the action:

- (a) For any grant which conforms to the approved budget;
- (b) For any donor advised fund distribution recommendation which conforms to the Foundation's mission;
- (c) For any contract which conforms to the approved budget

No less than 24 hours prior to presenting any decision to the Executive Committee for approval pursuant to this subsection, the President shall cause notice to be sent to all Board members describing the decision, the need for immediate action, and the date, location, and time of the Executive Committee meeting when the decision will be considered. Board members with questions or concerns regarding the decision may attend the Executive Committee meeting or convey their questions or concerns about the decision to the committee. A vote of approval by a majority of the Executive Committee shall have the same force and effect as final approval by the Board. Decisions made pursuant to this subsection shall be reported to the Board at its next meeting and shall be included in the minutes of that meeting.

9.8.2 President's Authority - Grants and Donor Advised Fund Distribution Recommendations

The Board delegates its authority to the President, or in his or her absence to the highest ranking Board officer who is available, when insufficient time exists to obtain

Executive Committee approval, and where, in the judgment of the President/Board officer, time is of the essence and failure to immediately act will result in a significant lost opportunity to advance the mission of the Foundation:

- (a) For any grant for no more than \$20,000, which conforms to the approved budget;
- (b) For any donor advised fund distribution recommendation of no more than \$20,000, which conforms to the Foundation's mission.

A decision made by the President/Board Officer pursuant to this subsection shall have the same force and effect as final approval by the Board. Decisions made pursuant to this subsection shall be reported as soon as possible to the Executive Committee. Decisions made pursuant to this subsection shall also be reported to the Board at its next meeting and shall be included in the minutes of that meeting.

9.8.3 President's Authority - Contracts

The President and when designated by the President, the Chief Financial Officer, are granted authority to enter into contracts on behalf of the Board for the purpose of carrying out the business of the Foundation provided such contracts conform to the approved budget and adhere to the following requirements:

- (a) Contracts up to \$20,000 may be authorized by either the President or the Chief Financial Officer;
- (b) Contracts above \$20,000 and up to \$50,000 shall be authorized by both the President and the Chief Financial Officer. If the Chief Financial Officer is not designated with this authority by the President, a Board officer may serve in this capacity
- (c) Contracts over \$50,000 require approval of the Board.

The President's and Chief Financial Officer's signature entering into a contract made pursuant to the authority granted by this subsection shall have the same force and effect as final approval of the contract by the Board.

TAX RETURN FILING INSTRUCTIONS

FORM 990-T

FOR THE YEAR ENDING
September 30, 2016

Prepared for	Yvonne Goldsberry, President Endowment for Health, Inc. One Pillsbury Street No. 301 Concord, NH 03301
Prepared by	Berry Dunn McNeil & Parker, LLC P.O. Box 1100 Portland, ME 04104-1100
Amount due or refund	No amount is due.
Make check payable to	No amount is due.
Mail tax return and check (if applicable) to	Department of the Treasury Internal Revenue Service Center Ogden, UT 84201-0027
Return must be mailed on or before	February 15, 2017
Special Instructions	The return should be signed and dated.

Exempt Organization Business Income Tax Return (and proxy tax under section 6033(e))

For calendar year 2015 or other tax year beginning OCT 1, 2015, and ending SEP 30, 2016

2015

Department of the Treasury
Internal Revenue Service

▶ Information about Form 990-T and its instructions is available at www.irs.gov/form990t.
▶ Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

Open to Public Inspection for
501(c)(3) Organizations Only

A <input type="checkbox"/> Check box if address changed		Name of organization (<input type="checkbox"/> Check box if name changed and see instructions.) Endowment For Health, Inc.	D Employer identification number (Employees' trust, see instructions.) 02-0512290
B Exempt under section <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 408(e) <input type="checkbox"/> 220(e) <input type="checkbox"/> 408A <input type="checkbox"/> 530(a) <input type="checkbox"/> 529(a)	Print or Type	Number, street, and room or suite no. If a P.O. box, see instructions. One Pillsbury Street, No. 301	E Unrelated business activity codes (See instructions.) 525990
		City or town, state or province, country, and ZIP or foreign postal code Concord, NH 03301	

C Book value of all assets at end of year 80,290,989.	F Group exemption number (See instructions.)	G Check organization type ▶ <input checked="" type="checkbox"/> 501(c) corporation <input type="checkbox"/> 501(c) trust <input type="checkbox"/> 401(a) trust <input type="checkbox"/> Other trust
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H Describe the organization's primary unrelated business activity. ▶ **Passive Investment Income Activities**

I During the tax year, was the corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group? Yes No
If "Yes," enter the name and identifying number of the parent corporation. ▶

J The books are in care of ▶ **Susan Fulton** Telephone number ▶ **603-228-2448**

Part I Unrelated Trade or Business Income	(A) Income	(B) Expenses	(C) Net
1 a Gross receipts or sales			
b Less returns and allowances			
c Balance	1c		
2 Cost of goods sold (Schedule A, line 7)	2		
3 Gross profit. Subtract line 2 from line 1c	3		
4 a Capital gain net income (attach Schedule D)	4a		
b Net gain (loss) (Form 4797, Part II, line 17) (attach Form 4797)	4b		
c Capital loss deduction for trusts	4c		
5 Income (loss) from partnerships and S corporations (attach statement)	5	-18,782.	-18,782.
6 Rent income (Schedule C)	6		
7 Unrelated debt-financed income (Schedule E)	7		
8 Interest, annuities, royalties, and rents from controlled organizations (Sch. F)	8		
9 Investment income of a section 501(c)(7), (9), or (17) organization (Schedule G)	9		
10 Exploited exempt activity income (Schedule I)	10		
11 Advertising income (Schedule J)	11		
12 Other income (See instructions; attach schedule)	12		
13 Total. Combine lines 3 through 12	13	-18,782.	-18,782.

Part II Deductions Not Taken Elsewhere (See instructions for limitations on deductions.)
(Except for contributions, deductions must be directly connected with the unrelated business income.)

14 Compensation of officers, directors, and trustees (Schedule K)	14	
15 Salaries and wages	15	
16 Repairs and maintenance	16	
17 Bad debts	17	
18 Interest (attach schedule)	18	
19 Taxes and licenses	19	
20 Charitable contributions (See instructions for limitation rules)	20	
21 Depreciation (attach Form 4562)	21	
22 Less depreciation claimed on Schedule A and elsewhere on return	22a	22b
23 Depletion	23	
24 Contributions to deferred compensation plans	24	
25 Employee benefit programs	25	
26 Excess exempt expenses (Schedule I)	26	
27 Excess readership costs (Schedule J)	27	
28 Other deductions (attach schedule)	28	
29 Total deductions. Add lines 14 through 28	29	0.
30 Unrelated business taxable income before net operating loss deduction. Subtract line 29 from line 13	30	-18,782.
31 Net operating loss deduction (limited to the amount on line 30)	31	
32 Unrelated business taxable income before specific deduction. Subtract line 31 from line 30	32	-18,782.
33 Specific deduction (Generally \$1,000, but see line 33 instructions for exceptions)	33	1,000.
34 Unrelated business taxable income. Subtract line 33 from line 32. If line 33 is greater than line 32, enter the smaller of zero or line 32	34	-18,782.

Part III Tax Computation

Table with 3 columns: Description, Line Number, Amount. Includes rows for Organizations Taxable as Corporations (35), Trusts Taxable at Trust Rates (36), Proxy tax (37), Alternative minimum tax (38), and Total (39).

Part IV Tax and Payments

Table with 3 columns: Description, Line Number, Amount. Includes rows for Foreign tax credit (40a-40e), Other taxes (42), Total tax (43), Payments (44a-44g), Total payments (45), Estimated tax penalty (46), Tax due (47), Overpayment (48), and Refunded (49).

Part V Statements Regarding Certain Activities and Other Information (see instructions)

Table with 3 columns: Question, Yes, No. Includes questions about foreign accounts, foreign trusts, and tax-exempt interest.

Schedule A - Cost of Goods Sold. Enter method of inventory valuation N/A

Table with 3 columns: Description, Line Number, Amount. Includes rows for Inventory at beginning/end of year, Purchases, Cost of labor, Additional section 263A costs, and Total.

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete.

Sign Here: Signature of officer, Date, President, Title. Includes a box for 'May the IRS discuss this return with the preparer shown below (see instructions)?' with Yes/No options.

Paid Preparer Use Only: Print/Type preparer's name (Barbara J. McGuan, CPA), Preparer's signature, Date (01/31/17), Check self-employed, PTIN (P00219457), Firm's name (Berry Dunn McNeil & Parker, LLC), Firm's EIN (01-0523282), Firm's address (Portland, ME 04104-1100), Phone no. ((207) 775-2387).

Schedule C - Rent Income (From Real Property and Personal Property Leased With Real Property)(see instructions)

1. Description of property

(1)			
(2)			
(3)			
(4)			
2. Rent received or accrued		3(a) Deductions directly connected with the income in columns 2(a) and 2(b) (attach schedule)	
(a) From personal property (if the percentage of rent for personal property is more than 10% but not more than 50%)	(b) From real and personal property (if the percentage of rent for personal property exceeds 50% or if the rent is based on profit or income)		
(1)			
(2)			
(3)			
(4)			
Total	0.	Total	0.
(c) Total income. Add totals of columns 2(a) and 2(b). Enter here and on page 1, Part I, line 6, column (A)		(b) Total deductions. Enter here and on page 1, Part I, line 6, column (B) ...	
		0.	

Schedule E - Unrelated Debt-Financed Income (see instructions)

1. Description of debt-financed property		2. Gross income from or allocable to debt-financed property	3. Deductions directly connected with or allocable to debt-financed property	
			(a) Straight line depreciation (attach schedule)	(b) Other deductions (attach schedule)
(1)				
(2)				
(3)				
(4)				
4. Amount of average acquisition debt on or allocable to debt-financed property (attach schedule)	5. Average adjusted basis of or allocable to debt-financed property (attach schedule)	6. Column 4 divided by column 5	7. Gross income reportable (column 2 x column 6)	8. Allocable deductions (column 6 x total of columns 3(a) and 3(b))
(1)		%		
(2)		%		
(3)		%		
(4)		%		
Totals			0.	0.
Total dividends-received deductions included in column 8			0.	

Schedule F - Interest, Annuities, Royalties, and Rents From Controlled Organizations (see instructions)

1. Name of controlled organization	2. Employer identification number	Exempt Controlled Organizations			
		3. Net unrelated income (loss) (see instructions)	4. Total of specified payments made	5. Part of column 4 that is included in the controlling organization's gross income	6. Deductions directly connected with income in column 5
(1)					
(2)					
(3)					
(4)					

Nonexempt Controlled Organizations

7. Taxable income	8. Net unrelated income (loss) (see instructions)	9. Total of specified payments made	10. Part of column 9 that is included in the controlling organization's gross income	11. Deductions directly connected with income in column 10
(1)				
(2)				
(3)				
(4)				
Totals			0.	0.

Schedule G - Investment Income of a Section 501(c)(7), (9), or (17) Organization

(see instructions)

1. Description of income	2. Amount of income	3. Deductions directly connected (attach schedule)	4. Set-asides (attach schedule)	5. Total deductions and set-asides (col. 3 plus col. 4)
(1)				
(2)				
(3)				
(4)				
Totals		0.		0.

Schedule I - Exploited Exempt Activity Income, Other Than Advertising Income

(see instructions)

1. Description of exploited activity	2. Gross unrelated business income from trade or business	3. Expenses directly connected with production of unrelated business income	4. Net income (loss) from unrelated trade or business (column 2 minus column 3). If a gain, compute cols. 5 through 7.	5. Gross income from activity that is not unrelated business income	6. Expenses attributable to column 5	7. Excess exempt expenses (column 6 minus column 5, but not more than column 4).
(1)						
(2)						
(3)						
(4)						
Totals		0.	0.			0.

Schedule J - Advertising Income (see instructions)

Part I Income From Periodicals Reported on a Consolidated Basis

1. Name of periodical	2. Gross advertising income	3. Direct advertising costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.	5. Circulation income	6. Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)						
(2)						
(3)						
(4)						
Totals (carry to Part II, line (5))		0.	0.			0.

Part II Income From Periodicals Reported on a Separate Basis (For each periodical listed in Part II, fill in columns 2 through 7 on a line-by-line basis.)

1. Name of periodical	2. Gross advertising income	3. Direct advertising costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.	5. Circulation income	6. Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)						
(2)						
(3)						
(4)						
Totals from Part I		0.	0.			0.
Totals, Part II (lines 1-5)		0.	0.			0.

Schedule K - Compensation of Officers, Directors, and Trustees (see instructions)

1. Name	2. Title	3. Percent of time devoted to business	4. Compensation attributable to unrelated business
(1)		%	
(2)		%	
(3)		%	
(4)		%	
Total. Enter here and on page 1, Part II, line 14			0.

**Return by a U.S. Transferor of Property
 to a Foreign Corporation**

OMB No. 1545-0026

▶ Information about Form 926 and its separate instructions is at www.irs.gov/form926.
 ▶ Attach to your income tax return for the year of the transfer or distribution.

Attachment
 Sequence No. **128**

Part I U.S. Transferor Information (see instructions)

Name of transferor Endowment For Health, Inc.	Identifying number (see instructions) 02-0512290
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- 1** If the transferor was a corporation, complete questions 1a through 1d.
- a** If the transfer was a section 361(a) or (b) transfer, was the transferor controlled (under section 368(c)) by 5 or fewer domestic corporations? Yes No
- b** Did the transferor remain in existence after the transfer? Yes No
- If not, list the controlling shareholder(s) and their identifying number(s):

Controlling shareholder	Identifying number

- c** If the transferor was a member of an affiliated group filing a consolidated return, was it the parent corporation? Yes No
- If not, list the name and employer identification number (EIN) of the parent corporation:

Name of parent corporation	EIN of parent corporation

- d** Have basis adjustments under section 367(a)(5) been made? Yes No

- 2** If the transferor was a partner in a partnership that was the actual transferor (but is not treated as such under section 367), complete questions 2a through 2d.

- a** List the name and EIN of the transferor's partnership:

Name of partnership	EIN of partnership

- b** Did the partner pick up its pro rata share of gain on the transfer of partnership assets? Yes No
- c** Is the partner disposing of its **entire** interest in the partnership? Yes No
- d** Is the partner disposing of an interest in a limited partnership that is regularly traded on an established securities market? Yes No

Part II Transferee Foreign Corporation Information (see instructions)

3 Name of transferee (foreign corporation) AG Realty IX Investments, LP	4a Identifying number, if any 98-1195882
5 Address (including country) 199 Bay St., Commerce CT. W. C/O 152928 Canada Inc. Suit Toronto, Ontario M5L 1B9 CA Canada	4b Reference ID number
6 Country code of country of incorporation or organization CA	
7 Foreign law characterization (see instructions) Corporation	
8 Is the transferee foreign corporation a controlled foreign corporation? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	

Part III Information Regarding Transfer of Property (see instructions)

Type of property	(a) Date of transfer	(b) Description of property	(c) Fair market value on date of transfer	(d) Cost or other basis	(e) Gain recognized on transfer
Cash	12/31/2015		214,125.		
Stock and securities					
Installment obligations, account receivables or similar property					
Foreign currency or other property denominated in foreign currency					
Inventory					
Assets subject to depreciation recapture (see Temp. Regs. sec. 1.367(a)-4T(b))					
Tangible property used in trade or business not listed under another category					
Intangible property					
Property to be leased (as described in final and temp. Regs. sec. 1.367(a)-4(c))					
Property to be sold (as described in Temp. Regs. sec. 1.367(a)-4T(d))					
Transfers of oil and gas working interests (as described in Temp. Regs. sec. 1.367(a)-4T(e))					
Other property					

Supplemental Information Required To Be Reported (see instructions):

Part IV Additional Information Regarding Transfer of Property (see instructions)

9 Enter the transferor's interest in the foreign transferee corporation before and after the transfer:

(a) Before 2.5559 % (b) After 4.3122 %

10 Type of nonrecognition transaction (see instructions) ▶ IRC Section 351

11 Indicate whether any transfer reported in Part III is subject to any of the following:

- a Gain recognition under section 904(f)(3) Yes No
- b Gain recognition under section 904(f)(5)(F) Yes No
- c Recapture under section 1503(d) Yes No
- d Exchange gain under section 987 Yes No

12 Did this transfer result from a change in the classification of the transferee to that of a foreign corporation? Yes No

13 Indicate whether the transferor was required to recognize income under final and Temporary Regulations sections 1.367(a)-4 through 1.367(a)-6 for any of the following:

- a Tainted property Yes No
- b Depreciation recapture Yes No
- c Branch loss recapture Yes No
- d Any other income recognition provision contained in the above-referenced regulations Yes No

14 Did the transferor transfer assets which qualify for the trade or business exception under section 367(a)(3)? Yes No

15 a Did the transferor transfer foreign goodwill or going concern value as defined in Temporary Regulations section 1.367(a)-1T(d)(5)(iii)? Yes No

b If the answer to line 15a is "Yes," enter the amount of foreign goodwill or going concern value transferred ▶ \$ _____

16 Was cash the only property transferred? Yes No

17 a Was intangible property (within the meaning of section 936(h)(3)(B)) transferred as a result of the transaction? Yes No

b If "Yes," describe the nature of the rights to the intangible property that was transferred as a result of the transaction:

