

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

For calendar year 2017 or tax year beginning **OCT 1, 2017**, and ending **SEP 30, 2018**

Name of foundation Endowment For Health, Inc.		A Employer identification number 02-0512290
Number and street (or P.O. box number if mail is not delivered to street address) One Pillsbury Street	Room/suite 301	B Telephone number 603-228-2448
City or town, state or province, country, and ZIP or foreign postal code Concord, NH 03301		C If exemption application is pending, check here ... <input type="checkbox"/>
G Check all that apply: <input type="checkbox"/> Initial return <input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Final return <input type="checkbox"/> Amended return <input type="checkbox"/> Address change <input type="checkbox"/> Name change		D 1. Foreign organizations, check here ... <input type="checkbox"/> 2. Foreign organizations meeting the 85% test, check here and attach computation ... <input type="checkbox"/>
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here ... <input type="checkbox"/>
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶ \$ 86,436,217.	J Accounting method: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ... <input type="checkbox"/>

Part I Analysis of Revenue and Expenses <small>(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)</small>		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received				
	2 Check <input checked="" type="checkbox"/> if the foundation is not required to attach Sch. B				
	3 Interest on savings and temporary cash investments	887.	887.		Statement 1
	4 Dividends and interest from securities	1,121,508.	1,121,508.		Statement 2
	5a Gross rents				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10	2,158,810.			
	b Gross sales price for all assets on line 6a	11,814,630.			
	7 Capital gain net income (from Part IV, line 2)		2,158,810.		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances				
b Less: Cost of goods sold					
c Gross profit or (loss)					
11 Other income					
12 Total. Add lines 1 through 11	3,281,205.	3,281,205.	0.		
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc.	294,458.	0.	0.	294,458.
	14 Other employee salaries and wages	434,209.	0.	0.	434,209.
	15 Pension plans, employee benefits	195,336.	0.	0.	195,167.
	16a Legal fees Stmt 3	4,739.	0.	0.	4,739.
	b Accounting fees Stmt 4	22,014.	0.	0.	22,014.
	c Other professional fees Stmt 5	304,008.	159,956.	0.	144,812.
	17 Interest				
	18 Taxes Stmt 6	137,563.	0.	0.	51,947.
	19 Depreciation and depletion				
	20 Occupancy	61,230.	0.	0.	61,555.
	21 Travel, conferences, and meetings	46,001.	0.	0.	44,899.
	22 Printing and publications	9,201.	0.	0.	9,201.
	23 Other expenses Stmt 7	57,099.	0.	0.	59,746.
	24 Total operating and administrative expenses. Add lines 13 through 23	1,565,858.	159,956.	0.	1,322,747.
	25 Contributions, gifts, grants paid	2,487,406.			2,779,073.
26 Total expenses and disbursements. Add lines 24 and 25	4,053,264.	159,956.	0.	4,101,820.	
27 Subtract line 26 from line 12:					
a Excess of revenue over expenses and disbursements	-772,059.				
b Net investment income (if negative, enter -0-)		3,121,249.			
c Adjusted net income (if negative, enter -0-)			0.		

Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only.		
		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash - non-interest-bearing	67,146.	207,345.	207,345.
	2 Savings and temporary cash investments	4,084,765.	2,679,804.	2,679,804.
	3 Accounts receivable			
	Less: allowance for doubtful accounts	775.		
	4 Pledges receivable			
	Less: allowance for doubtful accounts			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons			
	7 Other notes and loans receivable	2,350,000.		
	Less: allowance for doubtful accounts	0.	2,350,000.	2,350,000.
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges	36,387.	53,352.	53,352.
	10a Investments - U.S. and state government obligations			
	b Investments - corporate stock			
	c Investments - corporate bonds	Stmt 8	9,109,204.	10,157,555.
	11 Investments - land, buildings, and equipment: basis			
Less: accumulated depreciation				
12 Investments - mortgage loans				
13 Investments - other	Stmt 9	68,086,757.	70,985,869.	
14 Land, buildings, and equipment: basis	124,741.			
Less: accumulated depreciation	Stmt 10	124,741.		
15 Other assets (describe Deposits)		2,292.	2,292.	
16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)		83,737,326.	86,436,217.	
Liabilities	17 Accounts payable and accrued expenses	261,196.	315,073.	
	18 Grants payable	1,128,591.	918,745.	
	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable			
	22 Other liabilities (describe)			
	23 Total liabilities (add lines 17 through 22)		1,389,787.	1,233,818.
Net Assets or Fund Balances	Foundations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 24 through 26, and lines 30 and 31.			
	24 Unrestricted	82,347,539.	85,202,399.	
	25 Temporarily restricted			
	26 Permanently restricted			
	Foundations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 27 through 31.			
	27 Capital stock, trust principal, or current funds			
	28 Paid-in or capital surplus, or land, bldg., and equipment fund			
29 Retained earnings, accumulated income, endowment, or other funds				
30 Total net assets or fund balances		82,347,539.	85,202,399.	
31 Total liabilities and net assets/fund balances		83,737,326.	86,436,217.	

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	82,347,539.
2 Enter amount from Part I, line 27a	2	-772,059.
3 Other increases not included in line 2 (itemize) Unrealized Gains	3	3,626,919.
4 Add lines 1, 2, and 3	4	85,202,399.
5 Decreases not included in line 2 (itemize)	5	0.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	85,202,399.

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a Publicly Traded Securities		P		
b				
c				
d				
e				
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) ((e) plus (f) minus (g))	
a 11,814,630.		9,655,820.	2,158,810.	
b				
c				
d				
e				
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69.			(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69
			(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
a				2,158,810.
b				
c				
d				
e				
2 Capital gain net income or (net capital loss)		{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }		2 2,158,810.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6):		{ If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8 }		3 N/A

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? Yes No
 If "Yes," the foundation doesn't qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2016	4,082,901.	82,685,051.	.049379
2015	3,518,837.	77,188,237.	.045588
2014	3,916,307.	83,003,573.	.047182
2013	3,235,846.	84,041,672.	.038503
2012	3,273,618.	78,734,365.	.041578
2 Total of line 1, column (d)			2 .222230
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5.0, or by the number of years the foundation has been in existence if less than 5 years			3 .044446
4 Enter the net value of noncharitable-use assets for 2017 from Part X, line 5			4 83,543,621.
5 Multiply line 4 by line 3			5 3,713,180.
6 Enter 1% of net investment income (1% of Part I, line 27b)			6 31,212.
7 Add lines 5 and 6			7 3,744,392.
8 Enter qualifying distributions from Part XII, line 4			8 4,101,820.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)			
1a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions)			
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input checked="" type="checkbox"/> and enter 1% of Part I, line 27b	1		31,212.
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b).			
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	2		0.
3 Add lines 1 and 2	3		31,212.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	4		0.
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5		31,212.
6 Credits/Payments:			
a 2017 estimated tax payments and 2016 overpayment credited to 2017	6a	47,868.	
b Exempt foreign organizations - tax withheld at source	6b	0.	
c Tax paid with application for extension of time to file (Form 8868)	6c	0.	
d Backup withholding erroneously withheld	6d	0.	
7 Total credits and payments. Add lines 6a through 6d	7		47,868.
8 Enter any penalty for underpayment of estimated tax. Check here <input type="checkbox"/> if Form 2220 is attached	8		0.
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9		
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10		16,656.
11 Enter the amount of line 10 to be: Credited to 2018 estimated tax <input checked="" type="checkbox"/> 16,656. Refunded <input type="checkbox"/>	11		0.

Part VII-A Statements Regarding Activities		Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition If the answer is "Yes" to 1a or 1b , attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.	1b		X
c Did the foundation file Form 1120-POL for this year?	1c		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. <input checked="" type="checkbox"/> \$ <u>0.</u> (2) On foundation managers. <input checked="" type="checkbox"/> \$ <u>0.</u>			
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. <input checked="" type="checkbox"/> \$ <u>0.</u>			
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.	2		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3	X	
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a		X
b If "Yes," has it filed a tax return on Form 990-T for this year? N/A	4b		
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by <i>General Instruction T</i> .	5		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	7	X	
8a Enter the states to which the foundation reports or with which it is registered. See instructions. <input checked="" type="checkbox"/> <u>NH</u>			
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by <i>General Instruction G</i> ? If "No," attach explanation	8b	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2017 or the tax year beginning in 2017? See the instructions for Part XIV. If "Yes," complete Part XIV	9		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses	10		X

Part VII-A Statements Regarding Activities (continued)

	Yes	No
11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions <u>Statement 11 Stmt 12</u>	X	
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions		X
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address <u>www.endowmentforhealth.org</u>	X	
14 The books are in care of <u>Susan Fulton</u> Telephone no. <u>603-228-2448</u> Located at <u>One Pillsbury Street, Suite 301, Concord, NH</u> ZIP+4 <u>03301</u>		
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here <input type="checkbox"/> and enter the amount of tax-exempt interest received or accrued during the year <u>15</u> N/A		
16 At any time during calendar year 2017, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country <u></u>		X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year, did the foundation (either directly or indirectly):		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions <u>N/A</u> Organizations relying on a current notice regarding disaster assistance, check here <input type="checkbox"/>	1b	
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2017?	1c	X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
a At the end of tax year 2017, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2017? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," list the years <u></u> , <u></u> , <u></u> , <u></u>		
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.) <u>N/A</u>	2b	
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. <u></u> , <u></u> , <u></u> , <u></u>		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b If "Yes," did it have excess business holdings in 2017 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2017.) <u>N/A</u>	3b	
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2017?	4b	X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a During the year, did the foundation pay or incur any amount to:

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? Yes No

(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive? Yes No

(3) Provide a grant to an individual for travel, study, or other similar purposes? Yes No

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions Yes No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? Yes No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions **5b** X

Organizations relying on a current notice regarding disaster assistance, check here

c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? **See Statement 14** Yes No
If "Yes," attach the statement required by Regulations section 53.4945-5(d).

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Yes No

b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? Yes No **6b** X
If "Yes" to 6b, file Form 8870.

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? Yes No

b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? Yes No **7b** N/A

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, and foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
See Statement 13		294,458.	61,954.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
Karen Ager - One Pillsbury Street, Suite 301, Concord, NH 03301	Director of Communications 37.50	89,078.	36,893.	0.
Kim Firth - One Pillsbury Street, Suite 301, Concord, NH 03301	Program Director 37.50	93,688.	30,602.	0.
Melina Hill Walker - One Pillsbury Street, Suite 301, Concord, NH 03301	Program Director 37.50	89,312.	28,139.	0.
Kelly Laflamme - One Pillsbury Street, Suite 301, Concord, NH 03301	Program Director 37.50	97,072.	18,342.	0.
Cheryl Dempsey - One Pillsbury Street, Suite 301, Concord, NH 03301	Administrative Manager 37.50	64,890.	19,370.	0.
Total number of other employees paid over \$50,000				0

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)

3 Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
Prime Buchholz 273 Corporate Drive, Portsmouth, NH 03801	Investment Advisor	81,555.

Total number of others receiving over \$50,000 for professional services 0

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 See Statement 15	182,016.
2 See Statement 16	179,191.
3 See Statement 17	172,117.
4 See Statement 18	109,661.

Part IX-B Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 N/A	
2	
3 All other program-related investments. See instructions.	

Total. Add lines 1 through 3 0.

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	82,079,722.
b	Average of monthly cash balances	1b	386,137.
c	Fair market value of all other assets	1c	2,350,000.
d	Total (add lines 1a, b, and c)	1d	84,815,859.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	84,815,859.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	1,272,238.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	83,543,621.
6	Minimum investment return. Enter 5% of line 5	6	4,177,181.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	4,177,181.
2a	Tax on investment income for 2017 from Part VI, line 5	2a	31,212.
b	Income tax for 2017. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b	2c	31,212.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	4,145,969.
4	Recoveries of amounts treated as qualifying distributions	4	81,822.
5	Add lines 3 and 4	5	4,227,791.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	4,227,791.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	4,101,820.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4	4	4,101,820.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	31,212.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	4,070,608.

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2016	(c) 2016	(d) 2017
1 Distributable amount for 2017 from Part XI, line 7				4,227,791.
2 Undistributed income, if any, as of the end of 2017:				
a Enter amount for 2016 only			3,702,320.	
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2017:				
a From 2012				
b From 2013				
c From 2014				
d From 2015				
e From 2016				
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2017 from Part XII, line 4: ▶ \$ 4,101,820.				
a Applied to 2016, but not more than line 2a			3,702,320.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2017 distributable amount				399,500.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2017 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	0.			
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2016. Subtract line 4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2017. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2018				3,828,291.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0.			
8 Excess distributions carryover from 2012 not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2018. Subtract lines 7 and 8 from line 6a	0.			
10 Analysis of line 9:				
a Excess from 2013				
b Excess from 2014				
c Excess from 2015				
d Excess from 2016				
e Excess from 2017				

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9) N/A

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2017, enter the date of the ruling

b Check box to indicate whether the foundation is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)

Table with 5 columns: (a) 2017, (b) 2016, (c) 2015, (d) 2014, (e) Total. Rows include 2a-e (Qualifying distributions) and 3a-c (Alternative tests).

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.)

1 Information Regarding Foundation Managers: a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

None

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

None

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs: Check here if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number or email address of the person to whom applications should be addressed:

See Statement 19

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution **	Amount
a Paid during the year				
ACLU Foundation of New Hampshire 18 Low Ave Concord, NH 03301	N/A	PC	To engage college and high school students to become race ambassadors in their communities and on	15,000.
Adoptive Families for Children Foundation 18 Centre St Concord, NH 03301	N/A	PC	To establish a NH Adoption Resource Exchange in order to create awareness of children legally free	10,000.
Antioch University New England 40 Avon St Keene, NH 03431	N/A	PC	To improve the ability of primary care practices to create integrated workflows for patient care and	79,975.
Antioch University New England 40 Avon St Keene, NH 03431	N/A	PC	To assess the state of the Early Childhood field in New Hampshire, using the FASST Tool 3.0 and	17,938.
Antioch University New England 40 Avon St Keene, NH 03431	N/A	PC	To assess the state of the Early Childhood field in New Hampshire, using the FASST Tool 3.0 and	7,512.
Total	See continuation sheet(s)			2,779,073.
b Approved for future payment				
Antioch University New England 40 Avon St Keene, NH 03431	N/A	PC	To improve the ability of primary care practices to create integrated workflows for patient care and	74,550.
Antioch University New England 40 Avon St Keene, NH 03431	N/A	PC	To assess the state/progress of the Elder Health field in New Hampshire, using FASST 3.0.	29,000.
Blue Cross Blue Shield of Massachusetts Foundation 101 Huntington Ave, Suite 300 Boston, MA 02199	N/A	PC	To help newspaper, radio, television and online reporters and editors do a better job covering critical	19,000.
Total	See continuation sheet(s)			918,745.

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.

Table with 5 main columns: (a) Business code, (b) Amount, (c) Exclusion code, (d) Amount, (e) Related or exempt function income. Rows include: 1 Program service revenue (a-f, g Fees and contracts from government agencies), 2 Membership dues and assessments, 3 Interest on savings and temporary cash investments (14, 887), 4 Dividends and interest from securities (14, 1,121,508), 5 Net rental income or (loss) from real estate (a Debt-financed property, b Not debt-financed property), 6 Net rental income or (loss) from personal property, 7 Other investment income, 8 Gain or (loss) from sales of assets other than inventory (18, 2,158,810), 9 Net income or (loss) from special events, 10 Gross profit or (loss) from sales of inventory, 11 Other revenue (a-e), 12 Subtotal. Add columns (b), (d), and (e) (0, 3,281,205), 13 Total. Add line 12, columns (b), (d), and (e) (13, 3,281,205).

(See worksheet in line 13 instructions to verify calculations.)

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Table with 2 columns: Line No., Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes).

Part XVII Information Regarding Transfers to and Transactions and Relationships With Noncharitable Exempt Organizations

1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?
a Transfers from the reporting foundation to a noncharitable exempt organization of:
(1) Cash
(2) Other assets
b Other transactions:
(1) Sales of assets to a noncharitable exempt organization
(2) Purchases of assets from a noncharitable exempt organization
(3) Rental of facilities, equipment, or other assets
(4) Reimbursement arrangements
(5) Loans or loan guarantees
(6) Performance of services or membership or fundraising solicitations
c Sharing of facilities, equipment, mailing lists, other assets, or paid employees
d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation.

Table with 4 columns: (a) Line no., (b) Amount involved, (c) Name of noncharitable exempt organization, (d) Description of transfers, transactions, and sharing arrangements. All entries are N/A.

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? Yes No

Table with 3 columns: (a) Name of organization, (b) Type of organization, (c) Description of relationship. All entries are N/A.

Sign Here Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge. Signature of officer or trustee: Barbara J. McGuan, CPA. Title: President.

Paid Preparer Use Only Print/Type preparer's name: Barbara J. McGuan, CPA. Preparer's signature: Barbara J. McGuan. Date: 01/29/19. Firm's name: Berry Dunn McNeil & Parker, LLC. Firm's EIN: 01-0523282. Firm's address: P.O. Box 1100, Portland, ME 04104-1100. Phone no.: (207) 775-2387. PTIN: P00219457.

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Bi-State Primary Care 525 Clinton St Bow, NH 03304	N/A	PC	To strengthen capacity of primary care providers to participate in Medicaid Care	47,272.
Black Heritage Trail of New Hampshire, Inc. PO Box 6772 Portsmouth, NH 03802	N/A	PC	To promote equitable communities by providing a conference focused on the connections between	10,000.
Blue Cross Blue Shield of Massachusetts Foundation 101 Huntington Ave, Suite 300 Boston, MA 02199	N/A	PC	To help newspaper, radio, television and online reporters and editors do a better job covering critical	18,500.
Community Health Institute/JSI Research & Training 501 South St Bow, NH 03304	N/A	PC	To conduct research and convene stakeholders about health care Community Benefit reporting in	18,601.
Court Appointed Special Advocates (CASA) of New Hampshire PO Box 1327 Manchester, NH 03105	N/A	PC	To serve 100% of the children and youth in need in NH by developing and implementing a strong	4,975.
Early Learning New Hampshire 2 Delta Dr Concord, NH 03301	N/A	PC	To strengthen the early childhood fields shared identity by providing core operating support to	50,000.
Early Learning New Hampshire 2 Delta Dr Concord, NH 03301	N/A	PC	To increase stakeholder knowledge about and alignment with the Spark NH Framework for Action	10,000.
Early Learning New Hampshire 2 Delta Dr Concord, NH 03301	N/A	PC	To encourage alignment, coordination and promotion of best practices across all	52,790.
Early Learning New Hampshire 2 Delta Dr Concord, NH 03301	N/A	PC	To actively engage a diverse base of stakeholders in promoting the importance of	115,000.
Early Learning New Hampshire 2 Delta Dr Concord, NH 03301	N/A	PC	To reduce fragmentation, uneven quality and inequity in early childhood programs and services	10,000.
Total from continuation sheets				2,648,648.

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Easter Seals New Hampshire Inc. 555 Auburn St Manchester, NH 03103	N/A	PC	To build the capacity of NH Family Resource Centers to adopt national standards of practice by supporting	14,200.
Fair Food Network 1250 North Main, North Suite Ann Arbor, MI 48104	N/A	PC	To help low-income families purchase fresh fruits and vegetables by developing a regional	20,000.
Foundation for Healthy Communities 125 Airport Rd Concord, NH 03301	N/A	PC	To promote knowledge of and action to address the root causes of health inequities in NH by	78,836.
Foundation for Healthy Communities 125 Airport Rd Concord, NH 03301	N/A	PC	To identify, develop and evaluate methods to train and engage hospital Patient Family Advisory	50,000.
Goodwin Community Health Center 311 Route 108 Somersworth, NH 03878	N/A	PC	To assist with staff integration of two health centers by providing technical assistance.	20,000.
Granite State Organizing Project GSOP 383 Beech St Manchester, NH 03103	N/A	PC	To enhance leadership capabilities and educational attainment of primarily youth of color in the	30,000.
Grantmakers in Aging 2001 Jefferson Davis Highway, Suite 504 Arlington, VA 22202	N/A	PC	To expand the Endowment for Health's ability to leverage local, regional and national funding,	1,200.
Health Strategies of New Hampshire 1 Pillsbury St, Suite 301 Concord, NH 03301	N/A	POF	To conduct a comprehensive, statewide study of the early childhood education (ECE)	20,000.
Health Strategies of New Hampshire 1 Pillsbury St, Suite 301 Concord, NH 03301	N/A	POF	To quantify early childhood racial inequities and recommend policy solutions that would	145,000.
Health Strategies of New Hampshire 1 Pillsbury St, Suite 301 Concord, NH 03301	N/A	POF	To enhance capacity of NHs leaders and communities to advance Health and Racial Equity by working	47,940.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Health Strategies of New Hampshire 1 Pillsbury St, Suite 301 Concord, NH 03301	N/A	POF	To enhance knowledge leading to improved policy and practice in health equity by supporting the	10,000.
Health Strategies of New Hampshire 1 Pillsbury St, Suite 301 Concord, NH 03301	N/A	POF	To enhance capacity of NHs leaders and communities to advance Health and Racial Equity by working	25,000.
Health Strategies of New Hampshire 1 Pillsbury St, Suite 301 Concord, NH 03301	N/A	POF	To enhance capacity of NHs leaders and communities to advance Health and Racial Equity by working	20,000.
Health Strategies of New Hampshire 1 Pillsbury St, Suite 301 Concord, NH 03301	N/A	POF	To support the operations of Health Strategies by providing operating support.	2,000.
Health Strategies of New Hampshire 1 Pillsbury St, Suite 301 Concord, NH 03301	N/A	POF	To conduct research on, and convene key stakeholders about, state health plans used to support	50,000.
Health Strategies of New Hampshire 1 Pillsbury St, Suite 301 Concord, NH 03301	N/A	POF	To continue to develop shared identity among stakeholders and strengthen knowledge within the field of	9,400.
HNHFoundation 49 South Main St, Suite 204 Concord, NH 03301	N/A	POF	To raise awareness about the impact of adverse childhood experiences with a focus on primary care	10,000.
Lamprey Health Care 207 South Main St Newmarket, NH 03057	N/A	PC	To implement the Equity Leaders Fellowship program for cohort number four, by utilizing the	40,000.
Leadership New Hampshire PO Box 3446 Concord, NH 03302	N/A	PC	Build a community of informed leaders in NH to increase civic engagement and strengthen communities	10,000.
Maine Community Foundation 245 Main St Ellsworth, NH 04605	N/A	PC	To build the communication capacity of among stakeholders across ME and NH for a more productive public	10,000.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Maine Council on Aging PO Box 988 Brunswick, ME 04011	N/A	PC	To advance a regional approach to address the challenges and opportunities presented by an aging	25,000.
Manchester Neighborhood Housing Services, Inc. 801 Elm St, 2nd Floor Manchester, NH 03101	N/A	PC	To document, educate and promote the positive health outcomes and cost savings achieved	50,000.
Massachusetts Immigrant and Refugee Advocacy Coalition 105 Chauncy St, 9th Floor Boston, MA 02111	N/A	PC	To serve as a learning collaborative and safe space where practitioners from four funded regions	25,000.
Massachusetts Immigrant and Refugee Advocacy Coalition 105 Chauncy St, 9th Floor Boston, MA 02111	N/A	PC	To create welcoming communities in NH into which immigrants are more likely to integrate by	25,000.
Nackey S. Loeb School of Communication 749 East Industrial Park Dr Manchester, NH 03109	N/A	PC	To continue our media partnership with the state's largest newspaper by underwriting a second	65,000.
National Alliance on Mental Illness-New Hampshire 85 N. State St Concord, NH 03301	N/A	PC	To ensure quality advocacy, knowledge development and nonprofit capacity building leadership	25,000.
National Alliance on Mental Illness-New Hampshire 85 N. State St Concord, NH 03301	N/A	PC	To develop family leadership in NHs childrens behavioral health system through identification and	71,594.
New Futures 10 Ferry St, Suite 307 Concord, NH 03301	N/A	PC	To improve the behavioral health of NH's children and their families by implementing a	102,121.
New Futures 10 Ferry St, Suite 307 Concord, NH 03301	N/A	PC	To create an advocacy structure that will serve as the foundation for achieving critical,	100,000.
New Futures 10 Ferry St, Suite 307 Concord, NH 03301	N/A	PC	To create an advocacy structure that will serve as the foundation for achieving critical,	120,000.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
New Futures 10 Ferry St, Suite 307 Concord, NH 03301	N/A	PC	To improve the behavioral health of NH's children and their families by implementing a	100,000.
New Futures 10 Ferry St, Suite 307 Concord, NH 03301	N/A	PC	To create an advocacy structure that will serve as the foundation for achieving critical,	100,000.
New Futures 10 Ferry St, Suite 307 Concord, NH 03301	N/A	PC	To lay the groundwork for future elder health grassroots advocacy campaigns by developing a	5,000.
New Hampshire Center for Nonprofits 194 Pleasant St, Suite 14 Concord, NH 03301	N/A	PC	To ensure quality advocacy, nonprofit capacity building and knowledge development for the health system	25,000.
New Hampshire Fiscal Policy Institute 64 North Main st, 3rd Floor Concord, NH 03301	N/A	PC	To enhance the publics understanding of key issues by improving the quality of communication	20,000.
New Hampshire Legal Assistance 117 North State St Concord, NH 03301	N/A	PC	To ensure quality advocacy, nonprofit capacity building and knowledge development for the health system	25,000.
New Hampshire Legal Assistance 117 North State St Concord, NH 03301	N/A	PC	To support advocacy capacity to advance the priorities and strategies of the New Hampshire Alliance for	100,000.
New Hampshire Public Broadcasting 268 Mast Rd Durham, NH 03824	N/A	PC	To shed light on the problems facing families and paid caregivers in the Granite State by	15,000.
New Hampshire Public Health Association #4 Park St, Suite 403 Concord, NH 03301	N/A	PC	To ensure quality advocacy, nonprofit capacity building and knowledge development for the health system	25,000.
New Hampshire Public Health Association #4 Park St, Suite 403 Concord, NH 03301	N/A	PC	To strengthen State and local capacity to deliver high-quality oral health services by providing access to	2,000.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
New Hampshire Public Health Association #4 Park St, Suite 403 Concord, NH 03301	N/A	PC	To strengthen the public health workforce by providing network and interview training through the	1,219.
New Hampshire Public Radio 2 Pillsbury St, 6th Floor Concord, NH 03301	N/A	PC	To ensure quality advocacy, nonprofit capacity building and knowledge development for the health system	25,000.
New Hampshire Women's Foundation 18 Low Ave, Suite 205 Concord, NH 03301	N/A	PC	To create a sustainable family medical leave insurance program by providing additional	30,000.
NH Alcohol and Other Drug Service Providers Association 10 Ferry St, Suite 308 Concord, NH 03773	N/A	PC	To bring the behavioral health community together in a single forum where shared public policy	5,000.
North Country Health Consortium 262 Cottage St, Suite 230 Littleton, NH 03561	N/A	PC	To achieve an optimal Commission on Accreditation of Rehabilitation Facilities (CARF)	15,000.
Regional Economic Development Center 57 Main St Raymond, NH 03077	N/A	PC	To identify potential risks/opportunities for the New American Loan Fund by conducting a	20,000.
Riverbend Community Mental Health PO Box 2032 Concord, NH 02032	N/A	PC	To increase the number of individuals certified in Mental Health First Aid who live and work in New	11,500.
Rockefeller Philanthropy Advisors, Inc. 6 West 48th St, 10th Floor New York, NY 10036	N/A	PC	To improve outcomes for people receiving services at NH's consumer-facing nonprofits by piloting	7,500.
Seacoast Mental Health Center 1145 Sagamore Ave Portsmouth, NH 03801	N/A	PC	To improve the efficiency and quality of training for REAP counselors through an updated and online	14,214.
TLC Family Resource Center 109 Pleasant St Claremont, NH 03743	N/A	PC	To create more trauma-informed school districts by planning a pilot of the Miss Kendra Curriculum in	3,000.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Trustees of Dartmouth College 11 Rope Ferry Rd #6210 Hanover, NH 03755-1404	N/A	PC	To communicate, disseminate, and act upon the results of a Photovoice project to share perspectives on	24,994.
United Way of Greater Nashua, Inc. 20 Broad St Nashua, NH 03064	N/A	PC	To increase integration and social inclusion of immigrants and refugees in Greater	12,000.
University of New Hampshire 51 College Rd Durham, NH 03824	N/A	PC	To improve the health of NH residents by increasing use of quality, integrated behavioral health in	90,000.
University of New Hampshire 51 College Rd Durham, NH 03824	N/A	PC	To build the capacity of NH's community-based elder service organizations to successfully	5,792.
University of New Hampshire 51 College Rd Durham, NH 03824	N/A	PC	To provide technical support to the NH DOE and DHHS as they prepare the Year 3 System of Care	40,000.
University of New Hampshire 51 College Rd Durham, NH 03824	N/A	PC	To engage NH pediatric and family care practices to identify and respond to adverse childhood	25,000.
University of New Hampshire 51 College Rd Durham, NH 03824	N/A	PC	To create more equitable and inclusive leadership practices in NH organizations and	40,000.
University of New Hampshire 51 College Rd Durham, NH 03824	N/A	PC	To test the applicability of the L2E2 model to a more narrowly focused audience representing	35,000.
University of New Hampshire 51 College Rd Durham, NH 03824	N/A	PC	To increase support for unpaid, family caregivers by 1) supporting caregivers to self-identify, 2)	4,000.
University of New Hampshire 51 College Rd Durham, NH 03824	N/A	PC	To create a stronger base of engaged and informed community leaders advocating for the health and	15,000.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
University of New Hampshire 51 College Rd Durham, NH 03824	N/A	PC	Advance a shared vision for age friendly communities in NH through a collective impact	180,000.
University of New Hampshire 51 College Rd Durham, NH 03824	N/A	PC	The NH Business Acumen Project will advance the readiness of NH Community Based Organizations (CBOs)	50,000.
University of New Hampshire Foundation Elliott Alumni Center 9 Edgewood Rd Durham, NH 03824	N/A	PC	To catalyze partnerships between hospitals, Community Development Financial Institutions (CDFI)	15,000.
YWCA NH 72 Concord St Manchester, NH 03101	N/A	PC	To address the unique mental health needs of women of African descent by promoting hope and the power of	1,000.
YWCA NH 72 Concord St Manchester, NH 03101	N/A	PC	To produce a two day training event that will develop awareness and understanding about ways to begin	2,000.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Approved for Future Payment (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Conservation Law Foundation 27 North Main St. Concord, NH 03301-4930	N/A	PC	To build advocacy capacity for environmental justice in NH	25,000.
Early Learning New Hampshire 2 Delta Dr Concord, NH 03301	N/A	PC	To encourage alignment, coordination and promotion of best practices across all	45,293.
Early Learning New Hampshire 2 Delta Dr Concord, NH 03301	N/A	PC	To strengthen the early childhood fields shared purpose by providing core operating support to	50,000.
Families in Transition 122 Market Street Manchester, NH 03101	N/A	PC	To create a replicable model for a robust and integrated system of care that will lead to tangible results for	20,000.
Granite United Way 22 Concord St., Second Floor Manchester, NH 03101	N/A	PC	To improve access to social service resources by providing a user friendly website.	10,000.
Granite United Way 22 Concord St., Second Floor Manchester, NH 03101	N/A	PC	Provide operating support that leverages other funding for a gap analysis for the Recovery Friendly	5,000.
Grantmakers in Aging 2001 Jefferson Davis Highway, Suite 504 Arlington, VA 22202	N/A	PC	To expand the Endowment for Health's ability to leverage local, regional and national ideas and	1,600.
Lamprey Health Care 207 South Main St Newmarket, NH 03057	N/A	PC	To promote knowledge of and action to address the root causes of health inequities in NH by	27,060.
Leadership New Hampshire PO Box 3446 Concord, NH 03302	N/A	PC	To increase exposure of Leadership NH alums and participants statewide around the issues of race equity	10,000.
Maine Community Foundation 245 Main St Ellsworth, ME 04605	N/A	PC	To improve the behavioral health of NH's children and their families by implementing a	10,000.
Total from continuation sheets				796,195.

Part XV Supplementary Information

3 Grants and Contributions Approved for Future Payment (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
New American Africans 4 Park St., Suite 304 Concord, NH 03301	N/A	PC	To meet the needs of the African new American community in greater Concord by developing a	7,000.
New Futures 10 Ferry St, Suite 307 Concord, NH 03301	N/A	PC	To create an advocacy structure that will serve as the foundation for achieving critical,	100,000.
New Futures 10 Ferry St, Suite 307 Concord, NH 03301	N/A	PC	To create an advocacy structure that will serve as the foundation for achieving critical,	120,000.
New Hampshire Association for the Blind 25 Walker St. Concord, NH 03301	N/A	PC	To improve organization efficiency by employing technologies that allow the	10,000.
New Hampshire Center for Nonprofits 194 Pleasant St, Suite 14 Concord, NH 03301	N/A	PC	To ensure quality advocacy, nonprofit capacity building and knowledge development for the health system	25,000.
New Hampshire Coalition Against Domestic & Sexual Violence PO Box 353 Concord, NH 03302	N/A	PC	To enhance data collection related to statewide sexual assault and domestic violence services by	20,000.
New Hampshire Fiscal Policy Institute 64 North Main st, 3rd Floor Concord, NH 03301	N/A	PC	To ensure quality advocacy and knowledge development for the health system in NH in order to improve the	75,000.
New Hampshire Fiscal Policy Institute 64 North Main st, 3rd Floor Concord, NH 03301	N/A	PC	To ensure quality advocacy and knowledge development for the health system in NH in order to improve the	10,000.
New Hampshire Legal Assistance 117 North State St Concord, NH 03301	N/A	PC	To ensure quality advocacy, nonprofit capacity building and knowledge development for the health system	25,000.
New Hampshire Public Health Association #4 Park St, Suite 403 Concord, NH 03301	N/A	PC	To ensure quality advocacy, nonprofit capacity building and knowledge development for the health system	55,000.
Total from continuation sheets				

Part XV Supplementary Information

3 Grants and Contributions Approved for Future Payment (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
New Hampshire Public Health Association #4 Park St, Suite 403 Concord, NH 03301	N/A	PC	To develop a roadmap for the future of the Oral Health Coalition by developing and completing strategic	6,425.
New Hampshire Public Health Association #4 Park St, Suite 403 Concord, NH 03301	N/A	PC	To strengthen State and local capacity to deliver high-quality oral health services by providing access to	2,000.
New Hampshire Public Radio 2 Pillsbury St, 6th Floor Concord, NH 03301	N/A	PC	To ensure quality advocacy, nonprofit capacity building and knowledge development for the health system	25,000.
North Country Education Services Agency, Inc. 300 Gorham Hill Road Gorham, NH 03581	N/A	PC	To increase the effectiveness of practices, initiatives and curriculum adoption by providing	12,122.
University of New Hampshire 51 College Rd Durham, NH 03824	N/A	PC	To improve the health of NH residents by increasing use of quality, integrated behavioral health in	80,000.
University of New Hampshire 51 College Rd Durham, NH 03824	N/A	PC	To inform how NHs undergraduate institutions can address workforce challenges and better	19,695.
Total from continuation sheets				

723635
04-01-17

Part XV Supplementary Information

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

Name of Recipient - ACLU Foundation of New Hampshire

To engage college and high school students to become race ambassadors in their communities and on campuses by participating in a daylong forum and training on talking about race.

Name of Recipient - Adoptive Families for Children Foundation

To establish a NH Adoption Resource Exchange in order to create awareness of children legally free for adoption through the New Hampshire Department for Children, Youth and Families and further promote permanency for all children.

Name of Recipient - Antioch University New England

To improve the ability of primary care practices to create integrated workflows for patient care and to train behavioral health workforce in integrated behavioral healthcare practices.

Name of Recipient - Antioch University New England

To assess the state of the Early Childhood field in New Hampshire, using the FASST Tool 3.0 and Documentation Review.

Name of Recipient - Antioch University New England

To assess the state of the Early Childhood field in New Hampshire, using the FASST Tool 3.0 and Documentation Review.

Name of Recipient - Bi-State Primary Care

To strengthen capacity of primary care providers to participate in Medicaid Care Management system and promote integrated care delivery.

Part XV Supplementary Information

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

Name of Recipient - Black Heritage Trail of New Hampshire, Inc.

To promote equitable communities by providing a conference focused on the connections between racial history and health equity.

Name of Recipient - Blue Cross Blue Shield of Massachusetts Foundation

To help newspaper, radio, television and online reporters and editors do a better job covering critical health care issues by participating in a comprehensive curriculum designed to enhance their knowledge of complex health policy issues.

Name of Recipient - Community Health Institute/JSI Research & Training

To conduct research and convene stakeholders about health care Community Benefit reporting in New Hampshire in order to clarify current guidance, resolve differences of interpretation and align with current federal reporting definitions.

Name of Recipient - Court Appointed Special Advocates (CASA) of New Hampshire

To serve 100% of the children and youth in need in NH by developing and implementing a strong strategic plan that will: 1) provide direction to expand our brand awareness across the state; 2) build the capacity of the organization to serve more children; and 3) develop a strategy to attract greater funding from various sources to support our outreach and recruitment efforts.

Name of Recipient - Early Learning New Hampshire

To strengthen the early childhood fields shared identity by providing core operating support to Spark NH, the early childhood advisory

Part XV Supplementary Information

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

council

Name of Recipient - Early Learning New Hampshire

To increase stakeholder knowledge about and alignment with the Spark NH Framework for Action at the state, regional and local levels by hosting a conference.

Name of Recipient - Early Learning New Hampshire

To encourage alignment, coordination and promotion of best practices across all early childhood initiatives in the state by facilitating a community of practice.

Name of Recipient - Early Learning New Hampshire

To actively engage a diverse base of stakeholders in promoting the importance of investing in early childhood by enhancing Spark NH's public awareness capacity.

Name of Recipient - Early Learning New Hampshire

To reduce fragmentation, uneven quality and inequity in early childhood programs and services by developing recommendations for a state-level early childhood governance system

Name of Recipient - Easter Seals New Hampshire Inc.

To build the capacity of NH Family Resource Centers to adopt national standards of practice by supporting certification and recertification training, adding a train-the-trainer, and professional development associated with the National Trainer Summit

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3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

Name of Recipient - Fair Food Network

To help low-income families purchase fresh fruits and vegetables by developing a regional supply chain connecting farmers and mainstream grocers.

Name of Recipient - Foundation for Healthy Communities

To promote knowledge of and action to address the root causes of health inequities in NH by building the capacity of the NH Health & Equity Partnership, through a collective impact approach to foster societal understanding and will, to engage broad stakeholder support, to leverage funding, and to strengthen organizational effectiveness.

Name of Recipient - Foundation for Healthy Communities

To identify, develop and evaluate methods to train and engage hospital Patient Family Advisory Councils across the continuum of care and in the community.

Name of Recipient - Granite State Organizing Project GSOP

To enhance leadership capabilities and educational attainment of primarily youth of color in the Manchester and Nashua School Districts by providing support to expand the YOU program to youth at Memorial and West High Schools in Manchester and Nashua North and South High Schools.

Name of Recipient - Grantmakers in Aging

To expand the Endowment for Health's ability to leverage local, regional and national funding, through enhanced relationships with those in the field of philanthropy focused on aging and elder health.

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3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

Name of Recipient - Health Strategies of New Hampshire

To conduct a comprehensive, statewide study of the early childhood education (ECE) workforce in New Hampshire.

Name of Recipient - Health Strategies of New Hampshire

To quantify early childhood racial inequities and recommend policy solutions that would promote fair and just opportunities for all New Hampshire young children by conducting a study

Name of Recipient - Health Strategies of New Hampshire

To enhance capacity of NHs leaders and communities to advance Health and Racial Equity by working collaboratively within and among specific sector groups, such as Civic Engagement, Economic Development, Education, Government, Health, and Law Enforcement/Criminal Justice. To identify challenges and needs within these and other sectors, and determine actions and next steps to address these challenges, based on initial work stemming from the Inaugural Symposium on Race & Equity in NH.

Name of Recipient - Health Strategies of New Hampshire

To enhance knowledge leading to improved policy and practice in health equity by supporting the communication and distribution statewide of information obtained from a national health equity environmental and funding scan of promising and successful health equity programs and the engagement of individuals/organizations to address NHs health equity challenges.

Part XV Supplementary Information

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

Name of Recipient - Health Strategies of New Hampshire

To enhance capacity of NHs leaders and communities to advance Health and Racial Equity by working collaboratively within and among specific sector groups, such as Civic Engagement, Economic Development, Education, Government, Health, and Law Enforcement/Criminal Justice. To identify challenges and needs within these and other sectors, and determine actions and next steps to address these challenges, based on initial work stemming from the Inaugural Symposium on Race & Equity in NH.

Name of Recipient - Health Strategies of New Hampshire

To enhance capacity of NHs leaders and communities to advance Health and Racial Equity by working collaboratively within and among specific sector groups, such as Civic Engagement, Economic Development, Education, Government, Health, and Law Enforcement/Criminal Justice to identify challenges and needs within these and other sectors and determine actions and next steps to address these challenges, based on initial work stemming from the Inaugural Symposium on Race & Equity in NH.

Name of Recipient - Health Strategies of New Hampshire

To conduct research on, and convene key stakeholders about, state health plans used to support improved health policy decision-making.

Name of Recipient - Health Strategies of New Hampshire

To continue to develop shared identity among stakeholders and strengthen knowledge within the field of elders through convening stakeholders, providing training and undertaking research.

Part XV Supplementary Information

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

Name of Recipient - HNHFoundation

To raise awareness about the impact of adverse childhood experiences with a focus on primary care providers by supporting a keynote speaker

Name of Recipient - Lamprey Health Care

To implement the Equity Leaders Fellowship program for cohort number four, by utilizing the expertise of NH leaders of color to train rising minority community leaders with an equity frame knowledge base, concrete skills for participating in leadership roles, and the ability to create change through collective impact.

Name of Recipient - Leadership New Hampshire

Build a community of informed leaders in NH to increase civic engagement and strengthen communities through connecting and educating a diverse pool of engaged, or emerging, leaders about the State of New Hampshire.

Name of Recipient - Maine Community Foundation

To build the communication capacity of among stakeholders across ME and NH for a more productive public narrative on aging by contracting with the FrameWorks Institute to develop and conduct in-person and on-line training in Reframing Aging.

Name of Recipient - Maine Council on Aging

To advance a regional approach to address the challenges and opportunities presented by an aging Northern New England by providing learning opportunities, facilitating opportunities for networking and

Part XV Supplementary Information

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

encouraging cross-sector collaboration among municipal, policy, advocacy and business leaders working across Maine, New Hampshire and Vermont.

Name of Recipient - Manchester Neighborhood Housing Services, Inc.

To document, educate and promote the positive health outcomes and cost savings achieved through supportive housing services and work toward a supportive housing benefit within Medicaid.

Name of Recipient - Massachusetts Immigrant and Refugee Advocacy Coalition

To serve as a learning collaborative and safe space where practitioners from four funded regions can learn together how to implement and sustain a robust and successful immigrant integration initiative AND maintain a learning community to share knowledge and address ongoing challenges that arise through the planning, implementation and sustainability phases.

Name of Recipient - Massachusetts Immigrant and Refugee Advocacy Coalition

To create welcoming communities in NH into which immigrants are more likely to integrate by facilitating community collaboration, promoting a welcoming community climate and advocating for institutional change that promotes mutual respect and cooperation between foreign-born and U.S.-born Americans.

Name of Recipient - Nackey S. Loeb School of Communication

To continue our media partnership with the state's largest newspaper by

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3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

underwriting a second year of coverage on aging using the practice of solutions journalism to raise public awareness of and community engagement about promising approaches that create age-friendly communities in New Hampshire.

Name of Recipient - National Alliance on Mental Illness-New Hampshire

To ensure quality advocacy, knowledge development and nonprofit capacity building leadership for the mental health system which supports NH's children and their families by providing operating support.

Name of Recipient - National Alliance on Mental Illness-New Hampshire

To develop family leadership in NHs childrens behavioral health system through identification and engagement, providing training and support in advocacy and outreach, fostering and mentoring family leaders as advocates, and expanding grassroots family-to-family peer supports.

Name of Recipient - New Futures

To improve the behavioral health of NH's children and their families by implementing a collective impact initiative based on the statewide Plan, Transforming Children's Behavioral Health Care.

Name of Recipient - New Futures

To create an advocacy structure that will serve as the foundation for achieving critical, multi-issue policy goals and provide training and mentoring to the field, thereby enhancing strategic leadership and advocacy capacity in critical organizations.

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Name of Recipient - New Futures

To create an advocacy structure that will serve as the foundation for achieving critical, multi-issue policy goals and provide training and mentoring to the field, thereby enhancing strategic leadership and advocacy capacity in critical organizations.

Name of Recipient - New Futures

To improve the behavioral health of NH's children and their families by implementing a collective impact initiative based on the statewide Plan, Transforming Children's Behavioral Health Care.

Name of Recipient - New Futures

To create an advocacy structure that will serve as the foundation for achieving critical, multi-issue policy goals and provide training and mentoring to the field, thereby enhancing strategic leadership and advocacy capacity in critical organizations.

Name of Recipient - New Futures

To lay the groundwork for future elder health grassroots advocacy campaigns by developing a successful working relationship between New Futures and NH AHA's advocacy workgroup.

Name of Recipient - New Hampshire Center for Nonprofits

To ensure quality advocacy, nonprofit capacity building and knowledge development for the health system in NH in order to improve the health of NH residents by sustaining the general operations of key NH nonprofits.

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3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

Name of Recipient - New Hampshire Fiscal Policy Institute

To enhance the public's understanding of key issues by improving the quality of communication materials used to promote economic opportunity and prosperity for all New Hampshire residents.

Name of Recipient - New Hampshire Legal Assistance

To ensure quality advocacy, nonprofit capacity building and knowledge development for the health system in NH in order to improve the health of NH residents by sustaining the general operations of key NH nonprofits.

Name of Recipient - New Hampshire Legal Assistance

To support advocacy capacity to advance the priorities and strategies of the New Hampshire Alliance for Healthy Aging and its partners.

Name of Recipient - New Hampshire Public Broadcasting

To shed light on the problems facing families and paid caregivers in the Granite State by producing a local program as a companion to a national documentary on the same topic.

Name of Recipient - New Hampshire Public Health Association

To ensure quality advocacy, nonprofit capacity building and knowledge development for the health system in NH in order to improve the health of NH residents by sustaining the general operations of key NH nonprofits.

Name of Recipient - New Hampshire Public Health Association

To strengthen State and local capacity to deliver high-quality oral

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3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

health services by providing access to expert speakers on important oral health issues.

Name of Recipient - New Hampshire Public Health Association

To strengthen the public health workforce by providing network and interview training through the Rising Stars program.

Name of Recipient - New Hampshire Public Radio

To ensure quality advocacy, nonprofit capacity building and knowledge development for the health system in NH in order to improve the health of NH residents by sustaining the general operations of key NH nonprofits.

Name of Recipient - New Hampshire Women's Foundation

To create a sustainable family medical leave insurance program by providing additional data and analysis on the economic modeling to ensure a successful program design

Name of Recipient - NH Alcohol and Other Drug Service Providers Association

To bring the behavioral health community together in a single forum where shared public policy goals, professional development, and meaningful networking can occur.

Name of Recipient - North Country Health Consortium

To achieve an optimal Commission on Accreditation of Rehabilitation Facilities (CARF) accreditation survey outcome by retaining an accredited consultant.

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3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

Name of Recipient - Regional Economic Development Center

To identify potential risks/opportunities for the New American Loan Fund by conducting a feasibility study.

Name of Recipient - Riverbend Community Mental Health

To increase the number of individuals certified in Mental Health First Aid who live and work in New Hampshire by increasing the number of certified instructors and thereby enabling more trainings to take place.

Name of Recipient - Rockefeller Philanthropy Advisors, Inc.

To improve outcomes for people receiving services at NH's consumer-facing nonprofits by piloting a nationally developed evaluation tool designed to elicit feedback directly from clients or program beneficiaries.

Name of Recipient - Seacoast Mental Health Center

To improve the efficiency and quality of training for REAP counselors through an updated and online learning system.

Name of Recipient - TLC Family Resource Center

To create more trauma-informed school districts by planning a pilot of the Miss Kendra Curriculum in two SAUs

Name of Recipient - Trustees of Dartmouth College

To communicate, disseminate, and act upon the results of a Photovoice project to share perspectives on the experience of aging, as expressed

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3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

by older adults from communities of color in New Hampshire, with the broader field of elder health.

Name of Recipient - United Way of Greater Nashua, Inc.

To increase integration and social inclusion of immigrants and refugees in Greater Nashua by implementing a multi-sector plan to promote economic, educational, social, and cultural integration of newcomers.

Name of Recipient - University of New Hampshire

To improve the health of NH residents by increasing use of quality, integrated behavioral health in primary health care and assisting providers in transitioning to evidence-based and sustainable models of integrated behavioral health and primary care.

Name of Recipient - University of New Hampshire

To build the capacity of NH's community-based elder service organizations to successfully contract with Medicaid Managed Care Organizations by providing a training event and technical assistance.

Name of Recipient - University of New Hampshire

To provide technical support to the NH DOE and DHHS as they prepare the Year 3 System of Care Implementation Report and Prepare for data needs associated with reports in Years 4 and 5

Name of Recipient - University of New Hampshire

To engage NH pediatric and family care practices to identify and respond to adverse childhood experiences/social determinants of health among families with young children by developing a set of

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3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

recommendations to shape a quality improvement project.

Name of Recipient - University of New Hampshire

To create more equitable and inclusive leadership practices in NH organizations and communities through an intensive series of facilitated dialogues focused on systemic and structural racism, implicit bias, and privilege associated with social identities.

Name of Recipient - University of New Hampshire

To test the applicability of the L2E2 model to a more narrowly focused audience representing areas of strategic importance to the Endowment by creating pilot L2E2 programs for the Elder Health and CBH Targeted Initiative participants and collaborators.

Name of Recipient - University of New Hampshire

To increase support for unpaid, family caregivers by 1) supporting caregivers to self-identify, 2) engaging more medical providers in caregiving conversations and 3) engaging employers in discussion about caregiver-friendly workplaces.

Name of Recipient - University of New Hampshire

To create a stronger base of engaged and informed community leaders advocating for the health and well-being of older people by building an alumni network of graduates of the NH Senior Leadership Program.

Name of Recipient - University of New Hampshire

Advance a shared vision for age friendly communities in NH through a collective impact approach by providing backbone support to the NH

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Alliance of Healthy Aging.

Name of Recipient - University of New Hampshire

The NH Business Acumen Project will advance the readiness of NH Community Based Organizations (CBOs) to partner with integrated healthcare entities by assessing current status and needs, providing technical assistance through experts and training materials that address those needs, and establishing a community forum for CBOs to meet on a regular basis.

Name of Recipient - University of New Hampshire Foundation Elliott Alumni Center

To catalyze partnerships between hospitals, Community Development Financial Institutions (CDFI) and community organizations that improve community health outcomes by building mutual familiarity among all participants regarding their respective business models, where they are coming from, and why they exist.

Name of Recipient - YWCA NH

To address the unique mental health needs of women of African descent by promoting hope and the power of purpose.

Name of Recipient - YWCA NH

To produce a two day training event that will develop awareness and understanding about ways to begin Undoing Racism

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3b Grants and Contributions Approved for Future Payment Continuation of Purpose of Grant or Contribution

Name of Recipient - Antioch University New England

To improve the ability of primary care practices to create integrated workflows for patient care and to train behavioral health workforce in integrated behavioral healthcare practices.

Name of Recipient - Blue Cross Blue Shield of Massachusetts Foundation

To help newspaper, radio, television and online reporters and editors do a better job covering critical health care issues by participating in a comprehensive curriculum designed to enhance their knowledge of complex health policy issues.

Name of Recipient - Early Learning New Hampshire

To encourage alignment, coordination and promotion of best practices across all early childhood initiatives in the state by facilitating a community of practice.

Name of Recipient - Early Learning New Hampshire

To strengthen the early childhood fields shared purpose by providing core operating support to Spark NH, the early childhood advisory council

Name of Recipient - Families in Transition

To create a replicable model for a robust and integrated system of care that will lead to tangible results for those most in need.

Name of Recipient - Granite United Way

Provide operating support that leverages other funding for a gap analysis for the Recovery Friendly Workplace Initiative.

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Name of Recipient - Grantmakers in Aging

To expand the Endowment for Health's ability to leverage local, regional and national ideas and funding, through enhanced relationships with those in the field of philanthropy focused on healthy aging.

Name of Recipient - Lamprey Health Care

To promote knowledge of and action to address the root causes of health inequities in NH by building the capacity of the NH Health & Equity Partnership, through a collective impact approach to foster societal understanding and will, to engage broad stakeholder support, to leverage funding, and to strengthen organizational effectiveness.

Name of Recipient - Leadership New Hampshire

To increase exposure of Leadership NH alums and participants statewide around the issues of race equity by encouraging and supporting community conversations and deeper participation in statewide efforts, building off the work of L2E2 and other initiatives to help find solutions to these issues.

Name of Recipient - Maine Community Foundation

To improve the behavioral health of NH's children and their families by implementing a collective impact initiative based on the statewide Plan, Transforming Children's Behavioral Health Care.

Name of Recipient - New American Africans

To meet the needs of the African new American community in greater Concord by developing a comprehensive and measurable work plan that

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articulates organizational objectives and goals.

Name of Recipient - New Futures

To create an advocacy structure that will serve as the foundation for achieving critical, multi-issue policy goals and provide training and mentoring to the field, thereby enhancing strategic leadership and advocacy capacity in critical organizations.

Name of Recipient - New Futures

To create an advocacy structure that will serve as the foundation for achieving critical, multi-issue policy goals and provide training and mentoring to the field, thereby enhancing strategic leadership and advocacy capacity in critical organizations.

Name of Recipient - New Hampshire Association for the Blind

To improve organization efficiency by employing technologies that allow the organization to sync accounting and program service databases and to create a scheduling structure that works for the people they serve.

Name of Recipient - New Hampshire Center for Nonprofits

To ensure quality advocacy, nonprofit capacity building and knowledge development for the health system in NH in order to improve the health of NH residents by sustaining the general operations of key NH nonprofits.

Name of Recipient - New Hampshire Coalition Against Domestic & Sexual Violence

To enhance data collection related to statewide sexual assault and

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domestic violence services by assessing current statewide data collection process and requirements and recommending enhancements, modifications or replacement of the existing data collection system

Name of Recipient - New Hampshire Fiscal Policy Institute

To ensure quality advocacy and knowledge development for the health system in NH in order to improve the health of NH residents by sustaining the general operations of key NH nonprofits.

Name of Recipient - New Hampshire Fiscal Policy Institute

To ensure quality advocacy and knowledge development for the health system in NH in order to improve the health of NH residents by sustaining the general operations of key NH nonprofits.

Name of Recipient - New Hampshire Legal Assistance

To ensure quality advocacy, nonprofit capacity building and knowledge development for the health system in NH in order to improve the health of NH residents by sustaining the general operations of key NH nonprofits.

Name of Recipient - New Hampshire Public Health Association

To ensure quality advocacy, nonprofit capacity building and knowledge development for the health system in NH in order to improve the health of NH residents by sustaining the general operations of key NH nonprofits.

Name of Recipient - New Hampshire Public Health Association

To develop a roadmap for the future of the Oral Health Coalition by

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3b Grants and Contributions Approved for Future Payment Continuation of Purpose of Grant or Contribution

developing and completing strategic plan.

Name of Recipient - New Hampshire Public Health Association

To strengthen State and local capacity to deliver high-quality oral health services by providing access to expert speakers on important oral health issues.

Name of Recipient - New Hampshire Public Radio

To ensure quality advocacy, nonprofit capacity building and knowledge development for the health system in NH in order to improve the health of NH residents by sustaining the general operations of key NH nonprofits.

Name of Recipient - North Country Education Services Agency, Inc.

To increase the effectiveness of practices, initiatives and curriculum adoption by providing Implementation Science training to several school and district teams and child-focused initiatives

Name of Recipient - University of New Hampshire

To improve the health of NH residents by increasing use of quality, integrated behavioral health in primary health care and assisting providers in transitioning to evidence-based and sustainable models of integrated behavioral health and primary care.

Name of Recipient - University of New Hampshire

To inform how NHs undergraduate institutions can address workforce challenges and better support students interested in behavioral health careers by collecting online survey data from students that identifies

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career interests, motivations, barriers and ambivalence.

Lined area for supplementary information input.

Form 990-PF Interest on Savings and Temporary Cash Investments Statement 1

Source	(a) Revenue Per Books	(b) Net Investment Income	(c) Adjusted Net Income
Investment Income	887.	887.	887.
Total to Part I, line 3	887.	887.	887.

Form 990-PF Dividends and Interest from Securities Statement 2

Source	Gross Amount	Capital Gains Dividends	(a) Revenue Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income
Investment Income	1,121,508.	0.	1,121,508.	1,121,508.	1,121,508.
To Part I, line 4	1,121,508.	0.	1,121,508.	1,121,508.	1,121,508.

Form 990-PF Legal Fees Statement 3

Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Legal Fees	4,739.	0.	0.	4,739.
To Fm 990-PF, Pg 1, ln 16a	4,739.	0.	0.	4,739.

Form 990-PF Accounting Fees Statement 4

Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Accounting Fees	22,014.	0.	0.	22,014.
To Form 990-PF, Pg 1, ln 16b	22,014.	0.	0.	22,014.

Form 990-PF	Other Professional Fees			Statement	5
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes	
Consulting - Investments	81,555.	81,555.	0.	0.	
Consulting	144,052.	0.	0.	144,812.	
Investment Fees	78,401.	78,401.	0.	0.	
To Form 990-PF, Pg 1, ln 16c	304,008.	159,956.	0.	144,812.	

Form 990-PF	Taxes			Statement	6
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes	
Federal Excise Tax	31,212.	0.	0.	0.	
Payroll Tax	51,855.	0.	0.	51,855.	
Deferred Excise Tax	54,404.	0.	0.	0.	
Other Tax	92.	0.	0.	92.	
To Form 990-PF, Pg 1, ln 18	137,563.	0.	0.	51,947.	

Form 990-PF	Other Expenses			Statement	7
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes	
Miscellaneous	12,907.	0.	0.	12,902.	
Insurance	12,652.	0.	0.	12,652.	
Office Expenses	15,594.	0.	0.	15,974.	
Telephone Expense	8,324.	0.	0.	8,324.	
Computer/Equipment Repairs & Maintenance	7,155.	0.	0.	7,155.	
Freight/Postage	467.	0.	0.	467.	
Unapplied Cash Payment Expense	0.	0.	0.	2,272.	
To Form 990-PF, Pg 1, ln 23	57,099.	0.	0.	59,746.	

Form 990-PF	Corporate Bonds	Statement	8
Description	Book Value	Fair Market Value	
Vanguard Bond Fund	4,427,796.	4,427,796.	
Colchis	3,591,739.	3,591,739.	
StoneRidge Alternative Lending	2,138,020.	2,138,020.	
Total to Form 990-PF, Part II, line 10c	10,157,555.	10,157,555.	

Form 990-PF	Other Investments	Statement	9
Description	Valuation Method	Book Value	Fair Market Value
Parametric Emerging Markets	FMV	1,795,787.	1,795,787.
Guggenheim Russell 1000 Equal	FMV	7,814,113.	7,814,113.
Van Eck Global Hard Assets	FMV	567,886.	567,886.
Vanguard Total International	FMV	6,902,051.	6,902,051.
Vanguard Total Stock Market	FMV	12,959,059.	12,959,059.
Forester Diversified LTD	FMV	10,206,243.	10,206,243.
Highclere International Investors SMID Fund	FMV	2,484,472.	2,484,472.
Legacy Venture VI LLC	FMV	1,596,489.	1,596,489.
Futures Portfolio Fund LP	FMV	1,724,953.	1,724,953.
Borealis Granite Fund	FMV	1,685,990.	1,685,990.
Legacy Venture VII LLC	FMV	1,094,692.	1,094,692.
RCP Fund IX LP	FMV	733,364.	733,364.
BPG Investment Partnership VIIIA, LP	FMV	1,729,207.	1,729,207.
BPG Investment Partnership VIIIA, LP	FMV	119,545.	119,545.
Kiltern	FMV	3,568,291.	3,568,291.
StoneRidge	FMV	3,872,505.	3,872,505.
Legacy Venture VIII, LLC	FMV	384,457.	384,457.
Angelo Gordon	FMV	1,721,930.	1,721,930.
Juniper	FMV	1,466,822.	1,466,822.
RCP XI	FMV	148,219.	148,219.
Southpoint	FMV	1,868,577.	1,868,577.
Anchorage	FMV	1,866,179.	1,866,179.
VNG Emerging	FMV	441,353.	441,353.
RCP 12	FMV	65,520.	65,520.
Davidson Kemper	FMV	3,630,736.	3,630,736.
GEM	FMV	60,440.	60,440.
NGP	FMV	411,356.	411,356.
Juniper 3	FMV	65,633.	65,633.
Total to Form 990-PF, Part II, line 13		70,985,869.	70,985,869.

Form 990-PF Depreciation of Assets Not Held for Investment Statement 10

Description	Cost or Other Basis	Accumulated Depreciation	Book Value
Equipment	88,393.	88,393.	0.
Furniture	36,348.	36,348.	0.
Total To Fm 990-PF, Part II, ln 14	124,741.	124,741.	0.

Form 990-PF Schedule of Controlled Entities Statement 12
Part VII-A, Line 11

Name of Controlled Entity Employer ID No

Health Strategies of New Hampshire, Inc. 20-8632971

Address Excess Business Holding [] Yes [X] No

One Pillsbury Street, Suite 301
Concord, NH 03301

Form 990-PF Part VIII - List of Officers, Directors Trustees and Foundation Managers Statement 13

Name and Address	Title and Avrg Hrs/Wk	Compen- sation	Employee Ben Plan Contrib	Expense Account
Orville Fitch One Pillsbury Street, Suite 301 Concord, NH 03301	Past Chair 2.00	0.	0.	0.
Randy Foose One Pillsbury Street, Suite 301 Concord, NH 03301	Chair 2.00	0.	0.	0.
Jody Hoffer Gittell One Pillsbury Street, Suite 301 Concord, NH 03301	Director 1.00	0.	0.	0.
Yvonne Goldsberry One Pillsbury Street, Suite 301 Concord, NH 03301	President 37.50	185,000.	32,126.	0.
Steve Lawlor One Pillsbury Street, Suite 301 Concord, NH 03301	Director 1.00	0.	0.	0.
Kathleen Murphy One Pillsbury Street, Suite 301 Concord, NH 03301	Secretary 2.00	0.	0.	0.

Amanda Osmer One Pillsbury Street, Suite 301 Concord, NH 03301	Past Director 1.00	0.	0.	0.
Maria Padin One Pillsbury Street, Suite 301 Concord, NH 03301	Director 1.00	0.	0.	0.
Brian Presti One Pillsbury Street, Suite 301 Concord, NH 03301	Treasurer 2.00	0.	0.	0.
Cindy Rosenwald One Pillsbury Street, Suite 301 Concord, NH 03301	Past Director 1.00	0.	0.	0.
Adrienne Rupp One Pillsbury Street, Suite 301 Concord, NH 03301	Director 1.00	0.	0.	0.
Jackie Sparks One Pillsbury Street, Suite 301 Concord, NH 03301	Director 1.00	0.	0.	0.
John Wallace One Pillsbury Street, Suite 301 Concord, NH 03301	Director 1.00	0.	0.	0.
Sue Fulton One Pillsbury Street, Suite 301 Concord, NH 03301	Chief Financial Officer 37.50	109,458.	29,828.	0.
Frank DeGiovanni One Pillsbury Street, Suite 301 Concord, NH 03301	Director 1.00	0.	0.	0.
Ned Helms One Pillsbury Street, Suite 301 Concord, NH 03301	Vice Chair 1.00	0.	0.	0.
Jennifer Near One Pillsbury Street, Suite 301 Concord, NH 03301	Director 1.00	0.	0.	0.
Michael Ostrowski One Pillsbury Street, Suite 301 Concord, NH 03301	Director 1.00	0.	0.	0.
Anthony Poore One Pillsbury Street, Suite 301 Concord, NH 03301	Director 1.00	0.	0.	0.

Endowment For Health, Inc.

02-0512290

John Snow	Director			
One Pillsbury Street, Suite 301	1.00	0.	0.	0.
Concord, NH 03301				
Betsy Paine	Director			
One Pillsbury Street, Suite 301	1.00	0.	0.	0.
Concord, NH 03301				
Totals included on 990-PF, Page 6, Part VIII		<u>294,458.</u>	<u>61,954.</u>	<u>0.</u>

Form 990-PF

Expenditure Responsibility Statement
Part VII-B, Line 5c

Statement 14

Grantee's Name

Health Strategies of New Hampshire

Grantee's AddressOne Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
20,000.	09/19/16	5,000.

Purpose of Grant

(FY 2016 Grant ID: 2426.01) To strengthen the field of elder health by strategically supporting technical assistance to leverage funding from federal and/or other national and regional funding sources.

Dates of Reports by Grantee

Grant Report rcvd June 30, 2017 and June 29, 2018.

Any Diversion by Grantee

\$5000 spent, \$15,000 returned to the Endowment for Health.

Results of Verification

Reports verified June 30, 2017 and June 29, 2018.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
50,000.	09/19/16	50,000.

Purpose of Grant

(FY 2016 Grant ID: 2577)To facilitate shared purposes and goals for the health equity field by connecting stakeholders and holding a symposium.

Dates of Reports by Grantee

Grant Report rcvd September 30, 2017 and June 29, 2018.

Any Diversion by Grantee

No

Results of Verification

\$50,000 spent by grantee.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
17,500.	09/18/17	0.

Purpose of Grant

(FY 2017 Grant ID: 2368.02) To strengthen the field of children's behavioral health by strategically supporting technical assistance to leverage funding from federal and/or national foundation sources.

Dates of Reports by Grantee

June 30, 2018, Final Report due June 30, 2019

Any Diversion by Grantee

No

Results of Verification

\$0 spend by grantee.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
125,000.	06/19/17	120,984.

Purpose of Grant

(FY 2017 Grant ID: 2421.03) To strengthen the early childhood field by supporting research needed to inform policy decisions.

Dates of Reports by Grantee

Grantee Report verified June 30, 2018

Any Diversion by Grantee

No

Results of Verification

\$120,984 spend, \$4,016 returned to the Endowment.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
7,500.	06/19/17	5,764.

Purpose of Grant

(FY 2017 Grant ID: 2537.01) To strengthen the field of early childhood by strategically supporting technical assistance to leverage funding from federal sources and national or regional funders.

Dates of Reports by Grantee

Grant Report rcvd June 30, 2018.

Any Diversion by Grantee

No

Results of Verification

\$5,764 spent, \$1,736 returned to the Endowment.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
7,500.	09/18/17	0.

Purpose of Grant

(FY 2017 Grant ID: 2537.02) To strengthen the field of early childhood by strategically supporting technical assistance to leverage funding from federal sources and national or regional funders.

Dates of Reports by Grantee

Report due June 30, 2019

Any Diversion by Grantee

No

Results of Verification

\$0 spent. Grant report will be verified June 30, 2019.

Grantee's Name

HNHFoundation

Grantee's Address

49 South Main Street, Suite 204
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
10,000.	06/19/17	6,556.

Purpose of Grant

(FY 2017 Grant ID: 2625)To raise awareness about the impact of adverse childhood experiences with a focus on primary care providers by supporting a keynote speaker

Dates of Reports by Grantee

Report received August 1, 2018.

Any Diversion by Grantee

No

Results of Verification

\$6,556 spent, \$3,444 returned to the Endowment.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
16,000.	11/21/16	8,065.

Purpose of Grant

(FY 2017 Grant ID: 2420.03)To continue to develop shared identity among stakeholders and strengthen knowledge within the field of elders by convening stakeholders for planning, training and consensus building.

Dates of Reports by Grantee

Grant Report rcvd due June 30, 2018. Report Verified June 30, 2018.

Any Diversion by Grantee

No

Results of Verification

\$8,065 spent, \$7,935 returned to the Endowment.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
40,000.	11/21/16	10,000.

Purpose of Grant

(FY 2017 Grant ID: 2504.01) To strengthen the field of health equity by strategically supporting technical assistance to conduct an environmental and funding scan of successful health equity programs and funding opportunities on the state, regional and national level in order to leverage funding from federal sources and national or regional funders.

Dates of Reports by Grantee

Grant Report rcvd June 30, 2018. Report verified June 30, 2018.

Any Diversion by Grantee

No

Results of Verification

\$10,000 spent, \$30,000 returned to the Endowment.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
10,000.	03/27/17	10,000.

Purpose of Grant

(FY 2017 Grant ID: 2577.01) To facilitate shared purposes and goals for the health equity field by connecting stakeholders and holding a symposium.

Dates of Reports by Grantee

Grant Report rcvd June 30, 2018. Report verified June 30, 2018.

Any Diversion by Grantee

No

Results of Verification

\$10,000 spent by grantee.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
18,920.	01/30/17	18,920.

Purpose of Grant

(FY 2017 Grant ID: 2583) To improve the ability of the immigrant integration initiative partners to advance successful economic integration strategies and sustain their overall efforts beyond year 3 of implementation through technical assistance and shared planning.

Dates of Reports by Grantee

Grant Report rcvd June 30, 2018.

Any Diversion by Grantee

No

Results of Verification

\$18,920 spent, \$6,080 returned to the Endowment.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
20,000.	06/19/17	17,060.

Purpose of Grant

(FY 2017 Grant ID: 2628) To enhance capacity of NH's leaders and communities to advance Health Equity by documenting and communicating current challenges and effective strategies.

Dates of Reports by Grantee

Grant Report rcvd June 30, 2018.

Any Diversion by Grantee

No

Results of Verification

\$17,060 spent, \$2,940 returned to Endowment.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
2,000.	09/18/17	2,000.

Purpose of Grant

(FY 2017 Grant ID: 1950.05) To support the operations of Health Strategies by providing operating support.

Dates of Reports by Grantee

Grant Report rcvd June 30, 2018 and September 30, 2018.

Any Diversion by Grantee

No

Results of Verification

\$2,000 spent by grantee.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
30,000.	01/30/17	29,973.

Purpose of Grant

(FY 2017 Grant ID: 2591) To conduct an analysis of quality and cost data from the NH Medicaid Program and other relevant data about the impact of changes to the Federal Affordable Care Act on NH residents, and to coordinate a convening of stakeholders to examine the current status of the Medicaid Program and opportunities for value-based delivery in NH.

Dates of Reports by Grantee

Grant Report rcvd September 30, 2017 and June 30, 2018.

Any Diversion by Grantee

No

Results of Verification

\$29,973 spent, \$27 returned to the Endowment.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
25,000.	06/19/17	16,851.

Purpose of Grant

(FY 2017 Grant ID: 2591.01) To conduct an analysis of quality and cost data from the New Hampshire Medicaid Program and other relevant data about the impact of changes to the Federal Affordable Care Act on NH residents, and to coordinate convening's of stakeholders to examine the current status of the Medicaid Program and opportunities for value-based delivery in New Hampshire.

Dates of Reports by Grantee

Report received June 30, 2018.

Any Diversion by Grantee

No

Results of Verification

\$16,851 spent, \$8,149 returned to the Endowment.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
17,500.	06/19/17	17,500.

Purpose of Grant

(FY 2017 Grant ID: 2629) To research clinical cost, quality and access measures and monitoring strategies for evaluating hospital mergers.

Dates of Reports by Grantee

Report received September 30, 2017 and June 30, 2018.

Any Diversion by Grantee

No

Results of Verification

\$17,500 spent by grantee.

Grantee's Name

Blue Cross Blue Shield of Massachusetts Foundation

Grantee's Address

101 Huntington Ave, Suite 300
Boston, MA 02199

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
19,000.	09/17/18	0.

Purpose of Grant

(FY 2018 Grant ID: 1510.13) To help newspaper, radio, television and online reporters and editors do a better job covering critical health care issues by participating in a comprehensive curriculum designed to enhance their knowledge of complex health policy issues

Dates of Reports by Grantee

Report due September 30, 2019

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

\$0 spent, report will be verified September 30, 2019.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
20,000.	09/17/18	0.

Purpose of Grant

(FY 2018 Grant ID: 2705) To conduct a comprehensive, statewide study of the early childhood education (ECE) workforce in New Hampshire.

Dates of Reports by Grantee

Report due June 30, 2019.

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

\$0 spent, report will be verified June 30, 2019.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
2,000.	09/17/18	0.

Purpose of Grant

(FY 2018 Grant ID: 1950.06) To support the operations of Health Strategies by providing operating support.

Dates of Reports by Grantee

Report due June 30, 2019

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

\$0 spent, report will be verified June 30, 2019.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
47,940.	09/17/18	0.

Purpose of Grant

(FY 2018 Grant ID: 2655.02) To enhance capacity of NH's leaders and communities to advance Health and Racial Equity by working collaboratively within and among specific sector groups, such as Civic Engagement, Economic Development, Education, Government, Health, and Law Enforcement/Criminal Justice. To identify challenges and needs within these and other sectors, and determine actions and next steps to address these challenges, based on initial work stemming from the Inaugural Symposium on Race & Equity in NH.

Dates of Reports by Grantee

Report due June 30, 2019

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

Report will be verified June 30, 2019.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
145,000.	09/17/18	0.

Purpose of Grant

(FY 2018 Grant ID: 2707) To quantify early childhood racial inequities and recommend policy solutions that would promote fair and just opportunities for all New Hampshire young children by conducting a study.

Dates of Reports by Grantee

Report due June 30, 2019

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

Report will be verified June 30, 2019.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
10,000.	09/17/18	0.

Purpose of Grant

(FY 2018 Grant ID: 2504.02)To enhance knowledge leading to improved policy and practice in health equity by supporting the communication and distribution statewide of information obtained from a national health equity environmental and funding scan of promising and successful health equity programs and the engagement of individuals/organizations to address NH's health equity challenges.

Dates of Reports by Grantee

Report due June 30, 2019

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

Report will be verified June 30, 2019.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

ONE Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
25,000.	06/25/18	1,000.

Purpose of Grant

(FY 2018 Grant ID: 2655.01) To enhance capacity of NH's leaders and communities to advance Health and Racial Equity by working collaboratively within and among specific sector groups, such as Civic Engagement, Economic Development, Education, Government, Health, and Law Enforcement/Criminal Justice. To identify challenges and needs within these and other sectors, and determine actions and next steps to address these challenges, based on initial work stemming from the Inaugural Symposium on Race & Equity in NH.

Dates of Reports by Grantee

Report received September 30, 2018, Final report due June 30, 2019.

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

\$1,000 spent, final report will be verified June 30, 2019.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
50,000.	03/26/18	9,540.

Purpose of Grant

(FY 2018 Grant ID: 2679) To conduct research on, and convene key stakeholders about, state health plans used to support improved health policy decision-making.

Dates of Reports by Grantee

Report received September 30, 2018, Final report due June 30, 2019.

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

\$9,540 spent, Final report will be verified June 30, 2019.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
9,400.	01/29/18	2,000.

Purpose of Grant

(FY 2018 Grant ID: 2420.04)To continue to develop shared identity among stakeholders and strengthen knowledge within the field of elders through convening stakeholders, providing training and undertaking research.

Dates of Reports by Grantee

Report received September 30, 2018, Final report due June 30, 2019.

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

\$2,000 spent, Final report will be verified June 30, 2019.

Grantee's Name

Blue Cross Blue Shield of Massachusetts Foundation

Grantee's Address

101 Huntington Ave, Suite 300
Boston, MA 02199

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
18,500.	11/20/17	15,525.

Purpose of Grant

(FY 2018 Grant ID: 1510.12) To help newspaper, radio, television and online reporters and editors do a better job covering critical health care issues by participating in a comprehensive curriculum designed to enhance their knowledge of complex health policy issues.

Dates of Reports by Grantee

Report received August 1, 2018, final report due September 30, 2019.

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

\$15,525 spent, final report will be verified September 30, 2019.

Grantee's Name

Health Strategies of New Hampshire

Grantee's Address

One Pillsbury Street, Suite 301
Concord, NH 03301

<u>Grant Amount</u>	<u>Date of Grant</u>	<u>Amount Expended</u>
20,000.	11/20/17	11,032.

Purpose of Grant

(FY 2018 Grant ID: 2655) : To enhance capacity of NH's leaders and communities to advance Health and Racial Equity by working collaboratively within and among specific sector groups, such as Civic Engagement, Economic Development, Education, Government, Health, and Law Enforcement/Criminal Justice to identify challenges and needs within these and other sectors and determine actions and next steps to address these challenges, based on initial work stemming from the Inaugural Symposium on Race & Equity in NH.

Dates of Reports by Grantee

Report received September 30, 2018, final report due June 30, 2019.

Any Diversion by Grantee

All funds will be expended as intended in the grant.

Results of Verification

\$11,032 spent, final report will be verified June 30, 2019.

Form 990-PF	Summary of Direct Charitable Activities	Statement 15
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Activity One

Staff working to collaborate with community partners to ensure the healthy development of children and improving the behavioral health of children and their families in NH to solve complex social problems by convening stakeholders, providing technical and policy expertise, and supporting and expanding communication about issues.

Expenses

To Form 990-PF, Part IX-A, line 1

182,016.

Form 990-PF	Summary of Direct Charitable Activities	Statement 16
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Activity Two

Staff working to collaborate with community partners to advancing health and equity for all residents in NH, in particular racial, ethnic and language minorities in NH, in order to solve complex social problems by convening stakeholders, providing technical and policy expertise, and supporting and expanding communication about issues.

Expenses

To Form 990-PF, Part IX-A, line 2

179,191.

Form 990-PF	Summary of Direct Charitable Activities	Statement 17
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Activity Three

Staff working in collaboration with community partners to advance healthy aging for all NH residents by convening stakeholders, providing technical and policy expertise, and supporting communication efforts to advance a new conversation about aging in our state.

Expenses

To Form 990-PF, Part IX-A, line 3

172,117.

Form 990-PF Summary of Direct Charitable Activities Statement 18

Activity Four

Staff working to collaborate with community partners to build health policy capacity in NH to solve complex social problems by convening stakeholders, providing technical and policy expertise, and supporting and expanding communication about issues.

Expenses

To Form 990-PF, Part IX-A, line 4

109,661.

Name and Address of Person to Whom Applications Should be Submitted

Endowment for Health, Inc.
One Pillsbury Street, Suite 301
Concord, NH 03301

Telephone Number

603-228-2448

Form and Content of Applications

Call 603-228-2448 for grant application or see the Endowment's website:
www.endowmentforhealth.org.

Any Submission Deadlines

Various dates depending on type of grant: see application for details.

Restrictions and Limitations on Awards

Projects must benefit the citizens of New Hampshire and be health related.
Recipients must be 501(c)(3) organizations or municipalities. See
application guidelines for additional restrictions.

General Explanation

Statement 20

Form/Line Identifier

Form 990-PF, Page 5, Part VII-A, Line 11

Explanation:

Name of Controlled Entity: Health Strategies of New Hampshire, Inc.
EIN: 20-8632971
Address: One Pillsbury Street, Suite 301, Concord, NH 03301
Excess Business Holding: No

Exempt Organization Business Income Tax Return (and proxy tax under section 6033(e))

2017

For calendar year 2017 or other tax year beginning OCT 1, 2017, and ending SEP 30, 2018

▶ Go to www.irs.gov/Form990T for instructions and the latest information.

▶ Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

Department of the Treasury
Internal Revenue Service

Open to Public Inspection for
501(c)(3) Organizations Only

A <input type="checkbox"/> Check box if address changed B Exempt under section <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 408(e) <input type="checkbox"/> 220(e) <input type="checkbox"/> 408A <input type="checkbox"/> 530(a) <input type="checkbox"/> 529(a)	Print or Type	Name of organization (<input type="checkbox"/> Check box if name changed and see instructions.) Endowment For Health, Inc. Number, street, and room or suite no. If a P.O. box, see instructions. One Pillsbury Street, No. 301 City or town, state or province, country, and ZIP or foreign postal code Concord, NH 03301	D Employer identification number (Employees' trust, see instructions.) 02-0512290 E Unrelated business activity codes (See instructions.) 525990
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C Book value of all assets at end of year 86,436,217.	F Group exemption number (See instructions.) ▶ G Check organization type ▶ <input checked="" type="checkbox"/> 501(c) corporation <input type="checkbox"/> 501(c) trust <input type="checkbox"/> 401(a) trust <input type="checkbox"/> Other trust
--	---

H Describe the organization's primary unrelated business activity. ▶ **Passive Investment Income Activities**

I During the tax year, was the corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group? ▶ Yes No
If "Yes," enter the name and identifying number of the parent corporation. ▶

J The books are in care of ▶ **Susan Fulton** Telephone number ▶ **603-228-2448**

Part I Unrelated Trade or Business Income	(A) Income	(B) Expenses	(C) Net
1a Gross receipts or sales			
b Less returns and allowances			
c Balance	1c		
2 Cost of goods sold (Schedule A, line 7)	2		
3 Gross profit. Subtract line 2 from line 1c	3		
4a Capital gain net income (attach Schedule D)	4a		
b Net gain (loss) (Form 4797, Part II, line 17) (attach Form 4797)	4b		
c Capital loss deduction for trusts	4c		
5 Income (loss) from partnerships and S corporations (attach statement)	5	-264,871.	-264,871.
6 Rent income (Schedule C)	6		
7 Unrelated debt-financed income (Schedule E)	7		
8 Interest, annuities, royalties, and rents from controlled organizations (Sch. F)...	8		
9 Investment income of a section 501(c)(7), (9), or (17) organization (Schedule G)	9		
10 Exploited exempt activity income (Schedule I)	10		
11 Advertising income (Schedule J)	11		
12 Other income (See instructions; attach schedule)	12		
13 Total. Combine lines 3 through 12	13	-264,871.	-264,871.

Part II Deductions Not Taken Elsewhere (See instructions for limitations on deductions.)
(Except for contributions, deductions must be directly connected with the unrelated business income.)

14 Compensation of officers, directors, and trustees (Schedule K)	14	
15 Salaries and wages	15	
16 Repairs and maintenance	16	
17 Bad debts	17	
18 Interest (attach schedule)	18	
19 Taxes and licenses	19	
20 Charitable contributions (See instructions for limitation rules)	20	
21 Depreciation (attach Form 4562)	21	
22 Less depreciation claimed on Schedule A and elsewhere on return	22a	22b
23 Depletion	23	
24 Contributions to deferred compensation plans	24	
25 Employee benefit programs	25	
26 Excess exempt expenses (Schedule I)	26	
27 Excess readership costs (Schedule J)	27	
28 Other deductions (attach schedule)	28	
29 Total deductions. Add lines 14 through 28	29	0.
30 Unrelated business taxable income before net operating loss deduction. Subtract line 29 from line 13	30	-264,871.
31 Net operating loss deduction (limited to the amount on line 30) See Statement 21	31	
32 Unrelated business taxable income before specific deduction. Subtract line 31 from line 30	32	-264,871.
33 Specific deduction (Generally \$1,000, but see line 33 instructions for exceptions)	33	1,000.
34 Unrelated business taxable income. Subtract line 33 from line 32. If line 33 is greater than line 32, enter the smaller of zero or line 32	34	-264,871.

Part III Tax Computation

35 Organizations Taxable as Corporations. See instructions for tax computation. Controlled group members (sections 1561 and 1563) check here <input type="checkbox"/> See instructions and:		
a Enter your share of the \$50,000, \$25,000, and \$9,925,000 taxable income brackets (in that order): (1) \$ _____ (2) \$ _____ (3) \$ _____		
b Enter organization's share of: (1) Additional 5% tax (not more than \$11,750) \$ _____ (2) Additional 3% tax (not more than \$100,000) \$ _____		
c Income tax on the amount on line 34	35c	0.
36 Trusts Taxable at Trust Rates. See instructions for tax computation. Income tax on the amount on line 34 from: <input type="checkbox"/> Tax rate schedule or <input type="checkbox"/> Schedule D (Form 1041)	36	
37 Proxy tax. See instructions	37	
38 Alternative minimum tax	38	
39 Tax on Non-Compliant Facility Income. See instructions	39	
40 Total. Add lines 37, 38 and 39 to line 35c or 36, whichever applies	40	0.

Part IV Tax and Payments

41a Foreign tax credit (corporations attach Form 1118; trusts attach Form 1116)	41a	
b Other credits (see instructions)	41b	
c General business credit. Attach Form 3800	41c	
d Credit for prior year minimum tax (attach Form 8801 or 8827)	41d	
e Total credits. Add lines 41a through 41d	41e	
42 Subtract line 41e from line 40	42	0.
43 Other taxes. Check if from: <input type="checkbox"/> Form 4255 <input type="checkbox"/> Form 8611 <input type="checkbox"/> Form 8697 <input type="checkbox"/> Form 8866 <input type="checkbox"/> Other (attach schedule)	43	
44 Total tax. Add lines 42 and 43	44	0.
45a Payments: A 2016 overpayment credited to 2017	45a	
b 2017 estimated tax payments	45b	
c Tax deposited with Form 8868	45c	
d Foreign organizations: Tax paid or withheld at source (see instructions)	45d	
e Backup withholding (see instructions)	45e	
f Credit for small employer health insurance premiums (Attach Form 8941)	45f	
g Other credits and payments: <input type="checkbox"/> Form 2439 <input type="checkbox"/> Form 4136 <input type="checkbox"/> Other _____ Total	45g	
46 Total payments. Add lines 45a through 45g	46	
47 Estimated tax penalty (see instructions). Check if Form 2220 is attached <input type="checkbox"/>	47	
48 Tax due. If line 46 is less than the total of lines 44 and 47, enter amount owed	48	0.
49 Overpayment. If line 46 is larger than the total of lines 44 and 47, enter amount overpaid	49	0.
50 Enter the amount of line 49 you want: Credited to 2018 estimated tax <input type="checkbox"/> Refunded <input type="checkbox"/>	50	

Part V Statements Regarding Certain Activities and Other Information (see instructions)

51 At any time during the 2017 calendar year, did the organization have an interest in or a signature or other authority over a financial account (bank, securities, or other) in a foreign country? If YES, the organization may have to file FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If YES, enter the name of the foreign country here	Yes	No
		X
52 During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign trust? If YES, see instructions for other forms the organization may have to file.		X
53 Enter the amount of tax-exempt interest received or accrued during the tax year \$		

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Sign Here
 Signature of officer _____ Date _____ **President** _____ Title _____
 May the IRS discuss this return with the preparer shown below (see instructions)? Yes No

Paid Preparer Use Only
 Print/Type preparer's name: **Barbara J. McGuan, CPA**
 Preparer's signature: **Barbara J. McGuan, CPA**
 Date: **01/29/19**
 Check if self-employed
 PTIN: **P00219457**
 Firm's name: **Berry Dunn McNeil & Parker, LLC**
 Firm's EIN: **01-0523282**
 Firm's address: **P.O. Box 1100, Portland, ME 04104-1100**
 Phone no.: **(207) 775-2387**

Schedule A - Cost of Goods Sold. Enter method of inventory valuation ► **N/A**

1	Inventory at beginning of year	1		6	Inventory at end of year	6	
2	Purchases	2		7	Cost of goods sold. Subtract line 6 from line 5. Enter here and in Part I, line 2	7	
3	Cost of labor	3		8	Do the rules of section 263A (with respect to property produced or acquired for resale) apply to the organization?		Yes No
4a	Additional section 263A costs (attach schedule)	4a					
b	Other costs (attach schedule)	4b					
5	Total. Add lines 1 through 4b	5					

Schedule C - Rent Income (From Real Property and Personal Property Leased With Real Property)

(see instructions)

1. Description of property

(1)	
(2)	
(3)	
(4)	

2. Rent received or accrued

(a) From personal property (if the percentage of rent for personal property is more than 10% but not more than 50%)	(b) From real and personal property (if the percentage of rent for personal property exceeds 50% or if the rent is based on profit or income)	3(a) Deductions directly connected with the income in columns 2(a) and 2(b) (attach schedule)
(1)		
(2)		
(3)		
(4)		
Total	0.	Total 0.

(c) **Total income.** Add totals of columns 2(a) and 2(b). Enter here and on page 1, Part I, line 6, column (A) ► 0.
 (b) **Total deductions.** Enter here and on page 1, Part I, line 6, column (B) ... ► 0.

Schedule E - Unrelated Debt-Financed Income (see instructions)

1. Description of debt-financed property	2. Gross income from or allocable to debt-financed property	3. Deductions directly connected with or allocable to debt-financed property		
		(a) Straight line depreciation (attach schedule)	(b) Other deductions (attach schedule)	
(1)				
(2)				
(3)				
(4)				
4. Amount of average acquisition debt on or allocable to debt-financed property (attach schedule)	5. Average adjusted basis of or allocable to debt-financed property (attach schedule)	6. Column 4 divided by column 5	7. Gross income reportable (column 2 x column 6)	8. Allocable deductions (column 6 x total of columns 3(a) and 3(b))
(1)		%		
(2)		%		
(3)		%		
(4)		%		
Totals			Enter here and on page 1, Part I, line 7, column (A). 0.	Enter here and on page 1, Part I, line 7, column (B). 0.
Total dividends-received deductions included in column 8				0.

Schedule F - Interest, Annuities, Royalties, and Rents From Controlled Organizations (see instructions)

1. Name of controlled organization	2. Employer identification number	Exempt Controlled Organizations			
		3. Net unrelated income (loss) (see instructions)	4. Total of specified payments made	5. Part of column 4 that is included in the controlling organization's gross income	6. Deductions directly connected with income in column 5
(1)					
(2)					
(3)					
(4)					

Nonexempt Controlled Organizations

7. Taxable income	8. Net unrelated income (loss) (see instructions)	9. Total of specified payments made	10. Part of column 9 that is included in the controlling organization's gross income	11. Deductions directly connected with income in column 10
(1)				
(2)				
(3)				
(4)				
Totals			Add columns 5 and 10. Enter here and on page 1, Part I, line 8, column (A). 0.	Add columns 6 and 11. Enter here and on page 1, Part I, line 8, column (B). 0.

Schedule G - Investment Income of a Section 501(c)(7), (9), or (17) Organization (see instructions)

1. Description of income	2. Amount of income	3. Deductions directly connected (attach schedule)	4. Set-asides (attach schedule)	5. Total deductions and set-asides (col. 3 plus col. 4)
(1)				
(2)				
(3)				
(4)				
Totals		Enter here and on page 1, Part I, line 9, column (A). 0.		Enter here and on page 1, Part I, line 9, column (B). 0.

Schedule I - Exploited Exempt Activity Income, Other Than Advertising Income (see instructions)

1. Description of exploited activity	2. Gross unrelated business income from trade or business	3. Expenses directly connected with production of unrelated business income	4. Net income (loss) from unrelated trade or business (column 2 minus column 3). If a gain, compute cols. 5 through 7.	5. Gross income from activity that is not unrelated business income	6. Expenses attributable to column 5	7. Excess exempt expenses (column 6 minus column 5, but not more than column 4).
(1)						
(2)						
(3)						
(4)						
Totals		Enter here and on page 1, Part I, line 10, col. (A). 0.	Enter here and on page 1, Part I, line 10, col. (B). 0.			Enter here and on page 1, Part II, line 26. 0.

Schedule J - Advertising Income (see instructions)

Part I Income From Periodicals Reported on a Consolidated Basis

1. Name of periodical	2. Gross advertising income	3. Direct advertising costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.	5. Circulation income	6. Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)						
(2)						
(3)						
(4)						
Totals (carry to Part II, line (5))		0.	0.			0.

Part II **Income From Periodicals Reported on a Separate Basis** (For each periodical listed in Part II, fill in columns 2 through 7 on a line-by-line basis.)

1. Name of periodical	2. Gross advertising income	3. Direct advertising costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.	5. Circulation income	6. Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)						
(2)						
(3)						
(4)						
Totals from Part I	0.	0.				0.
Totals, Part II (lines 1-5)	0.	0.				0.

Schedule K - Compensation of Officers, Directors, and Trustees (see instructions)

1. Name	2. Title	3. Percent of time devoted to business	4. Compensation attributable to unrelated business
(1)		%	
(2)		%	
(3)		%	
(4)		%	
Total. Enter here and on page 1, Part II, line 14			0.

Form 990-T		Net Operating Loss Deduction		Statement	21
Tax Year	Loss Sustained	Loss Previously Applied	Loss Remaining	Available This Year	
09/30/16	18,782.	0.	18,782.	18,782.	
09/30/17	39,861.	0.	39,861.	39,861.	
NOL Carryover Available This Year			58,643.	58,643.	

Form 990-T		Income (Loss) from Partnerships		Statement	22
Partnership Name	Gross Income	Deductions	Net Income or (Loss)		
Legacy Venture VI (QP), LLC	-14.	0.	-14.		
AG Realty Fund IX LP	-11,940.	0.	-11,940.		
RCP Fund IX, LP	-4,586.	0.	-4,586.		
Juniper Capital II	-150,337.	0.	-150,337.		
NGP Natural Resources	-9,883.	0.	-9,883.		
Borealis	-105,722.	0.	-105,722.		
GEM Realty	-406.	0.	-406.		
RCP IX	18,017.	0.	18,017.		
Total to Form 990-T, Page 1, line 5	-264,871.	0.	-264,871.		

**Return by a U.S. Transferor of Property
 to a Foreign Corporation**

OMB No. 1545-0026

▶ Go to www.irs.gov/Form926 for instructions and the latest information.
 ▶ Attach to your income tax return for the year of the transfer or distribution.

Attachment
 Sequence No. **128**

Part I U.S. Transferor Information (see instructions)

Name of transferor Endowment For Health, Inc.	Identifying number (see instructions) 02-0512290
---	--

- 1** If the transferor was a corporation, complete questions 1a through 1d.
- a** If the transfer was a section 361(a) or (b) transfer, was the transferor controlled (under section 368(c)) by 5 or fewer domestic corporations? Yes No
- b** Did the transferor remain in existence after the transfer? Yes No
 If not, list the controlling shareholder(s) and their identifying number(s).

Controlling shareholder	Identifying number

- c** If the transferor was a member of an affiliated group filing a consolidated return, was it the parent corporation? Yes No
 If not, list the name and employer identification number (EIN) of the parent corporation.

Name of parent corporation	EIN of parent corporation

- d** Have basis adjustments under section 367(a)(5) been made? Yes No

- 2** If the transferor was a partner in a partnership that was the actual transferor (but is not treated as such under section 367), complete questions 2a through 2d.

- a** List the name and EIN of the transferor's partnership.

Name of partnership	EIN of partnership

- b** Did the partner pick up its pro rata share of gain on the transfer of partnership assets? Yes No
- c** Is the partner disposing of its **entire** interest in the partnership? Yes No
- d** Is the partner disposing of an interest in a limited partnership that is regularly traded on an established securities market? Yes No

Part II Transferee Foreign Corporation Information (see instructions)

3 Name of transferee (foreign corporation) AG Realty IX Investments, LP	4a Identifying number, if any 98-1195882
5 Address (including country) 199 Bay St., Commerce CT. W. C/O 152928 Canada, Inc., S Toronto M5L 1B9 Canada	4b Reference ID number
6 Country code of country of incorporation or organization CA	
7 Foreign law characterization (see instructions) Corporation	
8 Is the transferee foreign corporation a controlled foreign corporation? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	

LHA For Paperwork Reduction Act Notice, see separate instructions.

Form **926** (Rev. 12-2017)

Part III Information Regarding Transfer of Property (see instructions)

Section A - Cash, Stock, and Securities

Type of property	(a) Date of transfer	(b) Description of property	(c) Fair market value on date of transfer	(d) Cost or other basis	(e) Gain recognized on transfer
Cash	09/30/2018		122,166.		
Stock and securities (other than those that qualify as eligible property under Regs. sec. 1.367(a)-2(b)(3))					

9 Was cash the only property transferred? Yes No
 If "Yes," skip the remainder of Part III and go to Part IV.

10 Did the transferor transfer stock or securities subject to section 367(a) with respect to which a gain recognition agreement was filed? Yes No

Section B - Property qualifying for Active Trade or Business exception under Regs. sec. 1.367(a)-2(a)(2)(i) and (ii)

Type of property	(a) Date of transfer	(b) Description of property	(c) Fair market value on date of transfer	(d) Cost or other basis	(e) Gain recognized on transfer*
Tangible property (not listed under another category)					
Working interest in oil and gas property (as described in Regs. sec. 1.367(a)-2(b)(2) and (f))					
Financial asset (as described in Regs. sec. 1.367(a)-2(b)(3))					
Certain tangible property to be leased (see Regs. sec. 1.367(a)-2(e))					
Totals					

* If property listed in this section is subject to depreciation recapture or branch loss recapture, see instructions.

Section C - Property not qualifying for Active Trade or Business exception (other than intangible property subject to section 367(d))

Type of property	(a) Date of transfer	(b) Description of property	(c) Fair market value on date of transfer	(d) Cost or other basis	(e) Gain recognized on transfer*
Inventory					
Installment obligations, etc. (as described in Regs. sec. 1.367(a)-2(c)(2))					
Nonfunctional currency, etc. (as described in Regs. sec. 1.367(a)-2(c)(3))					
Certain leased tangible property (as described in Regs. sec. 1.367(a)-2(c)(4))					
Certain property to be retransferred (see Regs. sec. 1.367(a)-2(g))					
Property described in Regs. sec. 1.6038B-1(c)(4)(iv)					
Property described in Regs. sec. 1.6038B-1(c)(4)(vii)					
Totals					

* If property listed in this section is subject to depreciation recapture or branch loss recapture, see instructions.

- 11** Did the transferor transfer assets that qualify for the trade or business exception under section 367(a)(3)? Yes No
- 12** Indicate whether the transferor was required to recognize income under final and Temporary Regulations sections 1.367(a)-2 through 1.367(a)-7 for any of the following.
- a** Transfer of property subject to section 367(a)(1) gain recognition Yes No
 - b** Depreciation recapture Yes No
 - c** Branch loss recapture Yes No
 - d** If the answer to 12c is "Yes," enter the amount of foreign branch loss recapture ► \$ _____
 - e** Any other income recognition provision contained in the above-referenced regulations Yes No
- If the answer to line 12a, 12b, 12c, or 12e is "Yes," see instructions for information that must be included in the *Supplemental Part III Information Required To Be Reported* section below.

Section D - Intangible property under Regs. sec. 1.367(a)-1(d)(5)

Type of property	(a) Date of transfer	(b) Description of property	(c) Useful life	(d) Arm's length price on date of transfer	(e) Cost or other basis	(f) Income inclusion for year of transfer
Property described in sec. 936(h)(3)(B)						
Property subject to sec. 367(d) pursuant to Regs. sec. 1.367(a)-1(b)(5)						
Totals						

- 13 a Did the transferor transfer property described in section 936(h)(3)(B) (not including section 1221(a)(3) property or a working interest in oil and gas property)? Yes No
- b If the answer to line 13a is "Yes," enter the total amount included in income under section 367(d), if any, for the transfer of all such property on the income tax return for the year of the transfer ► \$ _____
- 14 a Did the transferor apply section 367(d) to a transfer of any property pursuant to Regulations section 1.367(a)-1(b)(5)? Yes No
- b If the answer to line 14a is "Yes," enter the total amount included in income under section 367(d), if any, for the transfer of all such property on the income tax return for the year of the transfer ► \$ _____
- c If the answer to line 14a is "No," did the transferor transfer any property for which it could have applied section 367(d) pursuant to Regulations section 1.367(a)-1(b)(5) but did not? Yes No
- d If the answer to line 14c is "Yes," enter the total amount of gain recognized, if any, under section 367(a)(1) on the transfer of all such property on the income tax return for the year of the transfer ► \$ _____
- 15 a Did the transferor transfer any intangible property that, at the time of the transfer, had a useful life reasonably anticipated to exceed twenty years? Yes No
- b At the time of the transfer, did any of the transferred intangible property have an indefinite useful life? Yes No
- c Did the transferor choose to apply the 20-year inclusion period provided under Regulations section 1.367(d)-1(c)(3)(ii) for any intangible property? Yes No
- d If the answer to line 15c is "Yes," enter the total estimated anticipated income or cost reduction attributable to the intangible property's, or properties', as applicable, use(s) beyond the 20-year period described in Regulations section 1.367(d)-1(c)(3)(ii) ► \$ _____
- 16 Was any intangible property transferred considered or anticipated to be, at the time of the transfer or at any time thereafter, a platform contribution as defined in Regulations section 1.482-7(c)(1)? Yes No

Supplemental Part III Information Required To Be Reported (see instructions)

Part IV Additional Information Regarding Transfer of Property (see instructions)

- 17 Enter the transferor's interest in the foreign transferee corporation before and after the transfer.
 (a) Before 0.261 % (b) After 0.252 %
- 18 Type of nonrecognition transaction (see instructions) ► IRC Section 351
- 19 Indicate whether any transfer reported in Part III is subject to any of the following.
 - a Gain recognition under section 904(f)(3) Yes No
 - b Gain recognition under section 904(f)(5)(F) Yes No
 - c Recapture under section 1503(d) Yes No
 - d Exchange gain under section 987 Yes No
- 20 Did this transfer result from a change in entity classification? Yes No
- 21 a Did a domestic corporation make a distribution of property covered by section 367(e)(2) (see instructions)? Yes No
 If "Yes," complete lines 21b and 21c.
- b Enter the total amount of gain or loss recognized pursuant to Regulations section 1.367(e)-2(b) ► \$ _____
- c Did the domestic corporation not recognize gain or loss on the distribution of property because the property was used in the conduct of U.S. trade or business under Regulations section 1.367(e)-2(b)(2)? Yes No

Electronic Filing PDF Attachment



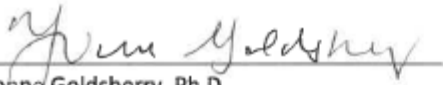
One Pillsbury Street, Suite 301
Concord NH 03301
(603) 228-2448

January 15, 2019

Endowment For Health, Inc.
One Pillsbury Street
Concord, NH 03301

To Whom It May Concern:

I hereby certify that the attached Bylaws of the Organization are a complete and accurate copy of the original documents.



Yvonne Goldsberry, Ph.D.
President

BYLAWS
OF
ENDOWMENT FOR HEALTH, INC.

ARTICLE I
ARTICLES OF AGREEMENT

The name and purposes of this corporation (the "Foundation") shall be as set forth in the Foundation's Articles of Agreement. These Bylaws, the powers of the Foundation and of its Board of Directors (the "Board"), Advisory Council (the "Council"), Directors, Council Members, and Officers and all matters concerning the conduct and regulation of the affairs of the Foundation shall be subject to the Foundation's Articles of Agreement and applicable laws as are in effect and as the same may be amended from time to time.

ARTICLE II
ORIGINS; INDEPENDENCE; MISSION

Section 2.1 Origins

This Foundation was established to receive the net proceeds of the sale of the assets of New Hampshire-Vermont Health Service d/b/a Blue Cross and Blue Shield New Hampshire ("BCBS-NH") to Anthem Insurance Companies, Inc. (together with its affiliates and any successors, "Anthem") in a transaction subject to the provisions of RSA 7:19-b.

Section 2.2 Independence

In accordance with the provisions of RSA 7:19-b, II(f), control of the assets of the Foundation shall at all times remain independent of Anthem.

Section 2.3 Mission

The mission of the Foundation is to improve the health and reduce the burden of illness for the people of New Hampshire - especially the vulnerable and underserved.

In accordance with the provisions of RSA 7:19-b, II(e), the assets of the Foundation shall continue to be devoted to charitable purposes consistent with the historical

charitable objectives of BCBS-NH and the needs of the community which it served. In carrying out those objectives, the members of the Board and the Council and the Officers of the Foundation shall give due consideration to the substantial public input received in connection with the eight public hearings conducted during 1999. Transcripts of those hearings, together with an executive summary thereof, shall be included with the Foundation's permanent records located at its principal office.

ARTICLE III

BOARD OF DIRECTORS

Section 3.1 Powers; Responsibilities; Accountability

3.1.1 The business and affairs of the Foundation shall be managed by the Board, which shall have and may exercise all the powers to which the Foundation may be entitled pursuant to applicable law, the Articles of Agreement and the Bylaws of the Foundation.

3.1.2 The Board shall have ultimate responsibility for the affairs of the Foundation. The Board's role is one of strategic leadership in defining and implementing the vision, mission and core values of the Foundation. It shall adopt policies to ensure the effective stewardship and management of the Foundation's human and financial resources and shall also oversee management's adherence to these policies.

3.1.3 Annually the Board shall appoint a firm of independent certified public accountants to examine and audit the Foundation's accounts. Reports of the annual audit shall be submitted by the Foundation to the Council and, only if required by applicable law, to the Charitable Trust Unit of the New Hampshire Attorney General's Office and to other governmental agencies.

3.1.4 The Board shall be fully accountable to both the Foundation and the community at large for its stewardship of the Foundation and for the accomplishment of the Foundation's charitable mission and purposes.

Section 3.2 Number of Directors

3.2.1 The Board shall from time to time establish the number of persons to serve as Directors, which number shall be not less than 15 and not more than 17. When the Board has established the number of Directors, it shall endeavor at all times to maintain that number of Directors on the Board, but the failure to do so shall not constitute a violation of these Bylaws. The number so established may be changed by resolution of

the Board at any annual, regular or special meeting of the Board; provided, notice for such meeting expressly states that one of the purposes of the meeting is to change the number of authorized Directors; and provided further that the approval of seventy percent (70%) of the entire Board shall be required in order to change the number of authorized Directors.

3.2.2 The membership of the Board shall be elected in accordance with the procedures established in Section 3.4 hereof.

Section 3.3 Term of Service

3.3.1 Directors shall be elected for terms of three (3) years, such terms to be staggered such that one-third of the total number of Directors (or such number as approximates one-third insofar as practicable) shall be elected each year. Directors shall hold office until their qualified successors have been duly elected.

3.3.2 In the interests of Board diversity, no Director shall serve for more than two (2) consecutive terms of three (3) years. Any Director serving for such period shall stand down for a period of at least one (1) year before being eligible to stand for re-election or re-appointment to the Board. Notwithstanding the foregoing, any person elected Chair or Vice-Chair may serve on the Board for an additional three-year term if necessary to complete his or her term as Chair or Vice-Chair. A Director whose term as Vice-Chair expires at the end of his or her second three-year term may, at the end of that term, be elected to a third three-year term if he or she is at the same time elected Chair of the Board.

3.3.3 The term of any Director elected to fill a vacancy prior to the expiration of a term due to death, resignation or other cause shall be for the remainder of the term of the Director whose death, resignation, or other cause created the vacancy. Notwithstanding section 3.3.2, a Director who is elected to fill such a vacancy shall be eligible to serve two (2) full consecutive terms of three (3) years after completion of the original unexpired term.

Section 3.4 Successor and Additional Directors

3.4.1 Successor Directors and additional Directors shall be nominated and elected in accordance with the procedures set forth in this Section 3.4.1. The Board will elect successor and additional Directors from the slate of nominees developed by the Board, after consideration of any names submitted by the Council and other sources.

3.4.2 If the office of any Director is vacant prior to the expiration of his or her term, due to death, resignation or other cause, the remaining Directors by majority vote at a duly-called meeting, may elect a successor from the most currently developed nominee list.

Section 3.5 Compensation for Services

Except as provided in Article IX, Directors shall be precluded from rendering services for compensation to the Foundation in any capacity. However, Directors may be reimbursed for reasonable expenses associated with carrying out their duties as members of the Board in accordance with such policies as may be established by the Board from time to time.

Section 3.6 Removal

A Director may be removed with cause by a vote of a majority of the Directors present and voting at any annual, regular or special meeting (whether present in person or duly represented), provided that the notice for such a meeting of the Directors expressly states that one of the purposes of the meeting is removal of a Director and that a quorum of the Board, excluding the subject director, is present at said meeting.

Section 3.7 Resignation

A Director may resign at any time by delivering written notice of resignation to the Chair of the Board or to the President. Such resignation shall be effective upon receipt of such written notice (unless specified to be effective at a later date) and acceptance thereof shall not be necessary to make it effective unless such notice so states.

Section 3.8 Regular, Annual and Special Meetings

3.8.1 Regular meetings of the Board may be held at such times as the Board may determine.

3.8.2 Special meetings of the Board may be held at any time when called by the Chair of the Board or by at least one third (1/3) of the Board.

3.8.3 An annual meeting of the Board shall be held on a date determined by the Board at such place and time as may be determined by the Chair of the Board or by the Board.

Section 3.9 Notice of Meeting

3.9.1 All meetings of the Board shall be held at the principal office of the Foundation or at such other locations in the State of New Hampshire as shall be specified in the notice of the meeting. Reasonable notice of the time and place of all meetings shall be given by the Chair of the Board or the Secretary. Notice of a regular meeting need not specify the purpose of the meeting, unless otherwise required by law, the Articles of Agreement of the Foundation, or these Bylaws. However, the purposes for which a special meeting is being called shall be set forth in the notice of that special meeting.

3.9.2 Except as otherwise expressly provided herein or required by law, it shall be reasonable and sufficient if written notice to a Director is sent by (a) first class U.S. mail at least five (5) days prior to the meeting, (b) overnight private courier at least forty-eight (48) hours prior to the meeting, or (c) electronic transmission at least forty-eight (48) hours before the meeting, addressed to such Director at his or her usual or last known business or residence address.

3.9.3 Whenever notice of a meeting is required, such notice need not be given to any Director if a written waiver of notice, executed by him or her (or his or her attorney thereunto authorized) before or after the meeting, is filed with the records of the meeting, or to any Director who attends the meeting without protesting the lack of notice prior to the meeting itself or at its commencement.

Section 3.10 Quorum

At any meeting of the Board, a majority of the Directors then in office shall constitute a quorum. Any meeting may be adjourned to a later date or dates by a majority of the votes cast upon the question, whether or not a quorum is present.

Section 3.11 Action by Vote

Each Director shall have one (1) vote. When a quorum is present at any meeting, a majority of the votes properly cast by Directors shall decide any question, unless otherwise provided by law, the Articles of Agreement or these Bylaws. Votes taken during a meeting shall be by recorded roll call vote upon the determination of the Chair or upon the request of any Director.

Section 3.12 Action by Unanimous Consent

Any action required or permitted to be taken at any meeting of the Board may be taken without a meeting if the entire Board consents to the action in writing and each of

the written consents is filed with the records of the meetings of the Board. Such consents shall be treated for all purposes as a vote at a meeting.

Section 3.13 Presence through Electronic Means

Directors may participate in a meeting of the Board by means of a conference telephone or similar communications equipment by means of which all persons participating in the meeting can hear one another at the same time and participation by such means shall constitute presence in person at a meeting.

Section 3.14 Proxies

Directors may vote either in person or by written proxy, which proxies shall be filed before being voted with the Secretary or other person responsible for recording the proceedings of the meeting. Unless otherwise specifically limited by their terms, such proxies shall entitle the holders thereof to vote at any meeting adjourned to a later date; but the proxy shall terminate after the final adjournment of such meeting.

Section 3.15 Standard of Care

3.15.1 A Director shall perform the duties of a Director, including as a member of any Board committee on which the Director may serve, in good faith, in a manner such Director believes to be in the best interest of the Foundation and with such care, including reasonable inquiry, as an ordinary prudent person in a like situation would use under similar circumstances.

3.15.2 The Board shall avoid speculation in connection with the investment, reinvestment, purchase, acquisition, exchange, sale and management of the Foundation's investments, looking instead to the permanent disposition of the funds, considering the probable income as well as the probable safety of the Foundation's capital. No investment violates this section where it conforms to provisions authorizing such investment contained in an instrument or agreement pursuant to which the assets were contributed to the Foundation. The Board shall adopt a spending policy consistent with the provisions of RSA 292-B, the Uniform Prudent Management of Institutional Funds Act, which policy shall be subject in all instances to the distribution requirements of Section 4942 of the Internal Revenue Code, or any successor provision. However, without the approval of at least seventy percent (70%) of the entire Board and thirty (30) days' prior written notice to the Director of Charitable Trusts, Charitable Trusts Unit, Office of the New Hampshire Attorney General, the Board shall not authorize the appropriation of funds in any fiscal year in an amount greater than six percent (6%) of the fair market

value of the assets of the Foundation's endowment funds (calculated on the basis of market values determined at least quarterly and averaged over a period of 3 or more years).

Section 3.16 Inspection

Every Director shall have the right to inspect and copy all financial records, governing documents, Board and Committee meeting minutes, and the right to inspect the physical property of the Foundation during business hours.

Section 3.17 Conflict of Interest

Every Director will uphold the Foundation's Pecuniary Benefit Transactions Policy, Section 10.2, and the Conflict of Interest Policy, attached hereto as Appendix A, as each policy may be amended from time to time.

ARTICLE IV

ADVISORY COUNCIL

Section 4.1 Advisory Council

The Foundation shall have an Advisory Council ("Council") consisting of no fewer than twenty (20) nor more than twenty five (25) individuals, whose membership shall reflect the diversity of the State of New Hampshire and diverse healthcare interests, including but not limited to, consumers, healthcare providers, and people affected by lack of access to the healthcare system in New Hampshire.

4.1.1 The Council shall include at least one (1) representative from each of the counties of the State of New Hampshire (10 members).

4.1.2 The Council shall at all times be composed of a majority of individuals who are members of the "general public". For purposes of this Section 4.1.3, an individual is a member of the "general public" unless such individual (1) is a Director, (2) is engaged in the practice of a health care profession, or (3) is an employee, officer or director of an organization that primarily sells health care services.

4.1.3 The Council shall select its own Chair to facilitate contact with the Foundation's Board.

4.1.4 The Council shall elect a Nominating Committee responsible for recommending new candidates to the Council based on criteria set forth in the Nominating Committee's charge. New Council members will be elected by the Council and ratified by the Board of Directors.

4.1.5 No person may serve on the Advisory Council for more than two (2) consecutive three-year terms.

4.1.6 The responsibilities of the Council include the following:

- (a) Identifying suitable candidates for consideration as nominees as members of the Board. The Council may submit the names of those individuals for consideration by the Board no later than April 1 each year;
- (b) Serving as one link between the Foundation and the local communities in an effort to determine local health-related needs; and
- (c) Supporting the Board's efforts to be accountable to the community.

4.1.7 The Board shall report to the Council regularly and shall meet with the Council not less than twice annually at such location(s) within the State of New Hampshire as the Board may determine.

4.1.8 The Board shall provide each member of the Council with the Foundation's Form 990-PF, its audited financial statements, and an annual report.

4.1.9 Every Council member shall have the right to inspect financial reports, governing documents, Board meeting minutes, and the right to inspect the physical property of the Foundation during business hours.

ARTICLE V

QUALIFICATIONS OF MEMBERS OF THE BOARD

Section 5.1 Qualifications

To ensure the membership of the Board is broadly representative of and reflects the depth and diversity of the statewide community it serves, the following principles, qualities and skills shall be taken into consideration in connection with the nomination, election and appointment of candidates for Board membership.

5.1.1 The Board as a whole should be seen by the community it serves, the government, and the broader community as capable, experienced and well able to lead the Foundation.

5.1.2 The membership of the Board should be comprised of Directors with diverse skills and backgrounds to encompass the expertise and perspectives needed by the Board to meet its responsibilities and mission.

5.1.3 The Board shall at all times be composed of a majority of individuals who are members of the “general public.” For purposes of this Section 5.1.3, an individual is a member of the “general public” unless such individual (1) is an employee, officer or director of an organization that primarily sells health care services or (2) is engaged in the practice of a health care profession.

5.1.4 The Board shall at all times have at least five members who are not of the same immediate family or related by blood or marriage.

5.1.5 Each Board member shall be required to execute the Foundation’s conflict of interest policy on an annual basis. A copy of the policy is attached in Appendix A.

ARTICLE VI

BOARD COMMITTEES

Section 6.1 Committees of the Board

The Board may, by resolution adopted by a majority of the Directors then in office, create any committee (not limited to standing, special, or ad hoc), appoint persons to serve as members thereof, and change the composition of the committees. Unless otherwise provided by these Bylaws or restricted by law, each committee shall have members who are Directors; and a majority of any committee shall constitute a quorum. Unless the Board otherwise designates, committees shall conduct their affairs in the same manner as is provided in these Bylaws for the Board.

Section 6.2 Appointment of Chairs and Members of Committees

The Chair of the Board shall appoint members and Chairs of Committees, subject to ratification or amendment by the Board.

Section 6.3 Non-Member Participation in Board Committee Meetings

The Chair of each Committee of the Board may, from time to time, recommend to the Chair of the Board that members of the Council or others be appointed to serve as members of that Committee, for a term to expire at the end of Board's election year; and, except as otherwise provided in these Bylaws, members of the Board shall constitute the majority of the members of any Committee. The Chair of the Board shall either approve or disapprove the recommendation, subject to ratification or amendment by Board. Upon approval by the Chair, the persons nominated shall become members of the Committee and shall fully participate in all Committee deliberations but shall not preside over any Committee meetings.

Section 6.4 Executive Committee

The Executive Committee shall include, at a minimum, the Chair, Vice-Chair, Secretary, Treasurer, and if that individual remains on the Board, the immediate past Chair of the Board of Directors. The Board delegates authority to the Executive Committee to act on behalf of the Board between meetings of the Board when the Executive Committee determines that action prior to the next meeting of the Board is necessary. Action taken by the Executive Committee pursuant to this subsection shall be reported to the Board at its next meeting and included in the minutes of that meeting. The Executive Committee shall not change or adopt any new policies or change policies previously adopted by the full Board.

The Executive Committee shall fulfill the function of a personnel committee. The Board delegates authority to the Executive Committee to set the salary of the President and to approve the President's proposed salary for each subordinate staff member, subject to the Board's approval of the overall budget.

Section 6.5 Governance Committee

The Governance Committee shall be comprised of a Chair, who shall be a Director, and at least three additional members who are Directors or Council Members. The Governance Committee shall review and make recommendations on the Foundation's internal governance structure and operation at least every two years; shall oversee relations between the Board and the Council and the New Hampshire Attorney General's Office; shall ensure compliance with all applicable laws; and shall perform such other duties as may be assigned by the Board.

Section 6.6 Audit Committee

The Audit Committee shall be comprised of a Chair, who shall be a Director, and at least three additional members who are Directors or Council Members. All Audit

Committee members shall meet the independence requirements of the Sarbanes-Oxley Act of 2002. No member shall be an employee of or otherwise compensated by the Foundation. The Audit Committee is responsible for the appointment and oversight of the independent auditor; administering the Conflict of Interest Policy; and such other duties as may be assigned by the Board.

Section 6.7 Finance Committee

The Finance Committee shall be comprised of, at a minimum, the Treasurer and two Directors, at least one of whom shall also be a member of the Investment Committee. The Treasurer shall be the Chair of the Finance Committee. The Finance Committee is responsible for the financial oversight of the Foundation, including the annual budget.

Section 6.8 Investment Committee

6.8.1 The Investment Committee shall be comprised of five or more individuals with significant investment expertise. At a minimum, two of the members will also be Directors. The Investment Committee shall report to the Board on an annual basis, or more frequently if requested by the Board. In carrying out its responsibilities, the Investment Committee and its agents shall act in accordance with the Investment Policy, the provisions of the Foundation's Articles of Agreement and Bylaws, and applicable laws and regulations.

6.8.2. The Investment Committee will establish and follow appropriate procedures for the selection of investment consultants, investment managers and/or custodian banks and will convey to each the scope of their respective authority, the Foundation's expectations, and the requirement of full compliance with the Investment Policy.

6.8.3. The Investment Committee shall discharge its duties in good faith with the care of an ordinary prudent investor in a like position under similar circumstances and in a manner the Committee reasonably believes to be in the best interest of the Foundation.

Section 6.9 Powers and Authority of Committees of the Board

Board committees may be given all the authority of the Board, except for the powers to:

- (a) Elect directors or remove Directors without cause;
- (b) Fill vacancies on the Board or on any Board committee;

- (c) Amend or appeal these Bylaws or adopt new Bylaws;
- (d) Adopt amendments to the Articles of Agreement of the Foundation;
- (e) Create any other Board committees or appoint the members of any Board committee; or
- (f) Approve any merger, reorganization, voluntary dissolution, or disposition of substantially all of the assets of the Foundation.

ARTICLE VII

OFFICERS AND AGENTS

Section 7.1 Officers of the Board

The Officers of the Board shall be a Chair, a Vice-Chair, a Treasurer and a Secretary and such other Officers, if any, as the Board may determine. The Board may also have such agents, if any, as the Board may appoint. Except as otherwise provided in this Section 7.1, a person may hold more than one office at the same time.

The Chair, Vice-Chair, the Treasurer, the Secretary, and such other specified Officers of the Board shall be elected by the Board for a term of two years. No Officer other than the Treasurer shall serve consecutive terms, except that if an Officer is elected to serve an unexpired term of his or her predecessor in office, he or she may serve one full term following completion of the unexpired term. The Treasurer may serve up to three consecutive terms. If the Treasurer is elected to serve an unexpired term of his or her predecessor in office, he or she may serve up to three consecutive full terms following completion of the unexpired term. Each such Officer shall hold office until his or her successor is elected and qualified, or until he or she resigns, dies, or is removed from office. Each agent shall retain his or her authority at the pleasure of the Board. If the office of any Officer becomes vacant, the Board may elect a successor to serve the unexpired term.

Section 7.2 Chair of the Board

The Chair of the Board shall be elected by the Board and shall preside at all meetings of the Board of Directors, except as the Board shall otherwise determine and shall have such other powers and duties as may be determined by the Board. The Chair shall not also be the Treasurer, nor shall the Chair serve as President of the Foundation. The Chair shall be elected by a majority of the entire Board.

Section 7.3 Vice-Chair

The Vice-Chair shall have such duties and powers as designated by the Board or the Chair. In the event of the absence of the Chair of the Board, the Vice-Chair shall preside at all meetings of the Board.

Section 7.4 Treasurer

The Treasurer shall oversee the Foundation's financial affairs. The Treasurer shall make at least quarterly reports to the Board, one of which shall be an annual report which shall include an accounting of the funds of the Foundation. The Treasurer shall have such other duties and powers as designated by the Board or the Chair.

Section 7.5 Secretary

The Secretary shall ensure that records of all proceedings of the Board and governance documents are maintained and shall be available at all reasonable times to the inspection of any Director and Council member.

Section 7.6 President and Agents of the Foundation

The Directors shall elect a President and such other agents as they may deem appropriate, if any.

7.6.1 The President shall serve as the chief executive officer/executive director of the Foundation and have general supervision of the business and affairs of the Foundation and shall see that all orders and resolutions of the Board are carried into effect. The President shall also perform such other duties and may exercise such other powers as from time to time may be assigned to him or her by these Bylaws or by the Board. The election of any President shall require the approval of a majority of the entire Board.

7.6.2 At no time shall any person who serves as an employee, or member of the governing board of Anthem Successors and Assigns, or of any New Hampshire or regional Advisory Board to Anthem, simultaneously be eligible for consideration, election or appointment as Director, Officer, President, consultant or as a member of the Foundation's management team, or serve the Foundation in any other paid or compensated capacity.

Section 7.7 Removal

An Officer, the President or any agent may be removed from such capacity with or without cause by a vote of a majority of the entire Board at any meeting at which a quorum is present.

Section 7.8 Resignation

An Officer may resign by delivering a written resignation to the Chair of the Board or to the President. Such resignation shall be effective upon receipt (unless specified to be effective at some later date), and acceptance thereof shall not be necessary to make it effective unless it so states.

ARTICLE VIII

GENERAL PROVISIONS

Section 8.1 Principal Office

The principal office of the Foundation shall be located at One Pillsbury Street, Concord, New Hampshire 03301.

Section 8.2 Fiscal Year

The fiscal year of the Foundation shall end on September 30 of each year, unless the Board determines otherwise.

Section 8.3 Execution of Papers

Except as the Board may generally or in particular cases authorize the execution thereof in some other manner or consistent with current policy all deeds, leases, transfers, contracts, bonds, notes, checks, drafts and other obligations made, accepted, or endorsed by the Foundation shall be signed by the Chair, the President, Vice Chair, Secretary or Treasurer.

Section 8.4 Governing Law

In all matters not specified in these Bylaws, or in the event these Bylaws shall not comply with applicable law, the laws of the State of New Hampshire as then in effect shall apply.

Section 8.5 Limitations

8.5.1 The Foundation shall neither have nor exercise any power, nor shall it engage directly or indirectly in any activity that would invalidate its status as a corporation which is exempt from federal income taxation as an organization described in Section 501(c)(3) of the Internal Revenue Code, or any successor provision. The Foundation shall comply with all requirements applicable to private foundations in Chapter 42, Subchapter A of the Internal Revenue Code, or any successor provisions.

8.5.2 The Foundation is not organized for pecuniary profit and shall not have any capital stock. No part of the Foundation's net earnings or of its principal shall inure to the benefit of any Director, Officer, Council Member or agent of the Foundation, or any other individual, partnership or corporation; provided that reimbursement for expenditures or the payment of reasonable compensation for services rendered shall not be deemed to be a distribution of earnings or principal.

8.5.3 On liquidation or dissolution of the Foundation, after provision is made for payment of debts, all property of the Foundation, from whatever source arising, shall be distributed to one or more organizations as are then exempt from federal taxation under Section 501(c)(3) of the Internal Revenue Code, or any successor provision, whose purpose and mission fulfill as nearly as possible the mission of the Foundation described in the Articles of Agreement and these Bylaws, as the Board shall determine; provided that no such distribution shall be made in a manner inconsistent with the laws of the State of New Hampshire. Any property not so disposed shall be disposed of by the appropriate court of the jurisdiction in which the principal office of the Foundation is located, exclusively to such organization or organizations. Notwithstanding anything to the contrary in this Section 8.5.3, on liquidation or dissolution of the Foundation, its property shall be distributed solely to tax-exempt organizations whose exclusive beneficiaries are the people of the State of New Hampshire.

8.5.4 No substantial part of the activities of the Foundation shall be the dissemination of propaganda, lobbying or otherwise attempting to influence legislation, and the Foundation shall not participate in, or intervene in (including the publishing or distribution of statements), any political campaign on behalf of (or in opposition to) any candidate for public office.

Section 8.6 Nondiscrimination Policy

The policy of the Foundation prohibits discrimination on the basis of age, sex, religion, race, color, creed, sexual orientation, gender identity, genetic information, political affiliation, physical or mental disability, national or ethnic origin, or marital or parental status.

ARTICLE IX
INDEMNIFICATION OF OFFICERS AND DIRECTORS

Section 9.1 Indemnification of Officers and Directors

9.1.1 The Foundation may indemnify any person who was or is a party to any pending or completed action, suit, or proceeding, whether civil, criminal, administrative, or investigative, by reason of the fact that he or she is or was a Director or Officer of the Foundation, against expense (including attorney fees), judgments, fines and amounts paid in settlement, actually and reasonably incurred by him or her in connection with such action, suit or proceeding, but only if he or she acted in good faith and in a manner he or she reasonably believed to be in or not opposed to the best interests of the Foundation and, with respect to any criminal action or proceeding, had no reasonable cause to believe his or her conduct was unlawful. Subject to the foregoing and to the provisions of 9.1 hereof, the Foundation may indemnify any such person in such circumstances to the fullest extent permitted by law. The termination of any action, suit, or proceeding by judgment, order, settlement, or conviction or upon a plea of *nolo contendere* or its equivalent shall not of itself create a presumption that the person (a) did not act in good faith and in a manner which he or she reasonably believed to be in the best interests of the Foundation and/or, (b) with respect to any criminal action or proceeding, had no reasonable cause to believe his or her conduct was lawful.

9.1.2 Notwithstanding anything in this Section 9.1 to the contrary, the Foundation shall not indemnify any Director or Officer in connection with a proceeding by or in the right of the Foundation; or in connection with any other proceeding charging improper personal benefit to him or her, whether or not involving action in his or her official capacity, in which he or she was adjudged liable on the basis that personal benefit was improperly received by him or her.

9.1.3 To the extent that a Director or Officer of the Foundation has been wholly successful on the merits in defense of any action, suit, or proceeding referred to in this Section 9.1, he or she shall be indemnified against expenses (including attorney fees) actually and reasonably incurred by him or her in connection therewith to the fullest extent permitted by law.

9.1.4 Expenses (including attorney fees) incurred in defending a civil or criminal action, suit, or proceeding may be paid by the Foundation in advance of the final disposition of such action, suit, or proceeding as authorized in this Section 9.1 if:

- (a) The Director or Officer furnishes to the Foundation a written affirmation of his or her good faith belief that he or she has met the standard of conduct required herein;
- (b) The Director or Officer furnishes to the Foundation a written undertaking, executed personally or on his or her behalf, to repay the advance if it is ultimately determined that he or she did not meet the standard of conduct required herein; and
- (c) A determination in accordance with the terms of RSA 293-A:8.50-58 is made that the facts then known to those making the determination would not preclude indemnification.

The undertakings required by this Section 9.1.4 must be an unlimited general obligation of the Director or Officer, but need not be secured, and may be accepted without reference to financial ability to pay.

9.1.5 The indemnification provided by this Section 9.1 shall not be deemed exclusive of any other rights to which those indemnified may be entitled under any bylaw, agreement, or vote of disinterested Directors, or otherwise, and any procedure provided for by any of the foregoing, both as to action in his or her official capacity and as to action in another capacity (held at the express request of the Foundation) while holding such office, and shall continue as to a person who has ceased to be a Director or Officer and shall inure to the benefit of heirs, executors, and administrators of such a person.

Section 9.2 Insurance

The Foundation may purchase and maintain insurance on behalf of any person who is or was a Director or Officer of the Foundation against liability asserted against him or her and incurred by him or her in any such capacity or arising out of his or her status as such, whether or not the Foundation would have the power to indemnify him or her against such liability under provisions of Section 9.1.

ARTICLE X

CONFLICT OF INTEREST; PECUNIARY BENEFITS POLICY

Section 10.1 Policy Governing Conflict of Interest and Pecuniary Benefits Transactions

The Foundation shall adopt, implement, enforce and regularly review policies and procedures governing conflicts of interest and pecuniary benefits transactions. The policies and procedures shall, at a minimum, meet the requirements of New Hampshire law as then in effect and comply with guidelines established by the Charitable Trust Unit of the Office of the New Hampshire Attorney General. The Foundation's Conflict of Interest Policy in effect as of the date of these Bylaws is attached as Appendix A.

Each Director and Officer shall have an affirmative duty to disclose to the Foundation each transaction with the Foundation that would be a pecuniary benefit transaction (as defined in Section 10.2 hereof) as to that Director or Officer. The Foundation shall enter into pecuniary benefit transactions only in accordance with Section 10.2 and in all cases subject to compliance with the applicable provisions of RSA 7:19-a, as they may exist from time to time.

Section 10.2 Pecuniary Benefit Transactions Policy

10.2.1 Definitions. In this Section 10.2:

- (a)** "Financial interest" means an interest in a transaction exceeding \$500 in value for any Director, Officer or Council Member on an annual aggregate basis. An "indirect" financial interest arises where the transaction involves a person or entity of which a director or officer or a member of the immediate family of a Director, Officer or Council Member is a proprietor, partner, employee, or officer.
- (b)** "Pecuniary benefit transaction" means a transaction with the Foundation in which a Director, Officer or Council Member of the Foundation has a financial interest, direct or indirect. However, the following shall not be considered as pecuniary benefit transactions:
 - (i)** Reasonable compensation for services of employees of the Foundation, and expenses incurred in connection with official duties of a Director, Officer or Council Member;
 - (ii)** A benefit provided to a Director, Officer or Council Member or member of the immediate family thereof if:
 - (1)** The benefits are provided or paid as part of programs, benefits, or payments to members of the general public; and

- (2) The Foundation has adopted written eligibility criteria for such benefit in accordance with its Bylaws or applicable laws; and
 - (3) The Director, Officer or Council Member or family member meets all of the eligibility criteria for receiving such benefit;
- (iii) A continuing transaction entered into by the Foundation, merely because a person with a financial interest therein subsequently becomes a Director, Officer or Council Member of the Foundation.

10.2.2 Service on Board. Directors and Officers of the Foundation shall serve on the Board only for the charitable purposes of the Foundation. If such Directors or Officers are serving for any other expressed or intended reasons, they shall not serve on the Board.

10.2.3 Pecuniary Benefit Transactions. A pecuniary benefit transaction shall be prohibited unless it is in the best interest of the Foundation and unless all of the following conditions are met:

- (a) The transaction is for goods or services purchased or benefits provided in the ordinary course of the business of the Foundation, for the actual or reasonable value of the goods or services or for a discounted value, and the transaction is fair to the Foundation;
- (b) The transaction receives affirmative votes from at least a two-thirds majority of all the disinterested members of Board, which majority shall also equal or exceed any quorum requirements specified in the Bylaws of the Foundation:
 - (i) After full and fair disclosure of the material facts of the transaction to the Board and after notice and full discussion of the transaction by the Board;
 - (ii) Without participation, voting, or presence of any Director, Officer or Council Member with a financial interest in the transaction or who has had a pecuniary benefit transaction with the Foundation in the same fiscal year, except as the board may require to answer questions regarding the transaction; and

- (iii) A record of the action on the matter is made and recorded in the minutes of the Board;
- (c) The Foundation maintains a list disclosing each and every pecuniary benefit transaction, including the names of those to whom the benefit accrued and the amount of the benefit, and keeps such list available for inspection by members of the Board and the Council. The list shall also be reported to the Director of Charitable Trusts each year in accordance with the Bylaws and applicable law;
- (d) If the transaction, or the aggregate of transactions with the same Director, Officer or Council Member within one fiscal year, is in the amount of \$5,000 or more, the Foundation publishes notice thereof in a newspaper of general circulation in the community in which the Foundation's principal New Hampshire office is located, (or if throughout the state), and gives written notice to the Director of Charitable Trusts, before consummating the transaction. At a minimum, such notice shall state that it is given in compliance with this section and shall include the name of the Foundation, the name of any Director, Officer or Council Member receiving pecuniary benefit from the transaction, the nature of the transaction, and the specific dollar amount of the transaction.

10.2.4 Reporting of Transactions. Every Director, Officer or Council Member or member of the immediate family of such Director, Officer or Council Member, who engages in a pecuniary benefit transaction with the Foundation shall provide copies of all contracts, payment records, vouchers, other financial records or other financial documents at the request of the Director of Charitable Trusts in accordance with N.H. RSA 7:24. All documents so provided may be disclosed to the public for inspection and copying, subject to applicable confidentiality laws.

10.2.5 Loans. The Foundation shall not lend money or property to its Director, Officer or Council Member. Any Director, Officer or Council Member who assents to or participates in the making of any such loan shall be jointly and severally liable to the Foundation for the amount of such loan until it is repaid.

10.2.6 Real Estate. The Foundation shall not sell, lease for a term of greater than five years, purchase, or convey any real estate or interest in real estate to or from a Director, Officer or Council Member without the prior approval of the probate court after a finding that the sale, lease or conveyance is fair to the Foundation. However, this

paragraph shall not apply to a bona fide gift of an interest in real estate to the Foundation by a Director, Officer or Council Member of the Foundation.

10.2.7 Voidable Transactions. A pecuniary benefit transaction undertaken in violation of this Section 10.2 is voidable. The Director of Charitable Trusts may investigate complaints regarding pecuniary benefit transactions and if, after an investigation pursuant to RSA 7:24, the Director determines that a pecuniary benefit transaction is in violation of this Section 10.2, the Director may institute appropriate proceedings under RSA 7:28-f to enforce these provisions.

10.2.8 Declaratory Judgment. Any member of the Board shall have standing to petition, pursuant to RSA 491:22, for a declaratory judgment that one or more pecuniary benefit transactions of the Foundation are void.

10.2.9 Other Transactions. The provisions of this Section 10.2 shall not apply to transactions between the Foundation and its incorporators, members, or other contributors who are not also Directors, Officers or Council Members of the Foundation, provided that such transactions are fair to the Foundation.

ARTICLE XI

GRANTS ADMINISTRATION

Section 11.1 Purpose of Grants

The Foundation shall have the power to make grants and contributions and to render other financial assistance for the purposes expressed in the Foundation's Articles of Agreement.

Section 11.2 Grant Responsibility

The Board shall have control over grant policy and decision-making, and will determine the areas of focus for the Foundation. The Board shall provide to the public annually a list of grant awards made by the foundation.

ARTICLE XII

AMENDMENTS TO THE BYLAWS

Unless otherwise provided, these Bylaws may be amended or repealed, and new Bylaws may be adopted in whole or in part, by the affirmative vote of a majority of the Directors of the Foundation then in office; provided, however, that thirty (30) days notice

of the time and place of the meeting is given by the Chair of the Board or Secretary and the Bylaws of the Foundation may not be amended in a manner inconsistent with the Foundation's Articles of Agreement, applicable New Hampshire law or the requirements for maintaining the Foundation's qualification as a tax-exempt organization for federal income tax purposes. Anything to the contrary herein, any amendment to a provision of these Bylaws which contemplates or requires the approval of the Director of Charitable Trusts and/or the Probate Court shall require the approval of the Director of Charitable Trusts and/or the Probate Court as the case may be.